

CITY OF GARDEN GROVE

ADOPTED BIENNIAL BUDGET

FY 2023-2025



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CITY OF GARDEN GROVE

CITY COUNCIL

Steve Jones
Mayor

George S. Brietigam III
Mayor Pro Tem – District 1

Cindy Ngoc Tran
Council Member – District 3

John R. O’Neill
Council Member – District 2

Stephanie Klopfenstein
Council Member – District 5

Joe DoVinh
Council Member – District 4

Kim B. Nguyen-Penaloza
Council Member – District 6

City Officials

Lisa Kim.....City Manager
Maria Stipe.....Assistant City Manager
Omar Sandoval.....City Attorney
Niki Wetzel.....Community Development Director
John Montanchez.....Community Services Director
Ursula Luna-Reynosa..... Economic Development & Housing Director
Patricia Song.....Finance Director
Laura Stover.....Human Resources Director
Anand Rao.....Information Technology Director
Amir El-Farra.....Police Chief
William Murray.....Public Works Director

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City of Garden Grove
ADOPTED
Biennial Budget
FY 2023-25

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Steve Jones
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George S. Brietigam
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Council Member - District 2
Cindy Ngoc Tran
Council Member - District 3
Joe DoVinh
Council Member - District 4
Stephanie Klopfenstein
Council Member - District 5
Kim Bernice Nguyen
Council Member - District 6

June 13, 2023

Honorable Mayor and Members of the City Council:

I am pleased to present the proposed fiscal year (“FY”) 2023-25 biennial budget for the City of Garden Grove. This budget document provides the foundation for our work plan and, most importantly, the commitments to our residents and business community. As a financial document, this budget presents our best assumptions for revenues and expenditures for the next couple of years. As a policy document, it presents the City Council’s unwavering commitment to providing resources towards the priorities identified for our community.

Over the last several years, our City had to endure several challenges including a global pandemic and continued economic uncertainty as elevated national inflation generated by lingering supply-chain disruption led to sharp increases in the cost of living across our country and throughout our community. Despite the challenges, our City managed to continue moving forward. Our financial position remained strong and, at the City Council’s direction, implemented policies and practices that ensured the City’s financial sustainability – including healthy reserve levels. As a community, we were resilient and our revenue sources are now back to the levels they were before the pandemic. These revenue increases have put us on the path of economic recovery. We are now in a position where we can begin to address several organizational needs while being prudent and strategic.

The spending plan for the upcoming fiscal years includes funding for the City Council’s six priorities, which include: addressing homelessness; enhancing public safety; providing economic development and support of local businesses; focusing on infrastructure; providing resources for Code Enforcement; and celebrating cultural diversity. We will remain steadfast and proactive in ensuring that these priorities are met. The FY 2023-25 proposed biennial budget has dedicated resources to begin to address each priority in the upcoming fiscal years.

Although there are circumstances that may threaten our financial position in the future including high interest rates, uncertainty in financial institutions, and a potential mild recession; as we see it today, the City’s current financial position remains stable and we anticipate our revenues to trend favorably for the foreseeable future. While we remain hopeful and optimistic, staff will continue to monitor the revenues and any adverse fluctuations in expected trends.

The FY 2023-25 budget includes revenues in FY 2023-24 for all funds totaling \$321.9 million and \$338.2 million in FY 2024-25. On the expenditure side, we are proposing a spending plan for FY 2023-24 for all funds of \$381.7 million and \$373.1 million for FY 2024-25. The tables in the following page demonstrate the seven different fund categories and their respective fund balances along with projected revenues and proposed expenditures. This includes the General

Fund, Other Governmental Funds (primarily federal, state, county grants and funds for the Capital Improvement Program, or CIP), Internal Service Funds and the Water Utility Funds. The tables also take into account the City’s three different component units: the Sanitary District, the Housing Authority and the Successor Agency.

**FY 2023-24 Adopted Citywide Budget Summary
(\$'000)**

Fund	Beginning Fund Balance/ Working Capital	Sources	Uses	Ending Fund Balance
General Fund	\$ 67,724	\$ 167,238	\$ 168,886	\$ 66,076
Other Govt Funds	78,807	28,467	40,823	66,451
Internal Service Funds	40,444	19,961	28,440	31,965
Water Utility	44,506	41,692	58,625	27,573
Sanitary District	65,959	15,309	26,075	55,193
Housing Authority	4,358	48,880	49,642	3,596
Successor Agency	8,811	352	9,163	-
TOTAL	\$ 310,609	\$ 321,899	\$ 381,654	\$ 250,854

Table 1 – FY 2023-24 Total Citywide Budget

**FY 2024-25 Adopted Citywide Budget Summary
(\$'000)**

Fund	Beginning Fund Balance/ Working Capital	Sources	Uses	Ending Fund Balance
General Fund	\$ 66,076	\$ 171,623	\$ 174,275	\$ 63,424
Other Govt Funds	66,451	28,815	33,660	61,606
Internal Service Funds	31,965	20,460	28,804	23,621
Water Utility	27,573	41,654	52,793	16,433
Sanitary District	55,193	15,398	22,548	48,043
Housing Authority	3,596	51,049	51,851	2,794
Successor Agency	-	9,172	9,172	-
TOTAL	\$ 250,854	\$ 338,171	\$ 373,103	\$ 215,921

Table 2 – FY 2024-25 Total Citywide Budget

The Citywide budget is structurally balanced for the next two fiscal years while providing additional funding for much needed enhancements throughout our community.

General Fund

In the General Fund, which is the City’s largest operating fund, the revenues are projected to total \$167.2 million in FY 2023-24 and \$171.6 million in FY 2024-25. The three major revenue sources (Sales Tax, Property Tax, and Hotel Visitor’s Tax) generate approximately 87% of the revenue and the projected growth has allowed the City to fund several requests proposed by the Departments that are in alignment with the City Council Priorities.

SOURCES:	FY 2023-24 ('\$000)	FY 2024-25 ('\$000)
OPERATING REVENUES:		
SALES TAX	\$ 30,639	\$ 31,409
MEASURE O	29,669	30,415
PROPERTY TAX	60,890	62,596
HOTEL VISITOR'S TAX	25,000	25,750
OTHER GF REVENUE	21,040	21,453
TOTAL OPERATING REVENUE	\$ 167,238	\$ 171,623
ONE-TIME FUNDING:		
FY2022-23 SURPLUS	1,648	2,652
TOTAL SOURCES	\$ 168,886	\$ 174,275

Table 3 – General Fund Revenue

We are proposing the General Fund budget at \$168.9 million in FY 2023-24 and \$174.3 million in FY 2024-25. Included in the proposed budget is the continuation of funding for public safety; recreational, cultural and social services; maintenance and improvements to the City’s infrastructure; planning and development services; and City administration.

The proposed General Fund budget includes funding for all salaries and benefits, contracts, commodities, other expenditures (internal service payments and debt service payments), transfers to other funds, and capital improvement.

In addition, we are investing over \$13 million (\$7.3 million in FY 23-24 & \$5.8 million in FY 24-25) of increased funding in our General Fund budget to enhance programs and services provided to our community over the next two fiscal years. The additional funding covers:

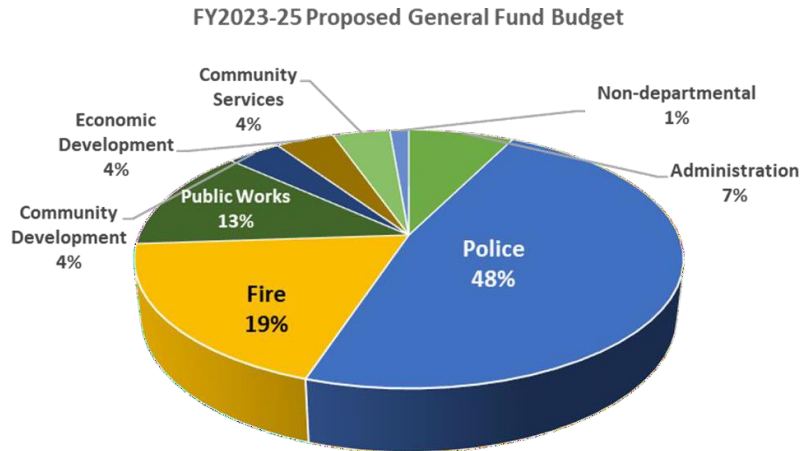
- Addition of 17 full-time positions to strategically address Council priorities
- Contractual funding for Be Well, which provides mobile mental health services
- Flood Channel Repair & Improvements
- Funding to supplement Building, Code Enforcement and Planning services

- Funding for Economic Development and Engineering, construction and grant development
- Replacement of critical Police equipment
- Enhancements to the City’s public facilities and infrastructure
- Several IT upgrades/enhancements
- Continuation of the City’s Pavement Management Plan acceleration program
- Traffic and parking enforcement
- Additional Funding for Trees and Flood Control Maintenance
- Resources for the Sidewalk, Curb & Gutter Cleanup program

The following table and pie chart summarize the General Fund budget by Department and function.

