

FY 2022-23 ACTION PLAN (City Council Priorities)

Updated 6/30/23

| Action Item | Implementation Steps | Lead Dept. | Estimated Completion Date |
|---|---|--------------|---------------------------|
| Economic Development | | | |
| 1. Use economic development to grow revenues | | | |
| a. Continue current development activities: | | | |
| - Site C (Investal Garden Resorts, LLC) | Project ground breaking (<i>electric utility relocation complete</i>) | CED | Q4 2023 |
| | Monitor Project Construction | CED | Ongoing |
| - Site B2 (Kam Sang Companies) | Implement exclusive negotiation agreement thru 12/22 | CED | Complete |
| | Disposition of 12311 Thackery property (<i>litigation</i>) | | Pending |
| | Development Agreement Approved | | Complete |
| - Brookhurst Triangle (Brookhurst Place) | Facilitate Phase II development (<i>grading/bldg permits in prog.</i>) | CED | Q1 2023 |
| | Groundbreaking | CED | Complete |
| - Garden Brook Senior Village (Former Galleria) | Monitor project construction | CED | Ongoing |
| | Project completion (<i>ground level progressing; full occupancy achieved in June</i>) | CED | Summer-23 |
| - 13650 Harbor Blvd. (BN Group Hotel Dev.) | Project completion (<i>Edison power comp.; soft opening upcoming</i>) | CED | Summer-23 |
| | Monitor construction and completion of Home2Suites project | CED | Ongoing |
| - Implement west-side development opportunities | Facilitate bowling alley development Phase 2 -- <i>pending Edison</i> | CED | Q2 2023 |
| | Conduct development efforts for Munson Center* | CED | In Progress |
| | <i>*See update under Ri:Imagine Initiatives Section</i> | | |
| b. Facilitate OC Street Car project | Monitor & support project initiatives (Proj. completion 2024) | PW | Ongoing |
| c. Willowick RFP | Complete Final Surplus Land Act Initiatives/Proposal Eval. (<i>HCD update in progress</i>) | CED | Q2 2023 |
| 2. Continue Re:Imagine Downtown Initiatives | | | |
| a. Civic Center Adaptive Reuse (Cottage Industries Project) | Project construction for Phase 1 (Farm Block)-- <i>in progress *</i> | CED | Summer-23 |
| | Project construction for Phase 2 (Art Block) - COVID delay | CED | TBD |
| | <i>*Smoke Queen BBQ, Game Craft Brewery</i> | | |
| c. Drive Art In Community (expand mural concept) | Update fee schedule related to public art & improvements* | CS, FIN, CED | May-24 |
| | <i>*to be included w/comprehensive bldg/planning fee study update</i> | | |
| | <i>** utility boxes and art in the park</i> | CS | Ongoing |
| d. Expand Re:Imagine concept to other areas of the City | Conduct development efforts for Coco's property/Munson center | CED | Complete |
| | <i>Marley's Preschool, Estrad's Grill, Pro Athletics, Titanium Healthcare</i> | | |
| | Facilitate development of Pavillons Plaza West (<i>Sprouts, The Habit, Matress Firm, Crimson Cowards, Jersey Mike's open; Ulta, Moge Tee, Humus Republic progressing</i>) | CED | In progress thru Q2 2023 |

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| | | | | |
| | | | | |
| 3. | Business redevelopment/revitalization | | | |
| | a. Facilitate beautification of businesses | Implement Main Street Beautification Project (i.e., lighting, dining parklets, utility box art, dedication plaque) | CED | Complete |
| | b. Provide support for new businesses | Implement microgrant and loan programs for small business | CED | Ongoing |
| | | Promote SCORE/SBDC small business training & workshops | CED | Ongoing |
| | c. Promote business attraction opportunities | Conduct broker outreach and property marketing | CED | Ongoing |
| | | | | |
| Public Safety | | | | |
| | | | | |
| 4. | Maintain staffing and strong response | Maintain Measure O Public Safety Staffing Plan | PD, HR | Ongoing |
| | | | | |
| 5. | Plan for HQ facility improvements | Implement Civic Center community engagement plan | PD, CED | In progress |
| | (1/24/23-Council Approvals: PFAL Phase 2&3; | Aquire 11277 GG Blvd for interim public safety use | PD, FIN, CM | Complete |
| | Placeworks addit. community engagement) | Transition PD functions to new bldg | PD, FIN, CM | Q2 2023 |
| | | | | |
| 6. | Implement new strategies to reduce crime and improve quality of life | Refine and evaluate Mobile Mental Health Pilot Program | PD, CEDD | Complete |
| | | Form internal committee to review/respond to crime stats | PD | Ongoing |
| | National Incident Based Reporting System | Implement transition to NIBRS | PD | Complete |
| 7. | Increase basic building security at City Hall | Complete security enhancement construction | CMO, PD, PW | Complete |
| | | | | |
| Community Engagement/Outreach | | | | |
| | | | | |
| 8. | Update the community regarding news & resources | Effectively disseminate important city information via all City communication mediums | CM, IT | Ongoing |
| | | Promote resources to help businesses | CEDD, CM | Ongoing |
| 9. | Maintain Strong Communication | Utilize multi-language communication strategies | CM | Ongoing |
| | | Utilize local TV resources | CM, Multi | Ongoing |
| | | Provide updates from staff regarding key issues/programs | CM | Ongoing |
| | | Enhance City website and app | IT, CM | Ongoing |
| | | Market the City's assets and programs | CM, Multi | Ongoing |
| | | Engage the community on essential services | CM, Multi | Ongoing |
| Financial Sustainability | | | | |
| | | | | |
| 10. | Balanced Budget | | | |
| | a. Maintain and enhance priority city services | Develop and implement FY 2023-24 & 2024-25 biennial budget | FIN, CM | Complete |
| | | Central Management Meeting to Prepare for Council Workshop | ALL | Complete |
| | | City Council Workshop | ALL | Complete |
| | b. Implement City's infrastructure funding policy | Enhance street maintenance & capital asset funding | FIN, CM | Complete |
| 11. | Refine ERP financial system | Implement Phase II Payroll & HR functions | FIN, HR, IT | Complete |

