









# THE CITY OF GARDEN GROVE ACTION PLAN 2025-2026



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#### **DEPARTMENT KEY:**

**CD - Community Development** 

**CMO - City Manager's Office** 

**CS - Community Services** 

**EDHD - Economic Development and Housing Department** 

**FIN - Finance Department** 

**HR - Human Resources** 

IT - Information Technology

PD - Police

**PW - Public Works** 







# ECONOMIC DEVELOPMENT & SUPPORT OF LOCAL BUSINESSES

#### 1. Use Economic Development to Protect and Grow Revenues

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
Site C (Investal Garden Resorts, LLC)		
Install permanent electric power (utility yard)	СМО	Complete
Approval of Final Map	PW, EDHD	Q3 2025
Project groundbreaking	CD, EDHD	TBD
Implementation of the Disposition & Development Agreement	CD, EDHD	Ongoing
Site B2 (Kam Sang Companies)		
<ul> <li>Disposition of 12311 Thackery property (litigation/EIR)</li> </ul>	EDHD	Pending
Project groundbreaking	CD, EDHD	TBD
Brookhurst Triangle (Brookhurst Place)		
Phase II project groundbreaking (June 6)	CD, EDHD	Complete
Facilitate plan review for Building 3	CD, EDHD	Complete
Orchard Grove		
Implement redevelopment of Tamer Lane	CD, EDHD	Q3 2025
12966 Euclid Office		
• Lease up space to new tenants	EDHD	Ongoing
Issue RFP to select a broker and manager	EDHD	Complete
Proactive Tourism Promotion		
Conduct public hearing for annual GGTID Budget	CMO, EDHD	Complete
<ul> <li>Promote food holidays through Foods of GG (Live)</li> </ul>	CMO, EDHD	Ongoing
Work with GGTID to create a new website	EDHD	In Progress
OC Streetcar Project Facilitation		
Provide Council site tour and project update	PW, CMO	Complete
<ul> <li>Monitor &amp; support project initiatives (Project completion 2026)</li> </ul>	PW	Ongoing
Willowick RFP		
Complete Final Surplus Land Act Initiatives/Proposal Evaluation	CD, EDHD	TBD

#### 2. Continue Re:Imagine GG Initiatives

Cottage Industries Opening  • Project construction for Phase 1 (Farm Block)  • Plan submittal for Phase 2 (Art Block)	CD, EDHD CD, EDHD	Complete Ongoing
Community Art Expansion  • Update fee schedule related to public art & improvements  • Facilitate Strawberry Zest sculpture project	CS, FIN CS, PW	TBD Complete
<ul> <li>Facilitate Doing Intermediate School mural concept</li> <li>Develop Public Art Plan</li> <li>Expand Re:Imagine concept to other areas of the city</li> </ul>	CS, CMO CS, CMO	Complete Q1 2026
<ul> <li>Facilitate Pavilions Plaza West final tenant leases</li> <li>Continue to support tenant lease expansion</li> </ul>	CD, EDHD CD, EDHD	Complete Ongoing

#### 3. Business Redevelopment/Revitalization/Support

Support for Businesses  Continue micro grant and loan programs for small businesses  Promote SCORE/SBDC small business training & workshops  Re-engage monthly visits to new and legacy businesses	EDHD EDHD EDHD	Ongoing Ongoing Ongoing
City Campaign Enhancements  Implement Plan-Build-Beautify marketing campaign	EDHD, CMO	Ongoing
Update outreach campaigns for BIGG, Foods of GG, and other programs	EDHD, CMO	Ongoing
Business Attraction Opportunities		
Conduct broker outreach and property marketing	EDHD	Ongoing
Partnerships with Chambers	EDHD	Ongoing
<ul> <li>Support multi-chamber programs and events</li> <li>Streamline Development Approvals</li> </ul>	EDHD	Ongoing
• Fill new positions approved in FY 23-24 Budget	CD	Complete
o Administrative Analyst, Administrative (Planning) Aide,	05	Complete
Building & Safety Manager, Code Enforcement Officer		
• Fill new positions approved in FY 23-24 Budget	EDHD	Complete

#### 4. Implement Five Year Strategy Plans

Implement Economic Development Strategy Plan	EDHD	Ongoing
Implement Homeless Strategy Plan	EDHD	Ongoing