General Fund Expenditure	FY 2023-24 (\$'000)	FY 2024-25 (\$'000)
CITY ADMINISTRATION		
CITY MANAGER	\$ 4,222	\$ 4,392
CITY ATTORNEY	1,023	1,074
FINANCE	4,119	4,294
HUMAN RESOURCES	2,303	2,353
INFORMATION TECHNOLOGY	833	853
TOTAL CITY ADMINISTRATION	12,500	12,966
PUBLIC SAFETY - POLICE	80,552	84,532
PUBLIC SAFETY - FIRE	31,760	32,966
PUBLIC WORKS	21,621	20,902
COMMUNITY DEVELOPMENT	6,448	6,846
ECONOMIC DEVELOPMENT	6,926	6,724
COMMUNITY SERVICES	6,834	7,092
NON-DEPARTMENTAL	2,245	2,247
TOTAL USES	\$ 168,886	\$ 174,275

Table 4 – General Fund Expenditure by Department/Function



Other Funds

Water: The Water Enterprise Fund’s proposed budget for FY 2023-24 totals \$58.6 million and \$52.8 million for FY 2024-25. The budget includes the continued implementation of the Water Master Plan, capital improvement funding and additional commodity water charges as a result of new PFOA/PFOS regulations. The proposed revenue figures in the Water Budget do not include any rate adjustments. Staff is currently undergoing a Water Rate study and will bring the recommendations for Council consideration in early fall of 2023.

Housing Authority: The Housing Authority’s proposed budget for FY 2023-24 is \$49.6 million and \$51.9 million for FY 2024-25. The budget includes funding from the Department of Housing and Urban Development for the Mainstream Vouchers Program and Housing Assistance Program portability. The authority provides rent subsidies for over 2,500 low-income families and provides several outreach activities to tenants and landlords and conduct annual and special inspections of properties.

Other Governmental Funds are comprised primarily of federal, state and county grants for specialized programs, such as the CDBG, CalHOME, AQMD, etc. and funds used to fund the CIP projects such as Gas Tax, Citywide Park Fees, Measure M, etc. The total budget for all Other Governmental Funds combined is \$40.8 million in FY 2023-24 and \$33.7 million in FY 2024-25.

Internal Service Funds consist of the Fleet, IT, Worker’s Compensation, General Liability and Building Rehab funds and others (listed in the attached resolution). The Internal Service funds account for the acquisition of goods and services provided by one City department to other City departments on a cost-reimbursement basis. The proposed budget for Internal Service Funds is \$28.4 million in FY 2023-24 and \$28.8 million in FY 2024-25.

Successor Agency: The FY 2023-24 budget for the Successor Agency is based on the enforceable obligations approved by the California Department of Finance on the Recognized Obligation Payment Schedule (ROPS), covering the period from July 2023 to June 2024 and totaling \$9.2 million. The FY 2024-25 budget totals \$9.2 million as well and is based on the estimated payment schedule and will be amended in accordance with the ROPS approved by the Department of Finance next year.

Conclusion

As we move forward, there is a lot more left to accomplish together. We have endured a global pandemic and uncertainty on more than one front. Through it all though, I am encouraged by our City's resilience and our staff's dedication. It is with sincere gratitude and appreciation to the City Council for their exceptional leadership, deep comprehension of the community's needs, and an unwavering commitment to working together towards a brighter future. Additionally, I extend my heartfelt thanks to our City staff for their tireless work and enthusiasm in serving our residents, and contributing towards progress of the community. Your hard work and dedication have played a pivotal role in achieving our goals and ensuring that our City remains an excellent place to live, work, and play.

Finally, I want to express my gratitude to the residents of our City for their support and dedication to the City's success. Your valuable input and feedback have been vital in shaping our budget, guiding our decisions, and fulfilling Council priorities. Together, we can continue to make our City a better place for all.

Thank you again for your support and dedication to our City's success. I look forward to working with you all in the coming year and beyond.

Respectfully Submitted,



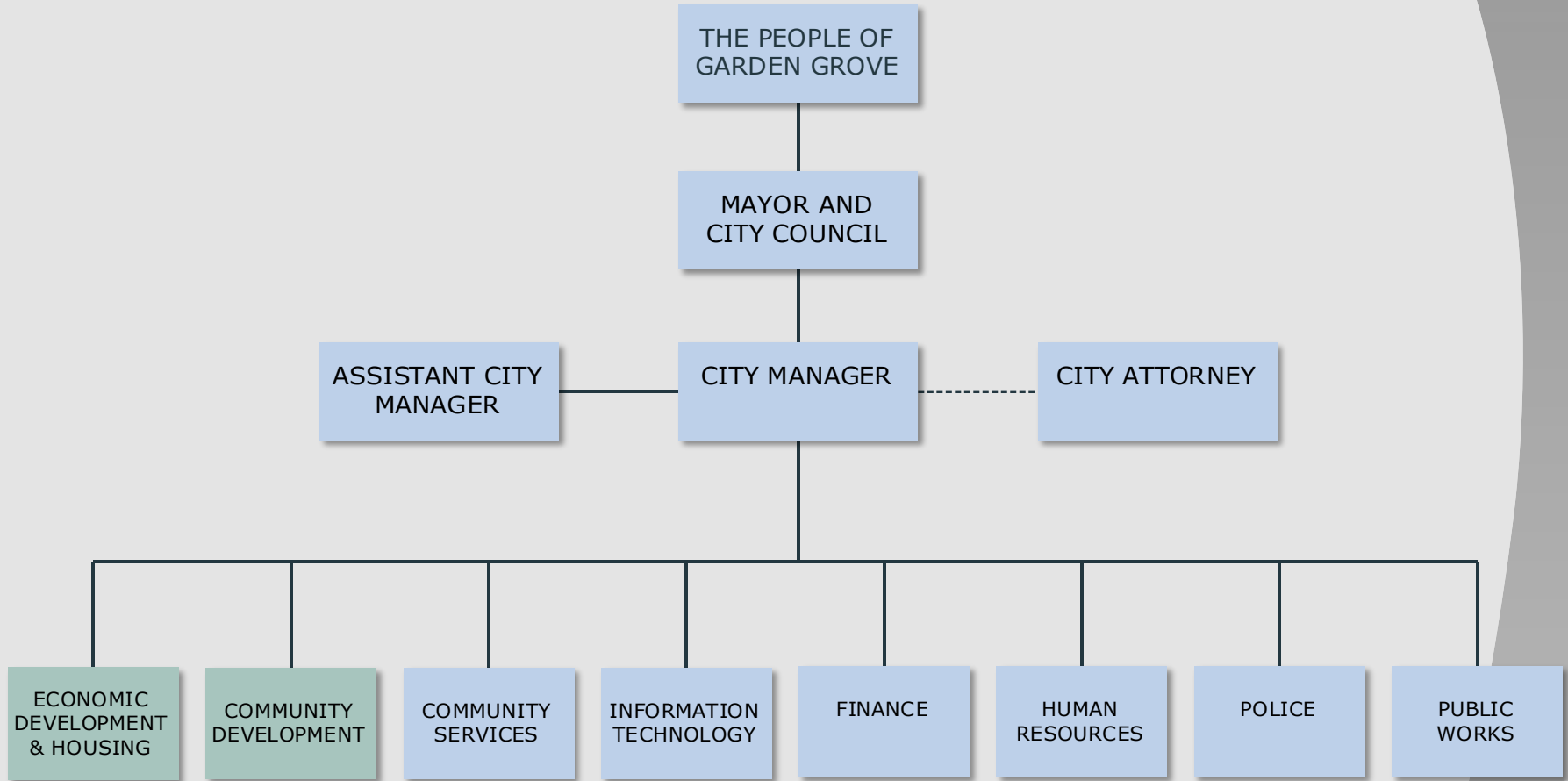
Lisa L. Kim

City Manager

CITY PROFILE



City of Garden Grove

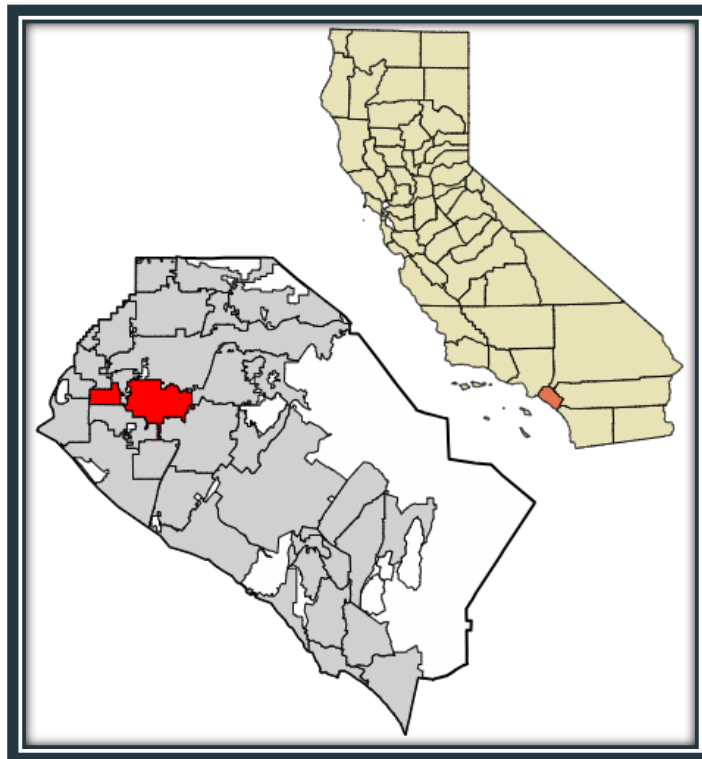


Introduction

The City of Garden Grove is located in Southern California in the northeast section of Orange County and is approximately 12 miles inland from the Pacific Coast and 18 miles southeast of downtown Los Angeles. Known for its diversity and inclusivity, Garden Grove is a vibrantly progressive city that offers a variety of amenities that make it the perfect place to live, visit, and work. The City covers 18 square miles and serves a population of 171,949 (U.S. 2020 Census Bureau), neighboring Santa Ana, Anaheim, Orange, Westminster, Stanton, and Fountain Valley.

