



THE CITY OF GARDEN GROVE ACTION PLAN 2026-2027



UPDATED SEPTEMBER 2026

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DEPARTMENT KEY:

CD - Community Development
CMO - City Manager's Office
CS - Community Services
EDHD - Economic Development and Housing Department
FIN - Finance Department
HR - Human Resources
IT - Information Technology
PD - Police
PW - Public Works



ECONOMIC DEVELOPMENT & SUPPORT OF LOCAL BUSINESSES

1. USE ECONOMIC DEVELOPMENT TO PROTECT AND GROW REVENUES

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
Site C (Investal Garden Resorts, LLC)		
• Project groundbreaking	CD, EDHD	Q1 2027
• Implementation of the Disposition & Development Agreement	CD, EDHD	Ongoing
Site B2 (Kam Sang Companies)		
• Disposition of 12311 Thackery property (litigation/EIR)	EDHD	Q4 2026
• Project groundbreaking	CD, EDHD	TBD
Brookhurst Triangle (Brookhurst Place)		
• Review and Approval for Building 3	CD, EDHD	Q4 2026
• Final phase development plan for Buildings 5, 6, and 7		TBD
Orchard Grove		
• Implement redevelopment of Tamer Lane	CD, EDHD	Complete
12966 Euclid Office		
• Lease up space to new tenants	EDHD	Ongoing
Proactive Tourism Promotion		
• Conduct Annual Public Hearing for GGTID Budget	EDHD, CMO	Complete
• Partner with GGTID to Promote food holidays through Foods of GG (Live)	EDHD, CMO	Ongoing
• Development of the new GGTID website	EDHD	Complete
OC Streetcar Project Facilitation		
• Monitor & support project initiatives (Project completion 2026)	PW	Ongoing
Willowick RFP		
• Complete Final Surplus Land Act Initiatives/Proposal Evaluation	CD, EDHD	TBD
Great Wolf Lodge		
• Implement covenant consideration agreement	EDHD	Ongoing
• Main Lobby and Restaurant renovations	EDHD	Q1 2027

2. CONTINUE RE:IMAGINE GG INITIATIVES

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
Cottage Industries Opening		
• Plan submittal for Phase 2 (Art Block) (Currently in Plan Check)	CD, EDHD	Ongoing
Drive Art in Community (Expand Mural Concept)		
• Update fee schedule related to public art & improvements	CS, FIN	TBD
• Facilitate Bronze Sculpture Art Project for Woodbury Park	CS	Q4 2026
• Develop Public Art Plan	CS, CMO	TBD
Expand Re:Imagine concept to other areas of the city		
• Continue to support tenant lease expansion throughout the City	CD, EDHD	Ongoing
• Civic Center Revitalization Master Plan	EDHD	In Progress
• Little Saigon urban design development project (Gensler)	EDHD	Q4 2026

3. BUSINESS REDEVELOPMENT/REVITALIZATION/SUPPORT

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
Provide support for new & existing businesses		
• Continue microbiz loan programs for small businesses	EDHD	Ongoing
• Promote SCORE/SBDC small business training & workshops	EDHD	Ongoing
• Re-engage monthly visits to new & legacy businesses (BRE)	EDHD	Ongoing
• Implement Grow America program funds (Grow Garden Grove Fund)		
Enhance City Campaigns		
• Implement Plan-Build-Beautify marketing campaign	CD, CMO	Ongoing
• Update outreach campaigns to promote BIGG, Foods of GG, etc.	EDHD, CMO	Ongoing
Promote Business attraction opportunities		
• Conduct broker outreach and property marketing	EDHD	Ongoing
Continue partnerships with chambers		
• Support multi-chamber programs and events	EDHD	Ongoing
Streamline Development project approvals		
• Continue to fill vacant positions to support project workload	CD	Ongoing

4. IMPLEMENT FIVE YEAR STRATEGY PLANS

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
2025-30 Economic Development Strategy		
• Implement 2025-30 Economic Development Strategy/FY25-26 Action Plan	EDHD	Ongoing