# PUBLIC SAFETY

## 5. Build New Police Headquarters/Civic Center Revitalization

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
<ul> <li>Implement Civic Center community engagement initiatives</li> </ul>	PD, CD	Ongoing
o Complete CEQA Study	PD, CD, FIN	Complete
o Complete RFQ for Design Build Finance Option (PFAL-Phase 2)	EDHD, PD, CD, FIN	Complete
<ul> <li>Award of ENA contract to Selected Developer</li> </ul>	EDHD, PD, CD, FIN	Complete
<ul> <li>Monitor contract milestone 1: 50% design drawings by Jan 2024</li> </ul>	EDHD, PD, CD	Complete
<ul> <li>Monitor milestone 2: 100% design drawings by April 2024</li> </ul>	EDHD, PD, CD	Complete
PD facility project agreement	EDHD, PD, FIN	Complete
Secure financing for new PD facility	EDHD, PD, FIN	Complete
<ul> <li>Develop designs for Civic Center Park: 90% Complete</li> </ul>	EDHD, PD, CD, FIN	In Progress
<ul> <li>Building completion package: 100% Construction Drawings</li> </ul>	EDHD, PD, IT, CD	Complete
Final GMP change order	EDHD	Complete
6. Address Crimes Related to Homelessness/Violent Crimes		
Maintain Public Safety staffing	PD	Ongoing
<ul> <li>Support partnership with Be Well OC &amp; CalOptima Street Medicine</li> </ul>	PD, EDHD, CD	Ongoing
<ul> <li>Continue to capture data from ALPR (Flock) camera program</li> </ul>	PD, CD, FIN	Ongoing
7. Enhance Connection Between PD, Community & Schools		
Continue SRO & SMART Team collaboration	PD	Ongoing
Conduct teen citizen academy	PD	Complete
Expand participation in Explorer Program	PD	Ongoing
8. Implement Cybersecurity Audit Recommendations		
Fill new Sr. Cybersecurity Analyst position	HR, IT	Complete
Design iterative cybersecurity plan for the city	iŤ	Ongoing
<ul> <li>Implement \$350K federal grant for PD cybersecurity infrastructure</li> </ul>	IT, PD	In Progress
9. Expand Tools and Resources for PD		
<ul> <li>Conduct neighborhood outreach for K9 facility</li> </ul>	PD	Complete
<ul> <li>Launch new K9 training facility at Pioneer Park</li> </ul>	PD	Complete
Develop and implement Drone Program	PD	Complete

# INFRASTRUCTURE

#### 10. Address Flood Control Channel Maintenance

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
<ul> <li>Complete Valley View Channel improvements (Completed in Oct 2023)</li> </ul>	PW	Complete
<ul> <li>Complete Belgrave Channel improvements (Completed in Nov 2023)</li> </ul>	PW	Complete
11. Address Road/Pavement Needs		
• Implement pavement maintenance acceleration program (Jul 23 – Jun 24)	PW	Ongoing
<ul> <li>Progress Pavement Management Acceleration Program and build program funding</li> </ul>	PW	Ongoing
Fund capital asset renewal & replacement policy	FIN, PW	Complete
Improve West Main Street parking lot	PW	Complete
Secure funding for 12966 Euclid Parking Lot	FIN, EDHD, PW	Complete
Repair Fire station 82 driveway and parking lot	PW	TBD
12. Develop Civic Center Master Plan		
Develop Civic Center Master Plan	CMO, FIN, CD	TBD
13. Complete Water Rate Study		
<ul> <li>Update rates to support water service &amp; infrastructure needs</li> </ul>	PW	Complete
(e.g., PFAS treatment, pipes, wells, booster pumps, reservoirs)		
14. Additional PFAS Treatments Per EPA MCL Requirements		
<ul> <li>Per the MCL requirements set by EPA, PFAS treatment will be required at 4 new well sites</li> </ul>	PW	Ongoing
(Well 22, 25, 26, & 27)		
15. Increase Capacity (Sewer, Water, Parking)		
Implement sewer & water master plans	PW	Ongoing
Implement SCAG parking study	EDHD	Complete
·		Complete

#### 16. Complete Parks Master Plan Projects

Magnolia Park playground & shelter improvements	CS	Complete
<ul> <li>Woodbury Park improvements (Groundbreaking July 1, 2025,</li> </ul>	CS, PW, CMO	Q2 2026
estimated completion April 2026)		
<ul> <li>Implement Jardin De Los Ninos, Haster Basin Park, &amp; Westhaven Park playground/</li> </ul>	CS, PW, CMO	Q1 2026
restroom improvements - RFP		
<ul> <li>Conceptual Designs for Faylane Park and Pioneer Park Playgrounds (First draft of</li> </ul>	CS, PW, CMO	Q3 2025
designs have been made, still working with designers for updates and final rendering)		