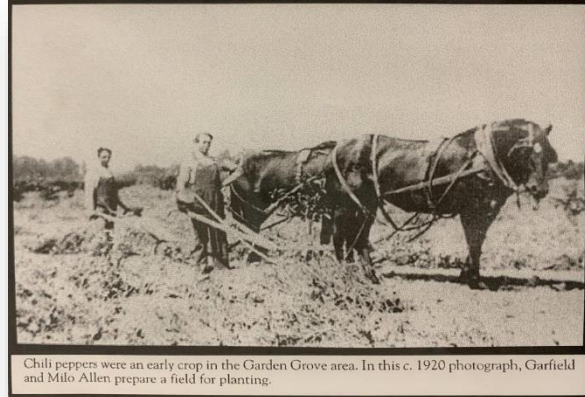
The City is positioned among major transportation connections, such as State Route 22, also known as the Garden Grove Freeway, which runs east-west of the city, and Metrolink stations in Anaheim and Orange. The nearest airports, Long Beach Airport and John Wayne Airport, are approximately 10 miles from the city's borders.

The City provides a wide range of municipal services including public safety and fire protection (contracted with the Orange County Fire Authority), construction and maintenance of streets and other infrastructure, planning and zoning, recreational activities, and general administrative support services provided through a staff of 572 full time employees and 233 part time employees. Additionally, there are two other legally separate units the City is financially accountable for: the Garden Grove Housing Authority and the Garden Grove Sanitary District.



History

A businessman named Abel Stearns bought large tracts of land in Southern California in 1868 and divided some of them into smaller lots to sell to settlers. In 1874, Alonzo Cook purchased 160 acres of land in the area for about \$15 an acre. Recognized as Garden Grove's Founding Father, Cook later donated land north of Main Street and Garden Grove Boulevard for use as the site of the first schoolhouse and post office. Cook suggested the name "Garden Grove" for the school and surrounding village. By the time Orange County incorporated in 1889, the Garden Grove area had a population of about 200. It continued as a quiet farming community into the 20th century, when in 1905, the Pacific Electric Railroad came through Garden Grove. The railroad brought tourists, visitors, and before long, more settlers. Soon after came the first telephone, gas, and electric services for the residents near Main Street.



Chili peppers were an early crop in the Garden Grove area. In this c. 1920 photograph, Garfield and Milo Allen prepare a field for planting.

By 1956, the year of the City's incorporation, the population had exploded to 41,238, with approximately 1,400 people moving into the area each month. In the late 1950's, Garden Grove was named the fastest growing city in America. As the area grew, its rural nature changed to a more modern society and the need for city government became evident.



Garden Grove Today

Today, Garden Grove is the fifth largest city in Orange County with nearly 170,000 residents. A drive through the city reveals the large parks, thriving businesses, established neighborhoods and new housing developments, and a culturally diverse, yet cohesive, population.

Garden Grove has grown to become a dynamic and thriving city with a strong sense of community and rich

history. Desire for improvement and the driving spirit of community were the strengths of the City's past, and now they represent the building blocks for the future. The pioneering spirit from its inception continues to be a part of life for Garden Grove.

Local Economy

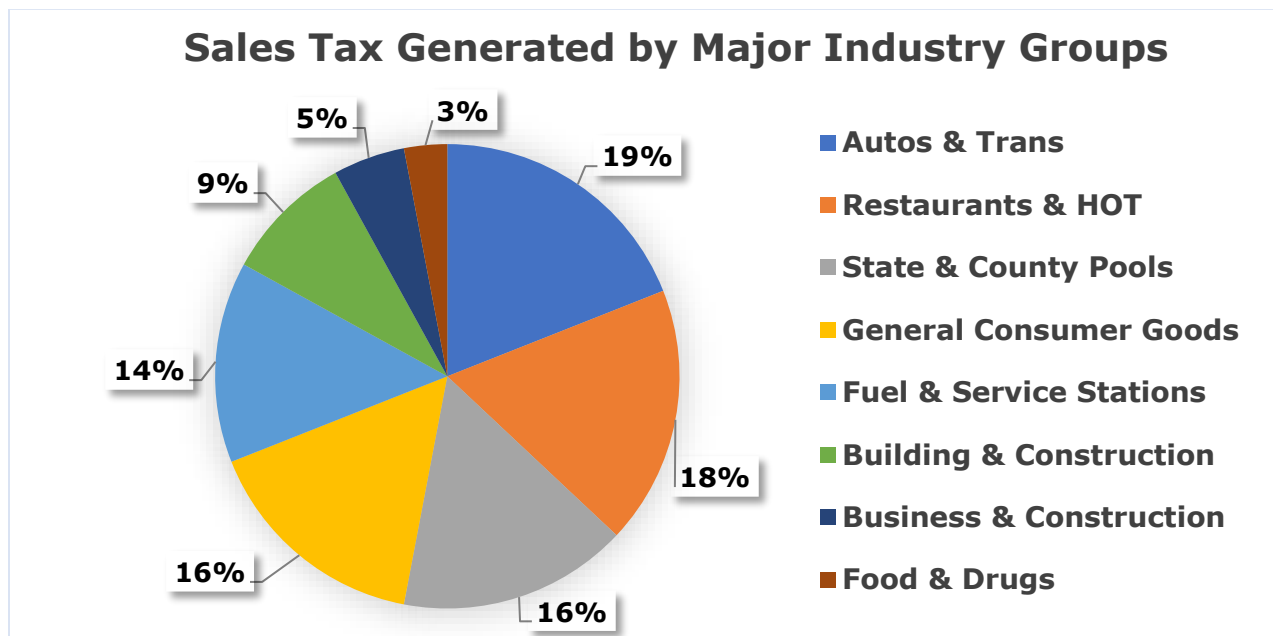
Due to the City’s proximity to major attractions such as Disneyland Resort and parks, the Anaheim Convention Center, and the Great Wolf Lodge, the city offers its residents and visitors an array of hospitality, dining, and shopping options.

Points of interest in Garden Grove include the Christ Cathedral, formerly the Crystal Cathedral; Little Saigon; OC Koreatown; Historic Main Street, and Garden Grove’s oldest park, the Village Green, home to the iconic Tower on the Green (clock tower), and the City’s namesake Strawberry Festival.



The City’s largest revenue sources in the General Fund are Property Tax, Sales Tax – including Measure O, and Hotel Visitor’s Tax. Together, these sources represent over 85% of the City’s General Fund revenues.

The City is home to over 4,600 businesses with the top 25 businesses generating over 30% of the City’s total Sales Tax revenues. The City’s Sales Tax base is diverse and comprised of the following categories: Autos and Transportation, Restaurants and Hotels, State and County Pools (internet sales), General Consumer Goods, Fuel and Service Stations, Building and Construction, Business and Industry (manufacturing and business-to-business sells), and Food and Drugs.



The City has also significantly benefited from its hotel development projects. The hotels in the Grove District collectively represent a source of not only significant tax revenue (Hotel Visitor’s Tax), but also job creation for the City. Additionally, the city

strives to attract new economic development to benefit residents, visitors, and surrounding businesses. Cottage Industries, a “neighborhood within a neighborhood” of repurposed residential properties for artisan retail and small business use, and SteelCraft Garden Grove, an open-air urban eatery built mostly from recycled metal shipping containers, are two projects that tie into the City’s Re:Imagine Garden Grove initiative to transform the downtown and Civic Center area.

Demographics

The City of Garden Grove is one of the most densely populated cities in Orange County. The current population is 171,949 and the community is one of the most diverse in the County with the two largest ethnicities being Asian (42%) and Hispanic or Latino (37%). The City is the 5th largest in Orange County, 30th largest city in California and the 155th largest city in the United States.

As of 2021, the total number of households is 48,217 with the median income at \$78,046, slightly above the national average.