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| | | | | | |
| 12. | Establish ongoing funding source for existing City buildings and facilities | | Continue Implementation of Capital Asset Renewal & Replacement Reserves Policy | FIN | Complete |
| | Effective Transparent Government | | | | |
| 13. | Complete and Implement Parks Master Plan | | Implement \$6M Grant Award for Woodbruy Park improvements | CS | In Progress |
| | | | Award Design Contract | CS | Complete |
| | | | Implement \$1M HUD Grant Award for Jardin De Los Ninos, Haster Basin Park, & Westhaven Park for Playground/Restrooms | CS, PW, CMO | In Progress |
| | | | Submit federal grant application paperwork | CS | Complete |
| | | | Begin renovation of Magnolia Park playground & shelter improvement | CS | Q4-2023 |
| | | | Pursue grant opportunities for GGPDHQ/Civic Center | CS, CMO | Q3-4 2023 |
| 14. | Improve financial transparency | | Provide informative reports/analytics via new ERP capabilities <i>(reports to be timed with 1 full fiscal year ERP data)</i> | FIN | Fall 2023 |
| | Other Community Issues | | | | |
| 15. | Infrastructure | | | | |
| | a. | Address road pavement | Implement pavement management priorities | PW | Complete |
| | b. | Improve West Main Street Parking Lot | Evaluate timeline for improvements due to deferred construction | PW | TBD |
| | c. | Implement infrastrusture funding plan | Address in FY 2021-23 Biennial Budget | FIN | Complete |
| | d. | Evaluate park sprinkler systems | Implement automation of Woodbury Park sprinkler system in conjunction with Prop 68 grant award; <i>planning in progress</i> | PW | Q4 2025 |
| | e. | Implement PFAS improvements | Complete construction of 2nd filtration system (<i>Haster/Chapman-Well 3</i>) | PW | Complete |
| | | | Complete construction of 3rd filtration system (<i>Haster/Lampson-Well 29</i>) | PW | Complete |
| | | | Initiate construction of 4th filtration system (Lampson Reservoir) | PW | In Progress |
| 16. | Quality of Life | | | | |
| | a. | Code Enforcement | Promote neighborhood pride and reinvestment | CED | Ongoing |
| | - | Empty lot maintenance | Continue property maintenance education and outreach | CED | Ongoing |
| | b. | Parking on local streets | Implement SCAG grant to conduct comprehensive curb analysis | PW | Complete |
| | c. | Trash (community/business centers) | Address via Code, PD, PW, and Republic Services | CED, PW | Ongoing |
| | | | Implement and monitor Trash Contract re SB 1383 compliance | CMO, PW | Ongoing |
| | | | Update Council on Implementation of new trash contract | CMO, PW | Complete |
| | | | Assign Contract Administrator | PW | Complete |
| | d. | Homelessness | Implement 5yr Comprehensive Strategic Plan to address homelessness | CED, PD | Ongoing |
| | | | Pursue partnerships for navigation center | CED | Complete |
| | | <i>Volunteers of America of Los Angeles</i> | RFP for navagation center service provider | CED | Complete |
| | | <i>Thomco Construction</i> | RFP for navagation center construction | CED | Complete |
| | | | implement permanent supportive housing (Stuart Drive) | CED, CMO | Complete |
| | e. | Sign Replacement | Replace signs in poor condition in the City (<i>70% complete</i>) | PW | In Progress |
| | - | Prioritize reflectivity deficiencies | Prioritize replacement of signs with reflectivity deficiencies | PW | In Progress |