## 17. Expand Electric Vehicle Infrastructure

Complete EV infrastructure feasibility study	PW	Ongoing



# HOMELESSNESS

### 18. Open Central Cities Navigation Center

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
Complete Construction (Thomco)	CD, EDHD, PD	Complete
<ul> <li>Implement Operation of CCNC (Volunteers of America of LA)</li> </ul>	EDHD	Complete
<ul> <li>Implement \$4M State Grant Funding Award (Funds received 12/2023)</li> </ul>	EDHD	Complete
19. Increase Public Awareness of Homeless Initiatives		
Implement Homeless PR/Outreach Campaign	EDHD, CMO	Complete
20. Facilitate CalOptima Street Medicine Phase II		
<ul> <li>Approve MOU with CalOptima to partner &amp; support Street Medicine</li> </ul>	CD, CMO	Complete
<ul> <li>Support Center (Hospitality Inn Site – GG Blvd/Beach Blvd)</li> </ul>	CD, CMO	Ongoing
21. Facilitate Construction of Caltrans Fencing Improvement Project (CF	IP)	
Construction Phase 1	EDHD	Complete
Construction Phase 2	EDHD	Complete
Construction Phase 3	EDHD	Complete
22. Implement Caltrans Fencing Improvement Project (CFIP)		
<ul> <li>Onboarding vendors for debris and litter removal, landscaping</li> </ul>	EDHD	Ongoing
<ul> <li>Delegated Maintenance Agreement (maintenance for ongoing upkeep of Caltrans ROWs)</li> </ul>	) EDHD	Ongoing
23. Pursue Permanent Supportive Housing		
<ul> <li>Pursue Homekey and project voucher opportunities</li> </ul>	EDHD, CMO	Ongoing
24. Implement Encampment Resolution Projects (\$1,921,500 Grant Award	ded 9/12/23)	
<ul> <li>Implement CalTrans Fencing Project (SR22, Springdale-GG Blvd)</li> </ul>	EDHD	In Progress
<ul> <li>Apply for encampment resolution grant funding, phase II cycle</li> </ul>	EDHD	Complete
<ul> <li>Implement Encampment Resolution Fund Program Grant</li> </ul>	EDHD	In Progress
25. Enforce Applicable Codes		
25. Elliorce Applicable Codes		

## **CODE ENFORCEMENT**

#### 26. Promote Positive Property Maintenance

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
<ul> <li>Extend outreach &amp; education to businesses/residents</li> </ul>	CD	Ongoing
<ul> <li>Assess the current Vacant Lot and Building enforcement needs</li> </ul>	CD	Ongoing
<ul> <li>Introduce CE internal training academy for staff development</li> </ul>	CD	Q3 2025
<ul> <li>Evaluate and expand Code Enforcement Volunteer Program</li> </ul>	CD	Complete
Beautify Neighborhood Program	CD	Ongoing

## CELEBRATE GARDEN GROVE'S CULTURAL DIVERSITY

#### 27. Explore Capacity to Support Additional City Events

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
Prepare report for City Council	CS	Complete
<ul> <li>Implement International Week Senior Center Program</li> </ul>	CS	Complete
<ul> <li>Plan and program Foods of Garden Grove Live (Completed 10/2024,</li> </ul>	CS, EDHD, CMO	Ongoing
now an annual event in the fall)		

#### 28. Invest in Multi-Culturalism

<ul> <li>Conduct townhall meetings in east, central, and west G</li> </ul>	<ul> <li>Conduct</li> </ul>	townhall	meetinas	in east.	central	. and	west	GC
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- Incorporate multi-cultural programming in community events
- Incorporate multi-lingual communication in City Hall kiosks

CMO, CS, CD	Ongoing
CS	Ongoing
FIN, CD, IT	Complete







## **COMMUNITY ENGAGEMENT/OUTREACH**

#### 29. Update the Community Regarding News & Resources

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
<ul> <li>Disseminate important information via all City mediums</li> </ul>	CMO, IT	Ongoing
Promote resources to help businesses	ED, CMO	Ongoing

#### **30. Maintain Strong Communication**

- Utilize multi-language communication strategies
- Utilize local TV resources
- Provide updates from staff regarding key issues/programs
- Enhance City website and app
- Market the City's assets and programs
- Engage the community on essential services
- Report an issue video complete
- Expand use of social media tools/GGTV (e.g., short videos)

- •
Ongoing
Ongoing
Ongoing
Complete
Ongoing
Ongoing
Complete
Ongoing





# FINANCIAL SUSTAINABILITY

#### 31. Balanced Budget

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
Maintain and enhance priority city services:	FIN, CMO	Complete
o Develop and implement FY 2025-26 & 2026-27 biennial budget		
Implement City's Infrastructure Funding Policy:      The many track (for all a partial about 1/2 mital accept for all a partial accept for all accept for all a partial accept for all accepts for all	FIN, CMO	Complete
<ul> <li>o Enhance street/flood control channel/capital asset funding</li> <li>• Enhance revenue stream:</li> </ul>		
o Explore and implement revenue audit/recovery services	FIN	Ongoing
(Franchise fee, UUT, Sales tax & TOT etc.)		
• Improve cost recovery:	FIN, CMO	Ongoing
o Update fee study and assess need for new fees	111,7 5115	5 <b>55</b>
(e.g., credit card convenience fee)		

# EFFECTIVE TRANSPARENT GOVERNMENT

#### **32.** Improve Financial Transparency

IMPLEMENTATION STEPS	LEAD Department	ESTIMATED COMPLETION DATE
<ul> <li>Provide informative reports/analytics via ERP and Budget System</li> </ul>	FIN	Ongoing
o Complete Quarterly Comprehensive Financial Report		Complete
o Develop and disseminate budget reports, including budget-to-actual. Blanket PO		Ongoing
o Explore automation - transaction processing and report development		Ongoing