Between 2015 and 2020, the total number of jobs in the City grew 5.4%, from 80,899 to 85,517. The City’s largest employment sector is Manufacturing, which accounts for 16.9% of total jobs, followed by Health Care and Social Assistance (11.9%), Retail Trade (11.2%), and Accommodation and Food Services (8.5%).

With limited opportunities for large-scale new development, Garden Grove continues to facilitate reinvestment of underutilized commercial properties. Through its ongoing commitment to stimulate the local economy, improve essential services, and expand its public safety labor force, the City of Garden Grove will continue to provide excellent services to its constituents and neighboring communities.



Education

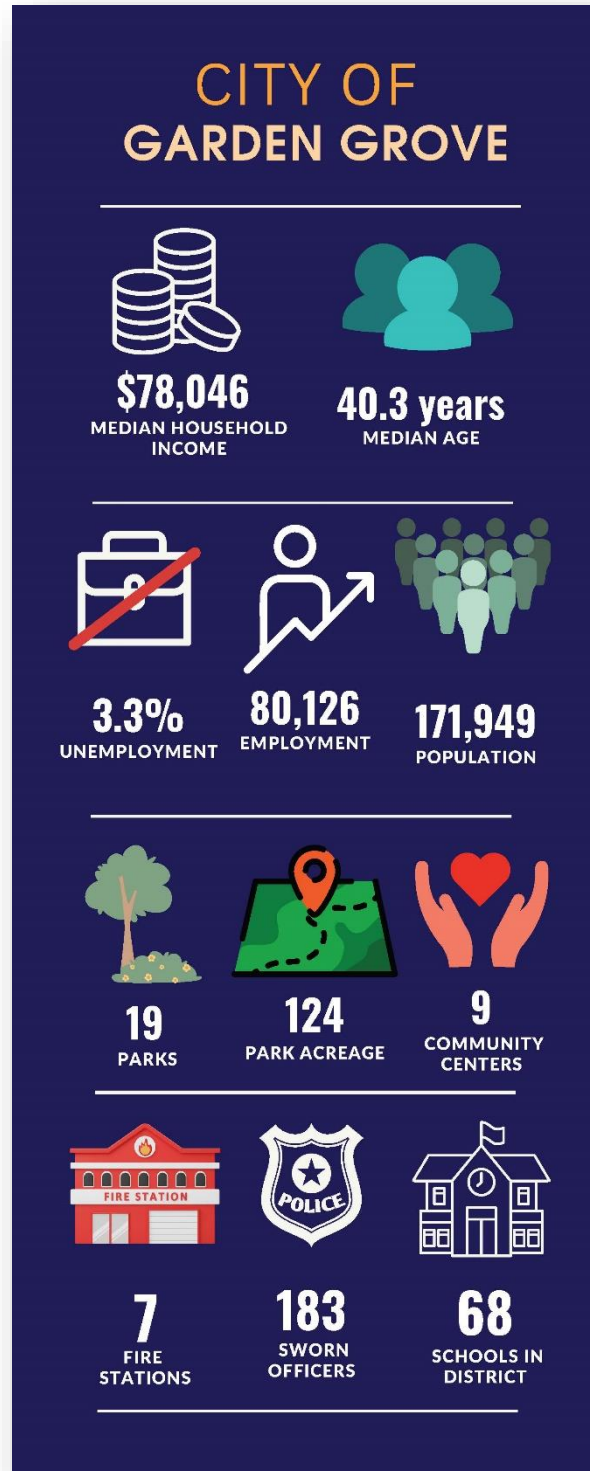
The Garden Grove community is proud of its educational system provided by the Garden Grove Unified School District (GGUSD). GGUSD provides learning opportunities for nearly 40,000 students of all ages and holds education as one of its top priorities, providing services at 67 schools. GGUSD is the third largest school district in Orange County with 17 of its campuses extending to four neighboring cities: Fountain Valley, Westminster, Santa Ana, and Stanton. Further educational opportunities are offered in close proximity at West Coast University, Stanton University, Chapman University, and Santa Ana College.

As of 2021, 75.3% of Garden Grove’s population have completed high school, and 23.0% have attained a bachelor’s degrees or higher.

City Government

The City of Garden Grove is a General Law city that operates under the Council-Manager form of government. City council members are elected by voters within their districts to a four-year term, and are limited to two consecutive terms. Elections for these six districts are staggered so that only three seats are elected during an election cycle. However, during every election cycle, the city at-large elects the Mayor for the two-year term (with a limit of four consecutive two-year terms). The City Council holds regular public meetings every second and fourth Tuesday of the month.

The City Manager is responsible for carrying out the policies and ordinances of the City Council as well as overseeing the day-to-day operations of the City. Furthermore, the City Manager develops and recommends the City's annual financial plan through the development of the City's budget, which is then submitted to the City Council for approval. The City Manager also appoints the Central Management Team, which is comprised of the Assistant City Manager, Community Development Director, Community Services Director, Economic Development and Housing Director, Finance Director, Human Resources Director, Information Technology Director, the Police Chief, and the Public Works Director.



STRATEGIC GOALS & STRATEGIES





The City's Mission

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995.

Vision

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement and Guiding Principles, which were approved in March 2005 by the City Council.

Guiding Principles

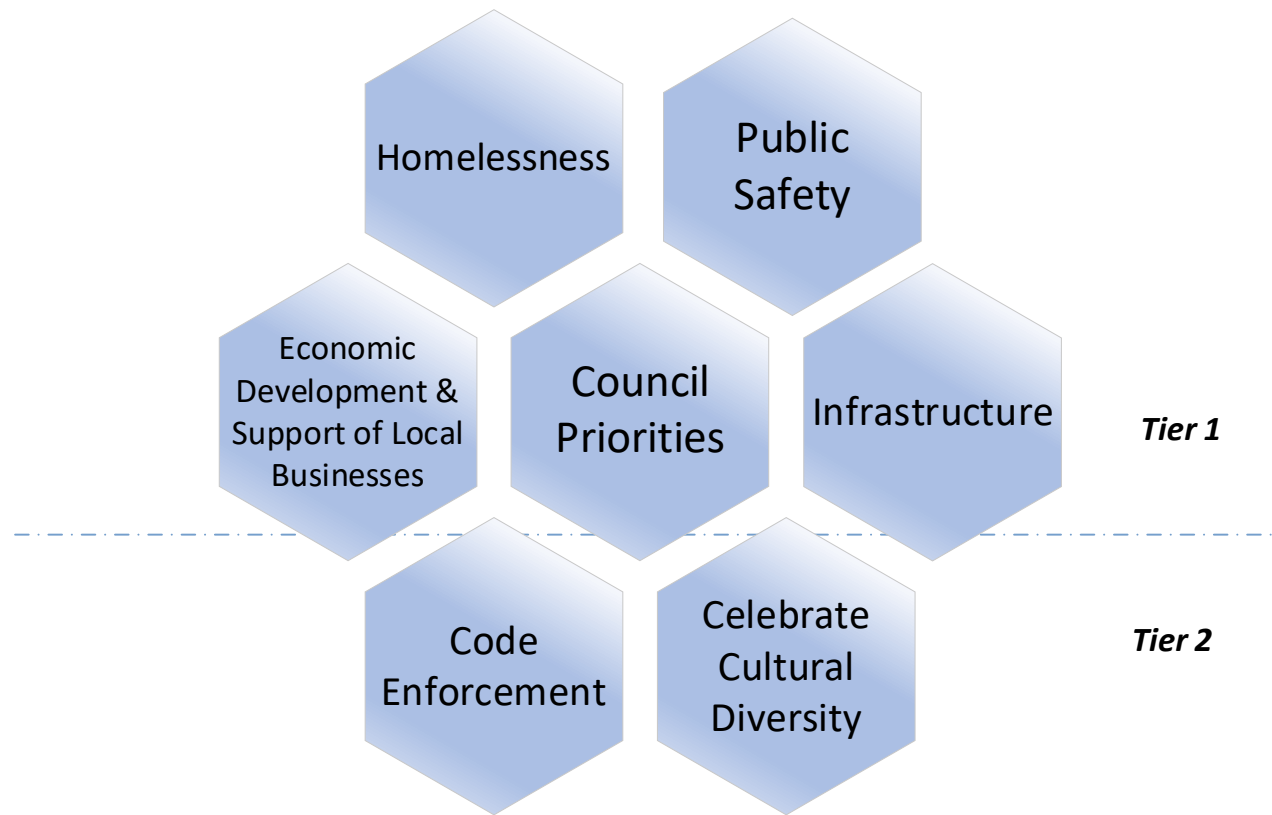
We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City of Garden Grove held a City Council workshop on March 2023. The workshop provided an opportunity for Councilmembers to review and discuss their governance principles and create a consensus on priorities for the coming year. In preparation for the workshop, Councilmembers were interviewed about their priorities for the coming year and to discuss some of the City's recent accomplishments and current challenges. The objectives of the retreat were to confirm and update governance principles, establish Council priorities for FY 2023-2024 and strengthen Council and staff teamwork.