PUBLIC SAFETY

5. BUILD NEW POLICE HEADQUARTERS/CIVIC CENTER REVITALIZATION

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
• Implement Civic Center community engagement initiatives	PD, CD	Ongoing
• Complete CEQA Study	PD, CD, FIN	Complete
• Complete RFQ for Design Build Finance Option (PFAL-Phase2)	EDHD, PD, CD, FIN	Complete
• Award of ENA contract to Selected Developer	EDHD, PD, CD, FIN	Complete
• Monitor contract milestone 1 :50% design drawings by Jan 2024	EDHD, PD, CD	Complete
• Monitor milestone 2: 100% design drawings by April 2024	EDHD, PD, CD	Complete
• PD facility project agreement	EDHD, PD, FIN	Complete
• Secure financing for new PD facility	EDHD, PD, FIN	Complete
• Develop designs for Civic Center Park: 90% complete	EDHD, PD, CD, FIN	Q4 2026
• Building completion package: 100% Construction Drawings	EDHD, PD, IT, CD	Complete
• Final GMP change order	EDHD, PD	Complete
• FF&E Order	EDHD, PD	Complete
• SCE fully powered	EDHD, PD	Complete
• Finalize LEED Gold Certification	EDHD, PD	Complete
• Phase 2 Demo	EDHD, PD	Q4 2026
• Project Ribbon Cutting	EDHD, PD	Complete



6. Address crimes related to homelessness/violent crimes

• Maintain Public Safety staffing	PD	Ongoing
• Support partnership w/ Be Well OC & CalOptima Street Med.	PD, EDHD, CD	Ongoing
• Continue to capture data from ALPR (Flock) camera program	PD, CD, FIN	Ongoing
• Implement Pilot Park Security Program at 5 City Parks	CS, PW, PD	Q2 2027

7. Enhance connection between PD, community & schools

• Continue SRO & SMART Team collaboration	PD	Ongoing
• Conduct teen citizen academy	PD	Complete
• Expand participation in Explorer Program	PD	Ongoing

8. Implement cybersecurity audit recommendations

• Design iterative cybersecurity plan for the city	IT	Q4 2027
• Implement \$350K federal grant for PD cybersecurity infrastructure	IT, PD	Complete

9. Expand tools and resources for PD

• Continue K9 training facility at Pioneer Park	PD	Ongoing
• Develop and Implement Drone Program	PD	Complete

INFRASTRUCTURE

10. ADDRESS ROAD/PAVEMENT NEEDS

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
• Continue Arterial Streets Rehabilitation Program	PW	Ongoing
• Continue Residential Streets Rehabilitation Program	PW	Ongoing
• Secure funding for 12966 Euclid Parking Lot	FIN, EDHD, PW	Complete
• Repair Firestation 82 driveway and parking lot	PW	Q1 2027

11. Develop Civic Center Master Plan

• Develop Civic Center Master Plan	CMO, FIN, CD, EDHD	TBD
• 11277 Garden Grove Office Rehab (Purcell Building)	EDHD, PW	Ongoing

12. Additional pFAS treatments per EPA MCL Requirements

• Per the MCL requirements set by EPA, pFAS treatment will be required at 4 new well sites (Well 22, 25, 26, & 27)	PW, EDHD	Ongoing
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13. Increased Capacity (sewer, water, parking)

• Implement sewer & water master plans	PW	Complete
• Implement SCAG parking study	EDHD	Complete
• Implement civic center parking structure	EDHD	Ongoing

14. Complete Parks Master Plan projects

• Woodbury Park improvements (Groundbreaking July 1, 2025, estimated completion April 2026)	CS, PW, CMO	Complete
• Implement Jardin De Los Ninos, Haster Basin Park, & Westhaven Park playground/restroom improvements - RFP (CEQA/NEPA in progress estimated completion Q1 2026)	CS, PW, CMO	Q3 2026
• Implement Jardin De Los Ninos playground/restroom improvements - RFP	CS, PW, CMO	Complete
• Conceptual Designs for Faylane Park and Pioneer Park Playgrounds (First draft of designs have been made, still working with designers for updates and final rendering)	CS, PW, CMO	Complete
• Design and Construction of Pickle Ball Courts at GG Park	CS, PW	Q1 2027



15. Expand Electric Vehicle Infrastructure

- **Complete EV infrastructure feasibility study**
(Currently in the stage of purchasing (25) chargers to show SCE that their requirements are being met prior to the approval to start construction. We have received the quote from Incharge energy group for the chargers. A staff report is being prepared for city council's approval.)