Governance Principles

1. We maintain a citywide perspective/vision but pursue a balance between citywide and district efforts;
2. We seek to be informed of interests and issues within each district, highlight district activities, and have a good flow of information between Council about district activities;
3. We maintain professionalism, which includes decorum and respect in all interactions, quality through continuous improvement, service delivery based on needs, data-based decisions, and customer focus;
4. We utilize long-range plans to provide big picture context that is realistic and achievable;
5. We educate and engage the public about city services and needs and are continually transparent with information;
6. We honor the roles of the council-manager form of government.

FY 2023-2025 Council Priorities



The Council established four Tier 1 and two Tier 2 priorities. The Tier 1 items are those that will receive focused attention. Tier 2 items will be addressed as resources permit.

Goals and Strategies based on Governance Priorities

Homelessness:

The City of Garden Grove is committed to assisting residents, both unhoused and housed, to obtain and maintain safe, decent, and affordable housing within their community. The city will continue to work collaboratively with regional coordination to increase public awareness and support for programs and to further efforts in reducing instances of homelessness.

Garden Grove is part of the Central Service Planning Area (Central SPA) alongside nine other cities (Costa Mesa, Fountain Valley, Huntington Beach, Newport Beach,

Santa Ana, Seal Beach, Tustin, Westminster, and portions of County unincorporated areas). The city actively coordinates with Central SPA jurisdictions, including the County of Orange, to address the needs of both its homeless residents and the at-risk populations.

- ❖ Comprehensive Strategic Plan to Address Homelessness (CSPAH) – This 5-year roadmap plan is aimed to address the short and long term impacts of the Coronavirus pandemic on homelessness and to initiate community outreach efforts. CSPAH provides a framework to guide the city in its efforts in being proactive, contribute to the regional efforts regarding ending homelessness, and support funding decisions related to homelessness. The goals and strategic actions included in this plan are designed to enhance public engagement and accountability, to improve housing and services options, and to develop a comprehensive continuum of care for the homeless and at-risk populations.
- ❖ Central Cities Navigation Center –the Navigation Center is a transitional emergency facility with wrap-around services. Garden Grove has worked



collaboratively with the cities of Fountain Valley and Westminster in the plans and establishment for the Center including acquisition of a site, financing, operations, and provision of services. The City Council approved a Memorandum of Understanding with these cities and approved Garden Grove as the “Host City.” In addition, Council approved a Memorandum of

Understanding with the County of Orange establishing cooperative funding for the Center’s construction and operations. The Navigation Center broke ground in June 2023 with operations commencing in the spring of 2024.

What is a Navigation Center? These centers are for those living unsheltered or in encampments. They are essential because they connect the unhoused to critical services and housing assistance. Navigation Centers follow a housing-first model and are temporary service enriched shelters aimed to help families/individuals quickly obtain permanent housing. They are full service shelters that include restrooms, showers, and dormitory style sleeping areas. Navigation Centers are open 24 hours a day, seven days a week and always have security.

The supportive services will be provided by Volunteers of America of Los Angeles (VOALA) beginning in the spring of 2024. Supportive services include, case management and housing navigation assistance, education assistance, employment and job training assistance, life skills training, outpatient health services, mental health and stabilization services, substance use counseling and treatment, on-site transportation, and service animal and pet accommodation.


Outreach Programs:

- ❖ Garden Grove Police Department Special Resource Team (SRT) – Created in 2016 as a citywide effort to address the rapidly growing concerns of homelessness within the city. The SRT is staffed by four specially-trained police officers and a Sergeant serving the unhoused community and those affected with mental health disorders. The SRT lead daily street outreach, connect individuals to resources, and partner with various outreach providers in advancing the city’s homeless assistance programs.
- ❖ Be Well OC Mobile Response Team – The Garden Grove Police Department’s Special Resource Team (SRT) in partnership with Be Well Orange County assist in handling calls for services related to homelessness. The mobile response team is trained to respond to and deescalate situations such as mental health crisis, drug and alcohol use issues, proactive outreach to the homeless population, non-domestic violence family disputes, and welfare checks. The mobile response team will transport voluntary individuals to a shelter or other location where the individual’s specific needs can be met with the objective of identifying a long-term solution.
- ❖ Additional Street Outreach – The City of Garden Grove also utilizes the services of the Garden Grove Police Department’s SRT and a local non-profit, Moving Forward Psychological Institute Inc., to provide Street Outreach for homeless individuals and at-risk homeless individuals. Street Outreach activities include: Engagement, Case Management, Emergency Health Services, Emergency Mental Health Services, and Transportation.
- ❖ Street Medicine Program – The comprehensive healthcare partnership with CalOptima Health and Healthcare in Action launched the County’s first street medicine program in April 2023. The program provides primary care to individuals experiencing homelessness. The goal of this program is to reduce barriers to quality medical care and improve the health outcomes for Garden Grove’s unsheltered population through direct street outreach engagement. Services provided include primary medical care, urgent care, and assistance with care management.



Public Safety:

The City of Garden Grove is dedicated to providing a safe environment for residents and visitors. The city works in partnership with the community to maintain a high level of public safety and quality of life for all residents. Highlights of some of the programs and services include:

- ❖ Youth Services Unit – The Youth Services Unit consists of a team of one sergeant, two detectives, and five School Resource Officers (SROs). SROs assist the Garden Grove Unified School District by maintaining a presence on 14 intermediate and high school campuses throughout the district. SROs are specially-selected and trained full-time sworn police officers responsible for addressing issues related to at-risk youth. The main focus of the unit is student and school safety, with education being a large secondary portion of the effort. The program was enhanced with the implementation of a new Canine Support Team. The Canine Support Team provide an extra layer of social emotional and de-escalation support for students dealing with anxiety, heightened emotions or behaviors, and other instances of trauma or tragedy.
- 
- ❖ Orange County School Mobile Assessment and Resource Team (SMART) – The Garden Grove Police Department continues to work in partnership with the Orange County Sheriff’s Department’s SMART. SMART consists of three detectives, a detective supervisor, a clinician from Orange County Mental Health, and a prosecutor from the Orange County District Attorney’s office. The team is integral to continued community safety by identifying potential threats and crimes that may occur at schools.
 - ❖ Police Explorers Program – This program provides an opportunity for young men and women between the ages of 14 and 20 to experience firsthand how a police department functions, and what is required in order to obtain a career in public safety. Police Explorers perform a variety of community services, such as crowd control at parades, festivals, and special events. Occasionally, they are called to assist police officers in emergency situations, such as searching for missing children, searching for evidence, assisting at major disaster scenes, or to perform other duties required by the Police Department.

- ❖ Garden Grove CERT – The Garden Grove Community Emergency Response Team (CERT) is a volunteer organization trained in disaster preparedness and life-saving skills. Members are trained to prepare for, respond to and recover from a disaster. In addition to disaster support, members assist with numerous community programs and events in the city.
- ❖ Public Safety Building Project – The City of Garden Grove is progressing with the next phase of plans to relocate the existing public safety building and activate new park space. Prior planning activities and community engagement have identified a site for a new 87,000 square foot Police Department building, a standalone parking structure and a new 2.7 acre park. In January 2023, the City Council approved moving the project forward in preparation of the Design/Build/Finance phase and the release of a Request for Qualifications to select a preferred developer. The city will continue community outreach and education on the project and gather feedback from the community through workshops, stakeholder interviews, informational pop-up tents, outreach materials and flyers, surveys, and translation services.

Economic Development and Support of Local Businesses:

Successful businesses bring opportunity to the city and provide revenue for public services that directly benefit the community. The City of Garden Grove will continue to build a strong revenue base, broaden business expansion, sustain the availability of long-term employment opportunities, and promote tourism. Highlights of some of the current economic development projects include:

- ❖ BiGG “Buy in Garden Grove” program – BiGG is an initiative designed to support local businesses, provide shopper incentives and preserve locally-generated tax revenue. The initiative promotes local businesses through media campaigns showcasing local restaurants, providing shopper discounts to various businesses and offering a Vehicle Rebate program for residents or business owners. The city will continue to update and enhance outreach to promote local business programs.

❖ Grove District Anaheim Resort – A collection of modern hotels catering to families and business travelers located one mile from major attractions such as Disneyland and the Anaheim Convention Center. The Grove District is one of the major economic development engines for the city. The hotel developments in the Grove District area collectively represent a source of significant revenue and are an employment generator for the city. The city is dedicated to the expansion of the Grove District and currently working on the following projects:



- Nickelodeon Resort – The proposed resort project will occupy a 3.72 acre site on Harbor Boulevard and include 500 guest suites, a lazy river pool, Nick arcade and studio, and more.



- Investel Garden Resorts, LLC (Site C) – two luxury, 4-star hotels will occupy a 4.3 acre site on Harbor Boulevard. The campus includes up to 769 hotel rooms, 39,000 square feet of conference space and 45,000 square feet of commercial space.
- Home2 Suites by Hilton – this is an extended stay, pet-friendly hotel that will include 124 hotel rooms, 100 parking spaces, a fitness room, and pool. Grand

opening of the hotel is expected fall 2023.

❖ Cottage Industries – The city is excited to facilitate and promote the successful opening of Cottage Industries, an innovative project in the Garden Grove Civic Center that will feature unique eateries and shops within repurposed Craftsman homes.



❖ Partnership with the Chambers of Commerce – The city maintains a strong partnership and support for multi-chamber programs and events

including with the Garden Grove Chamber of Commerce, the Korean American Chamber of Commerce Orange County (KACCOC), the Vietnamese American Chamber of Commerce Orange County (VACCOC) and the Orange County Hispanic Chamber of Commerce.

- ❖ Civic Center Engagement – The city will conduct activities and encourage continued collaboration with existing businesses and tenants in Downtown and Civic Center area.
- ❖ Investment Strategies – The city seeks to attract national and international hospitality and commercial investment opportunities by participating in National Hotel Conferences and Real Estate Conferences. City staff will continue to promote local activities to attract business creation in partnership with Federal, State, and County resources by participating and/or hosting a local Trade Event with trade officials from the Federal, State, and Local governments.

Infrastructure:

The City of Garden Grove carries out the installation and maintenance of essential capital assets & facilities including streets, sidewalks and bikeways, sanitary sewers, storm drains, water systems and public buildings and facilities.

- ❖ Infrastructure Funding Policy – In June 2022, the City Council adopted the Infrastructure Funding Policy. This policy sets a framework for the development of a comprehensive funding strategy that addresses the city’s infrastructure and enables sustainable infrastructure investments for future growth. The City of Garden Grove continues to implement ten action items outlined in the policy:
 1. Establish a Capital Asset Renewal and Replacement Reserves Policy to demonstrate financial commitment;
 2. Update the city’s Debt Administration Policy to set clear capital financing criteria and grant evaluation process;
 3. Periodically update the city’s Master Fee Schedule to ensure full cost accounting is applied and true costs in relations to the use of capital assets is captured;
 4. Augment infrastructure budgets to provide for annual increase equivalent to the rate of inflation and population growth unless financial position prevents it;
 5. Establish a Comprehensive Infrastructure Plan to formalize prioritization for infrastructure investment and assess new investment with lifecycle cost approach to ensure ongoing maintenance and replacement costs are fully considered;
 6. Adopt measurable benchmarks for each infrastructure type based on the criteria identified in the planning phase;

7. Develop Asset Management Plans at the city and Department levels to document multi-disciplinary management techniques through the lifecycle of the capital assets;
 8. Create an infrastructure subcommittee to ensure the proper implementation of the Comprehensive Infrastructure Plan;
 9. Incorporate public-private partnership and inter-agency development options into the capital infrastructure planning; and
 10. Establish criteria and performance standards of Public-Private Partnerships and develop standards/templates of formal arrangement between local governments to jointly share costs of infrastructure improvement.
- ❖ Sewer and Water Master Plans - The Sewer System Rehabilitation Plan has identified sewer mains to rehabilitate that have major to severe structure defects. Water Improvement Projects include addressing fire flow deficiencies, implementing Supervisory Control and Data Acquisition (SCADA) projects, and water well construction. Staff is working closely with the Orange County Water District (OCWD) and Municipal Water District of Orange County to monitor groundwater through routine sampling.
 - ❖ Perfluoroalkyl and Polyfluoroalkyl Substances (“PFAS”) – The city continues the joint efforts with the Orange County Water District on constructing PFAS treatment facilities. Four out of the five planned treatment facilities have been built and are fully operational. The last treatment facility is expected to be operational by 2025.
 - ❖ Pavement Maintenance Acceleration Program – Improvements and rehabilitation of local arterial streets is a top priority for the city. In fiscal year 2021-2022, the City Council allocated \$17.5 million from ARPA funds to improve the conditions of the city’s streets. The goal is to restore the city’s overall weighted average Pavement Management Index to 75 (the condition category of “good”). Several projects have been completed and many more are programmed to be completed within the next couple of years.

Code Enforcement:

The City of Garden Grove is committed to working with citizens in a joint effort to preserve and improve residential neighborhoods. City staff work diligently to uphold community standards for residential areas while providing community outreach and education for businesses and residents.

- ❖ Education and Outreach – The City will continue to provide ongoing education in property maintenance and substandard housing information. In addition, the

City will re-engage code enforcement outreach and explore alternative media options.

- ❖ Staffing – The FY 2023-25 biennial budget includes funding for one additional Code Enforcement Officer to support caseload and case management. With the additional position, there are now five Code Enforcement Officers serving our community. In addition, the new position will include weekend coverage in order to ensure consistent enforcement efforts.

Celebrate Cultural Diversity:

Communities that are diverse and inclusive are conducive to economic productivity, greater creativity, and civic engagement. The City of Garden Grove focuses on investing in multiculturalism by supporting community-initiated celebrations and additional city events that celebrate our city's diversity.

- ❖ Events – the City will continue to incorporate and enhance celebrations of cultural diversity in Community Services programs and projects. Some events and projects include summer concerts, outdoor movies, summer festivals, Art in the Park, murals, and more.
- ❖ Training – Unconscious Bias in the Workplace training is provided for all new City employees, commissioners, and councilmembers.
- ❖ Working in collaboration with Main Street merchant, Gente, to bring Dia de Los Muertos cultural event to Main Street/Village Green Park.

These six priorities identified by the City Council were the foundation to the city's FY 2023-25 budget development. The resources allocated throughout the city's budget reflects the City Council's goal of investing it back into the community and into our infrastructure.

FINANCIAL PLANNING, POLICIES, & GUIDELINES



Financial Planning, Policies & Guidelines

Meeting the service level demands of the community while also ensuring the city's financial stability has challenged the City of Garden Grove to develop new strategies to balance both.

Some key elements in providing long term stability include: seeking new revenue enhancements and economic development opportunities, implementing innovative practices to the city's operations, refinancing existing debt, adjusting water rates to keep pace with increasing expenditures, and partnering with the Orange County Fire Authority (OCFA) to provide Fire protection services. In addition, the city has developed and established several financial best practices and guidelines.



The information in the following section is based on longstanding city policies, practices, and recommendations developed by various government finance associations including the International City and County Managers Association (ICMA), Government Finance Officers Association (GFOA), and California Society of Municipal Finance Officers (CSMFO).

Budget Policies and Guidelines

It is the city's commitment and intention to adhere to the following budget policies and guidelines:

- It is the City Council's policy to maintain an unassigned fund balance of at least 16.7% (or two-months' worth) of adopted operating revenues with a goal of reaching 30% over time in the General Fund. Given the city's revenue base and its volatility during economic downturns, the 16.7% is considered the minimum level necessary to maintain the city's credit worthiness and to adequately provide for sharp declines in operating revenues, sustain General



Fund operations, and/or offset budget deficits whether structural in nature or not;

- The city will avoid budgetary strategies that balance current expenditures at the expense of meeting future years' expenses, such as postponing expenditures, accruing future years' revenues, or rolling over short-term debt;
 - City staff will strive to present, on a biannual basis, a balanced budget (ongoing operating revenues match ongoing operating expenditures) to the City Council for adoption;
- Budgetary and accounting procedures will conform to Generally Accepted Accounting Principles (GAAP) for government agencies;
 - The budget will provide for adequate funding of retirement obligations in accordance with contractual commitments;
 - The city will maintain a budgetary control system to assist staff with adhering to the budget guidelines;
 - The city will monitor departmental budgeted expenditures versus budget appropriations;
 - All requests for City Council action that have a fiscal impact, where appropriate, on the city and/or its various funds shall be reviewed by the Finance Department before such requests can be included within the City Council agenda; and
 - The City of Garden Grove utilizes a modified and accrual basis for Accounting & Budgetary financial purposes.

Revenue Guidelines

- Staff will estimate city annual revenues by an objective, conservative, and analytical process;
- Staff will prepare revenue projections and a financial forecast as part of its long-term financial planning;

- The city will strive to establish user charges and fees in order to recover the cost of providing the services to reflect the impact of inflation and other cost increases.

Debt Management Policy

The Debt Management Policy establishes the parameters within which debt may be issued and administered by the City of Garden Grove (the "City") and its component units (including the Successor Agency, Sanitary District, Housing Authority, and the Garden Grove Public Financing Authority). The Policy was adopted to comply with Government Code Section 8855(i) and to:



- Maintain the city's sound financial position;
- Ensure the city has the flexibility to respond to changes in future service priorities, revenue levels, and operating expenses;
- Protect the city's credit-worthiness; and
- Ensure that the city's debt is consistent with the city's planning goals and objectives, and capital improvement program or budget, as applicable.

The Policy also establishes purposes for which debt may be issued, outlines the different types of debt that may be issued, details what constitutes long-term and short-term debt and the circumstances in which the city can either issue long-term or short-term debt as well as financings on behalf of other entities.

Pension Funding Policy

The City Council established a systematic and disciplined method to accumulate resources to be used towards funding pension liability and future benefit payments, and to provide reasonable assurance that the cost of pension benefits will be funded in an equitable and sustainable manner. In order to ensure the funding of pension benefits is sustainable, the city complies with the following:

1. The city shall establish a plan to pay down its pension liabilities and/or stabilize future contribution rates.
2. Pension fund contributions shall have the same budget priority as other personnel costs such as salaries and benefits.