PW

Ongoing

16. Complete Reservoir Rehabilitation Projects

- **Trask Rehabilitation Project**

PW

Ongoing

17. Continue SCADA Implementation Projects

- **Lampson, Magnolia, West Garden Grove Reservoirs / BPS SCADA upgrade**

PW

Ongoing

18. Continue Sewer Structural Deficiency Improvement Program

- **Replacement/Lining projects (Phase II)**

PW

Ongoing

19. Other Infrastructure Projects

- **Complete EV infrastructure feasibility study**
- **Clean CA - Medal of Honor Trail Improvements (Trail Amenities)**
- **Main St Electrical Box Improvements**
- **11277 Garden Grove Office Rehabilitation (Purcell Building)**

PW

EDHD, CS, PW

EDHD, PW, CS

EDHD PW

Ongoing

Complete

Ongoing

Ongoing

HOMELESSNESS

20. CENTRAL CITIES NAVIGATION CENTER

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
• Hold quarterly Tri-Cities service provider meetings to enhance service delivery	EDHD, PD	Ongoing
• Develop and distribute a client satisfaction survey	EDHD, CMO	Complete
• Leverage available grants and funding opportunities to fund CCNC operations	EDHD	Ongoing
• Promote Workforce Development with OC Workforce Solution	EDHD	Ongoing
• Provide monthly health clinics and vituity	EDHD	Complete
• Execute MOU with VOALA and the Housing Authority for voucher referrals	EDHD	Ongoing
• Distribute success stories via social media	EDHD, CR	Ongoing
• Audit client files at the CCNC	EDHD	Ongoing

21. INCREASE PUBLIC AWARENESS OF HOMELESS INITIATIVES

• Implement 2025-30 Homelessness Strategy and FY25-26 Action Plan	EDHD	Complete
• Update City's web-page and develop public facing dashboard	EDHD, CMO, IT	Complete
• Produce quarterly success stories	EDHD, CMO	Complete

22. FACILITATE CALOPTIMA STREET MEDICINE PHASE II

• Support Center (Hospitality Inn Site - GG Blvd/Beach Blvd)	CD, CMO	Complete
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23. FACILITATE CONSTRUCTION OF CALTRANS FENCING IMPROVEMENT PROJECT (CFIP)

• Construction Phase 1	EDHD	Complete
• Construction Phase 2	EDHD	Complete
• Construction Phase 3	EDHD	Complete
• Continue to pursue funding opportunities for Phase 4	EDHD, CMO	Ongoing

24. IMPLEMENT CALTRANS FENCING IMPROVEMENT PROJECT (CFIP)

- | | | |
|--|------|----------|
| • Onboarding vendors for debris and litter removal, landscaping, maintenance for ongoing upkeep of Caltrans ROWs | EDHD | Ongoing |
| Delegated Maintenance Agreement | | |
| • Apply for additional grant funding through Clean CA (CCEP) Grant | EDHD | Complete |

25. PURSUE PERMANENT SUPPORTIVE HOUSING

- | | | |
|--|-----------|---------|
| • Pursue Homekey and project voucher opportunities | EDHD, CMO | Ongoing |
|--|-----------|---------|

26. IMPLEMENT ENCAMPMENT RESOLUTION PROJECTS (\$1,921,500 GRANT AWARDED 9/12/23)

- | | | |
|---|------|----------------|
| • Apply for encampment resolution grant funding, phase II cycle | EDHD | September 2026 |
| • Implement Encampment Resolution Fund Program Grant | EDHD | Q2 2027 |

27. ENFORCE APPLICABLE CODES

- | | | |
|--|----------|---------|
| • Maintain available shelter beds to support enforcement | PD, EDHD | Ongoing |
|--|----------|---------|

28. MOBILE CRISIS RESPONSE TEAM TRANSITION

- | | | |
|---|----------|---------|
| • Service provider transition to Healthcare in Action | PD, EDHD | Ongoing |
| • RFP for long-term service provider | PD, EDHD | Ongoing |

29. STREET OUTREACH BY-NAME LIST

- | | | |
|---|------|---------|
| • Develop by-name list for the Central Cities | EDHD | Ongoing |
|---|------|---------|