3. Actuarially Determined Contribution (ADC) shall be obtained annually and serve as the basis for pension fund contributions to the respective plans.
4. The ADC should be calculated in a manner that fully funds the long-term costs of promised benefits, while balancing the goals of:
 - a. Keeping contributions relatively stable; and
 - b. Equitably allocating the costs over the employees' period of active service.
5. The city shall continue to contribute a minimum of 100% of the ADC annually to the respective plans.
6. Changes in net pension liabilities, each plan's funded status, and other related ratios shall be communicated to the public annually through the publication of the City's Annual Comprehensive Financial Report.
7. Pension benefit increases that require a CalPERS contract amendment should not be recommended nor approved until the pension plan reaches 100% funded status.

Investment Policy

The intent of the Investment Policy is to define the parameters within which funds are to be managed. The City will invest public funds in a manner that will provide, in priority order, maximum security, adequate liquidity, and sufficient yield, while meeting the daily cash flow demands of the City and conforming to California Government Code Section 53600, et seq., and related statutes and regulations governing the investment of public funds. The investment objectives are the following:

1. Safety - The safety and risk associated with an investment refers to the potential loss of principal, interest, or a combination of these amounts. Safety of principal is the foremost objective of the investment program. City investments shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The City shall select only those investments that are considered very safe. The City shall not engage in speculation. The City shall diversify its investments by investing funds among a variety of securities and financial institutions offering independent returns.

2. Liquidity - Liquidity is the ability to change an investment into its cash equivalent on short notice at its prevailing market value. The funds in the City's portfolio shall remain sufficiently liquid to meet all operating requirements that may be reasonably anticipated. This is accomplished by structuring the portfolio so that securities mature concurrently with cash needs to meet anticipated demands. Furthermore, since all possible cash demands cannot be anticipated, the portfolio will maintain a liquidity buffer and invest primarily in securities with active secondary and resale markets.
3. Yield - Yield is the potential dollar earnings that an investment can provide; it is also referred to as the rate of return. The City's portfolio shall be designed to attain a return on investments through economic cycles, taking into account investment risk constraints and liquidity needs. Return on investment is of least importance compared to the safety and liquidity objectives.

The Investment Policy applies to all fund types (i.e., governmental, proprietary and fiduciary) except for the investment of bond proceeds, which are governed by the appropriate bond documents, and any pension or other funds held in a trust that have a separate investment policy. The Policy outlines the authorized and suitable investments for the City. The Finance Department staff, with assistance from the City's investment advisor, analyze the portfolio and act to maximize earnings while safeguarding assets and maintaining liquidity. On an annual basis, staff conducts an evaluation of the City's Policy to determine compliance with applicable federal and state regulations and with industry standards and best practices to determine if any enhancements or newly adopted rules and regulations are required to be incorporated within the Policy. Based on these regular staff evaluations annual updates and revisions to the investment policy may be recommended.

Purchasing Policies

A Purchasing Manual has been prepared to cover the City's Purchasing Policies and to provide guidance and training for the procurement of all equipment, materials, supplies and services needed by departments within the City. This manual outlines the steps of each type of procurement process from beginning to the end. The Purchasing Division is responsible for managing the informal and formal bidding process, processing of all purchase requisitions, developing and reviewing contracts, and the administration of the credit card and cell phone programs.

The Purchasing Manual was created to serve as a reference tool for departments in translating needs into tangible items and services. The purpose of this manual is to provide the necessary guidance for staff to obtain needed products and services as

directed by the Municipal Code, Ordinances and Resolutions, Administrative Regulations, and State and Federal Regulations.

In addition to outlining the basic purchasing processes and threshold limits, the Purchasing Manual also provides detailed information on the informal and formal bidding processes, insurance requirements and the Central Stores Warehouse operations.

It shall be the policy of the City to fully comply with and make purchases or expenditures pursuant to the Purchasing Manual.

Infrastructure Funding Policy

The Infrastructure Funding Policy sets a framework for policy standards and provides direction to systematically address the infrastructure deficit. It calls out several critical fiscal and asset planning or management practices to be developed over the next few years, including a Capital Replacement Reserves Policy, asset management plans for each major infrastructure type, and a comprehensive infrastructure plan.

Capital Asset Renewal and Replacement Reserves Policy

The purpose of the Capital Asset Renewal and Replacement Reserves Policy is to ensure adequate funding for the renewal and replacement of the City's capital assets to protect the public investment and achieve the assets' maximum useful life. The Policy is intended to promote proactive financial management by increasing awareness of the ongoing need for capital replacement and encouraging long-term capital planning.

Enterprise Fund Business Principles:

The City maintains a set of business principles for managing its enterprise fund operations. These principles are to ensure the funds achieve full cost recovery and operate efficiently; maintain two months' worth of operations and \$500,000 in reserves for contingencies; approach 5 percent of system value for replacement sinking funds; and maintain system and facilities up to industry standards by adequately funding new Capital Improvement Programs.

Financial Practices and Guidelines

The following financial practices articulate the premises of guidelines for which the City adheres to on various financial transactions the City may enter into during the course of its day-to-day operations.

- The accounting system will maintain the City's financial records on a basis consistent with Generally Accepted Accounting Principles (GAAP) applicable to local government along with adherence to the current GFOA and CSMFO best practices if applicable;
- Financial Reports will be generated, on a monthly basis detailing the City's Revenues and Expenditures for both a summary and detail basis;
- The Annual Comprehensive Financial Report (ACFR) will be prepared at the end of each fiscal year to account for the City's financial transactions for the year;
- In accordance with state law, an independent firm will perform an annual audit of the financial statements of the City and will publicly issue an opinion therein.



FUND BALANCE & DESCRIPTIONS

The City generates fund balance (or accumulation of operating surpluses) during years when revenues exceed expenditures. There are five major fund balance categories that the Governmental Accounting Standards Board ("GASB") created in its GASB 54 pronouncement: Nonspendable, Restricted, Committed, Assigned and Unassigned.

- **Nonspendable:** amounts not in spendable form or are legally or contractually required to be maintained intact. Examples include: inventory, notes and loans, prepaid items and/or advances.
- **Restricted:** portions of fund balance that are externally imposed by grantors, contributors, or laws or regulations of state or federal governments, or imposed by law through constitutional provisions or enabling legislation. Examples include: federal and state grants for a specific purpose and/or restricted donations or contributions.
- **Committed:** amounts constrained to specific purposes by a governments itself, using its highest level of decision-making authority (City Council), and remains binding unless removed in the same manner. Examples include: capital projects and/or contractual obligations.
- **Assigned:** amounts a government intends to use for a specific purpose but are neither restricted nor committed; intent can be expressed by the governing body, or by an official or body to which the governing body delegates the authority. Examples include: Economic Contingency Reserve, Unfunded Liability Reserve, Equipment Replacement Fund, Employee Benefits Fund, and/or Insurance/Risk Management Reserve.
- **Unassigned:** amounts available for any governmental purpose.

It is the City's policy to maintain an unassigned fund balance of at least 16.7% of adopted operating revenues with a goal of reaching 30% over time in the General Fund. Given the City's revenue base and its volatility during economic downturns, the 30% target is considered necessary to maintain the City's credit worthiness and to adequately provide for sharp declines in operating revenues, sustain General Fund operations, and/or to offset budget deficits whether structural in nature or not.

DEBT MANAGEMENT



Long-Term Debt Obligations

Local governments typically issue debt to finance non-operating items such as the construction costs of capital projects. Prudent debt management requires these capital investments in infrastructure improvements, public buildings, and other facilities to be scheduled properly so as not to overload the city's debt service ability. For example, bond issues are carefully sized, structured, and timed for the most opportune entry into financial markets. The city considers the use of debt financing primarily for capital projects when the project's useful life will equal or exceed the term of the financing or otherwise comply with federal tax law requirements and when resources are identified sufficient to fund the debt service requirements.

Debt management is a strategic initiative since capital budgets tend to be larger than operating budgets. The city's debt management strategy is to balance sources of debt funding, constrain bonded indebtedness, and provide needed investment in capital facilities so that Garden Grove remains a desirable location for residence, employment and investment.

California Government Code, Section 43605 sets the debt limit for the city at 15% of gross assessed value of all real and personal property of the city. Since this Code section was enacted when the assessed valuation was based upon 25% of market value, the limit is calculated now at one-fourth of that amount or 3.75%. For details on current General Fund debt service levels as a percent of the budget and where the city stands on the State's legal debt margin, see the Annual Comprehensive Financial Report's (ACFR) Statistical section for the computation of legal debt margin information.

The schedules in the following pages demonstrate the city's debt service payments for the five debt issuances that are currently outstanding.