CODE ENFORCEMENT

30. PROMOTE POSITIVE PROPERTY MAINTENANCE

IMPLEMENTATION STEPS

- Extend outreach & education to businesses/residents
- Assess the current Vacant Lot and Building enforcement needs
- Introduce CE internal training academy for staff development
- Beautify Neighborhood Events

LEAD DEPARTMENT

CD
CD
CD
CD

ESTIMATED COMPLETION DATE

Ongoing
Ongoing
Ongoing
Ongoing

CELEBRATION OF GARDEN GROVE'S CULTURAL DIVERSITY

31. EXPLORE CAPACITY TO SUPPORT ADDITIONAL CITY EVENTS

IMPLEMENTATION STEPS

- Plan and program Foods of Garden Grove Live
- Mayor's Prayer Breakfast

LEAD DEPARTMENT

CS, EDHD, CMO
CS, CMO

ESTIMATED COMPLETION DATE

Q3 2027
Q1 2027

32. INVEST IN MULTI-CULTURALISM

- Conduct townhall meetings in east, central and west GG
- Incorporate multi-cultural programming in community events
- Incorporate multi-lingual communication in City Hall kiosks
- Little Saigon Business Improvement District RIIC Grant (Phase 1)

CMO, CS, CD
CS
FIN, CD, IT
EDHD

Ongoing
Ongoing
Complete
Q4 2026



COMMUNITY ENGAGEMENT/OUTREACH (ONGOING ORGANIZATIONAL PRIORITY)

33. UPDATE THE COMMUNITY REGARDING NEWS & RESOURCES

IMPLEMENTATION STEPS

- Disseminate important information via all City mediums
- Promote resources to help businesses

LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
CMO, IT	Ongoing
EDHD, CMO	Ongoing

34. MAINTAIN STRONG COMMUNICATION

- Utilize multi-language communication strategies
- Utilize local TV resources
- Provide updates from staff regarding key issues/programs
- Market the City's assets and programs
- Engage the community on essential services
- Expand use of social media tools/GGTV (e.g., short videos)

CMO	Ongoing
CMO, Multi	Ongoing
CMO	Ongoing
CMO, Multi	Ongoing
CMO, Multi	Ongoing
CMO, Multi	Ongoing



FINANCIAL SUSTAINABILITY (ONGOING ORGANIZATION PRIORITY)

35. BALANCED BUDGET

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
Maintain and enhance priority city services		
• Develop and implement FY 2025-26 & 2026-27 biennial budget	FIN, CMO	Complete
Implement City's Infrastructure Funding Policy		
• Enhance street/flood control/channel/capital asset funding	FIN, CMO	Complete
Enhance revenue stream		
• Explore and implement revenue audit/recovery services (Franchise fee, UUT, Sales tax & TOT etc.)	FIN	Ongoing
Improve cost recovery		
• Update fee study and assess need for new fees (e.g., credit card convenience fee)	FIN, CMO	Ongoing

EFFECTIVE TRANSPARENT GOVERNMENT (ONGOING ORGANIZATIONAL PRIORITY)

36. IMPROVE FINANCIAL TRANSPARENCY

IMPLEMENTATION STEPS	LEAD DEPARTMENT	ESTIMATED COMPLETION DATE
• Provide informative reports/analytics via ERP and Budget System	FIN	Ongoing
• Continue Quarterly Comprehensive Financial Report	FIN	Ongoing
• Continue holding quarterly budget review meetings with all city departments and distributing reports to help departments more effectively manage their expenditures.	FIN	Ongoing
• Continue providing periodic training for departments on purchase order and contract management, and assist with timely and efficient invoice processing.	FIN	Ongoing

OTHER ORGANIZATIONAL PRIORITIES

37. SUCCESSION PLANNING

IMPLEMENTATION STEPS

- Reintroduce the Leadership Academy to promote succession planning

LEAD
DEPARTMENT
CMO, Multi

ESTIMATED
COMPLETION DATE
Ongoing

38. MID-MANAGEMENT TRAINING

- Increase training opportunities for staff at all levels
- Establish Middle Management Committee
- Develop and introduce CLIMB Training Roadmap and Action Plan
- Introduce mentorship program

CMO, Multi
CMO, Multi
CMO, Multi
CMO

Ongoing
Complete
Complete
Q1 2027

39. COMMUNICATION PLAN STRATEGY

- Establish citywide newsletter
- Update Communication Plan

CMO
CMO

Complete
Complete