Water Revenue Bonds, Series 2020A
GG Public Financing Authority
Water Utility Fund (601)
Bond Rating: AA+
Bond Issuance: \$23,220,000

FISCAL YEAR	DATE	BEG PRINCIPAL BALANCE	PRINCIPAL PAYMENT	INTEREST PAYMENT	TOTAL PAYMENT	END PRINCIPAL BALANCE
FY24	12/15/2023	22,800,000.00	890,000.00	415,087.50	1,305,087.50	21,910,000.00
	6/15/2024		-	397,287.50	397,287.50	
FY25	12/15/2024	21,910,000.00	920,000.00	397,287.50	1,317,287.50	20,990,000.00
	6/15/2025			378,887.50	378,887.50	
FY26	12/15/2025	20,990,000.00	960,000.00	378,887.50	1,338,887.50	20,030,000.00
	6/15/2026			359,687.50	359,687.50	
FY27	12/15/2026	20,030,000.00	1,000,000.00	359,687.50	1,359,687.50	19,030,000.00
	6/15/2027			339,687.50	339,687.50	
FY28	12/15/2027	19,030,000.00	1,035,000.00	339,687.50	1,374,687.50	17,995,000.00
	6/15/2028			318,987.50	318,987.50	
FY29	12/15/2028	17,995,000.00	1,080,000.00	318,987.50	1,398,987.50	16,915,000.00
	6/15/2029			297,387.50	297,387.50	
FY30	12/15/2029	16,915,000.00	1,115,000.00	297,387.50	1,412,387.50	15,800,000.00
	6/15/2030			275,087.50	275,087.50	
FY31	12/15/2030	15,800,000.00	1,160,000.00	275,087.50	1,435,087.50	14,640,000.00
	6/15/2031			251,887.50	251,887.50	
FY32	12/15/2031	14,640,000.00	500,000.00	251,887.50	751,887.50	14,140,000.00
	6/15/2032			241,887.50	241,887.50	
FY33	12/15/2032	14,140,000.00	525,000.00	241,887.50	766,887.50	13,615,000.00
	6/15/2033			231,387.50	231,387.50	
FY34	12/15/2033	13,615,000.00	545,000.00	231,387.50	776,387.50	13,070,000.00
	6/15/2034			220,487.50	220,487.50	
FY35	12/15/2034	13,070,000.00	570,000.00	220,487.50	790,487.50	12,500,000.00
	6/15/2035			211,937.50	211,937.50	
FY36	12/15/2035	12,500,000.00	585,000.00	211,937.50	796,937.50	11,915,000.00
	6/15/2036			203,162.50	203,162.50	
FY37	12/15/2036	11,915,000.00	605,000.00	203,162.50	808,162.50	11,310,000.00
	6/15/2037			191,062.50	191,062.50	
FY38	12/15/2037	11,310,000.00	625,000.00	191,062.50	816,062.50	10,685,000.00
	6/15/2038			178,562.50	178,562.50	
FY39	12/15/2038	10,685,000.00	650,000.00	178,562.50	828,562.50	10,035,000.00
	6/15/2039			165,562.50	165,562.50	
FY40	12/15/2039	10,035,000.00	675,000.00	165,562.50	840,562.50	9,360,000.00
	6/15/2040			152,062.50	152,062.50	
FY41	12/15/2040	9,360,000.00	705,000.00	152,062.50	857,062.50	8,655,000.00
	6/15/2041			137,962.50	137,962.50	
FY42	12/15/2041	8,655,000.00	735,000.00	137,962.50	872,962.50	7,920,000.00
	6/15/2042			123,262.50	123,262.50	
FY43	12/15/2042	7,920,000.00	760,000.00	123,262.50	883,262.50	7,160,000.00
	6/15/2043			108,062.50	108,062.50	
FY44	12/15/2043	7,160,000.00	795,000.00	108,062.50	903,062.50	6,365,000.00
	6/15/2044			92,162.50	92,162.50	
FY45	12/15/2044	6,365,000.00	825,000.00	92,162.50	917,162.50	5,540,000.00
	6/15/2045			75,662.50	75,662.50	
FY46	12/15/2045	5,540,000.00	855,000.00	75,662.50	930,662.50	4,685,000.00
	6/15/2046			58,562.50	58,562.50	
FY47	12/15/2046	4,685,000.00	890,000.00	58,562.50	948,562.50	3,795,000.00
	6/15/2047			47,437.50	47,437.50	
FY48	12/15/2047	3,795,000.00	915,000.00	47,437.50	962,437.50	2,880,000.00
	6/15/2048			36,000.00	36,000.00	
FY49	12/15/2048	2,880,000.00	935,000.00	36,000.00	971,000.00	1,945,000.00
	6/15/2049			24,312.50	24,312.50	
FY50	12/15/2049	1,945,000.00	960,000.00	24,312.50	984,312.50	985,000.00
	6/15/2050			12,312.50	12,312.50	
FY51	12/15/2050	985,000.00	985,000.00	12,312.50	997,312.50	-
TOTAL			22,800,000.00	10,676,587.50	33,476,587.50	

***Debt Service payments reflect payments from FY 23-24 through maturity**

2020A Revenue Bonds - Water Utility Enterprise Fund

\$23,220,000 Refunding Revenue Bonds, Series 2020 were issued on November 3, 2020, for the advance refunding of the remaining outstanding balance of the previously issued \$16,625,000 Water Revenue Bonds, Series 2010. The refunding was undertaken to reduce the City's total debt service payments over the next 10 years by \$2.7 million. The net proceeds of \$15.6 million will be used to finance the acquisition, expansion, construction, and improvement of certain additional water facilities of the water system of the City. Principal payments for 2020 Revenue Bonds range from \$420,000 to \$1,160,000 and are due annually each December 15 through fiscal year 2051. Interest is payable semiannually on June 15 and December 15, at rates ranging from 3.0% to 4.0% over the life of the bonds. The refunding resulted in a net present value saving of \$1.63 million, or 15.3% of the refunded bonds.

Tax Allocation Bonds, 2016
Successor Agency Fund (811)
Bond Rating: AA
Bond Issuance: \$36,540,000

FISCAL YEAR	DATE	BEG PRINCIPAL BALANCE	PRINCIPAL PAYMENT	INTEREST PAYMENT	TOTAL PAYMENT	END PRINCIPAL BALANCE
FY24	10/01/23	30,610,000	2,160,000	697,250	2,857,250	28,450,000
FY24	04/01/24	28,450,000	-	643,250	643,250	28,450,000
FY25	10/01/24	28,450,000	2,265,000	643,250	2,908,250	26,185,000
FY25	04/01/25	26,185,000	-	586,625	586,625	26,185,000
FY26	10/01/25	26,185,000	2,380,000	586,625	2,966,625	23,805,000
FY26	04/01/26	23,805,000	-	527,125	527,125	23,805,000
FY27	10/01/26	23,805,000	2,500,000	527,125	3,027,125	21,305,000
FY27	04/01/27	21,305,000	-	464,625	464,625	21,305,000
FY28	10/01/27	21,305,000	2,625,000	464,625	3,089,625	18,680,000
FY28	04/01/28	18,680,000	-	399,000	399,000	18,680,000
FY29	10/01/28	18,680,000	2,755,000	399,000	3,154,000	15,925,000
FY29	04/01/29	15,925,000	-	330,125	330,125	15,925,000
FY30	10/01/29	15,925,000	2,895,000	330,125	3,225,125	13,030,000
FY30	04/01/30	13,030,000	-	257,750	257,750	13,030,000
FY31	10/01/30	13,030,000	3,040,000	257,750	3,297,750	9,990,000
FY31	04/01/31	9,990,000	-	181,750	181,750	9,990,000
FY32	10/01/31	9,990,000	3,190,000	181,750	3,371,750	6,800,000
FY32	04/01/32	6,800,000	-	102,000	102,000	6,800,000
FY33	10/01/32	6,800,000	3,350,000	102,000	3,452,000	3,450,000
FY33	04/01/33	3,450,000	-	51,750	51,750	3,450,000
FY34	10/01/33	3,450,000	3,450,000	51,750	3,501,750	-
TOTAL*			30,610,000.00	7,785,250.00	38,395,250.00	

**Debt Service payments reflect payments from FY 23-24 through maturity*

Tax Allocation Bonds Issue of 2016

\$36,540,000 Tax allocation bonds were issued on March 17, 2016. The SRDA issued the "2016 Bonds" in the aggregate principal amount necessary to provide net proceeds of \$36,540,000 to fund the Water Park Hotel pursuant to the first amended and restated disposition and development agreement dated April 13, 2010. The bonds are due in annual principal installments of \$1,975,000 to \$3,450,000. Interest on the bonds will be payable semiannually each April 1 and October 1, commencing October 1, 2016. The rates ranging from 1.0% to 5.0%. The "2016 Bonds" will be payable on a parity with the debt service on the 2014 Bonds to the extent set forth in the 2016 Bond Indenture.

Tax Allocation Refunding Bonds, 2014
Successor Agency Fund (811)
Bond Rating: AA
Bond Issuance: \$38,810,000

FISCAL YEAR	DATE	BEG PRINCIPAL BALANCE	PRINCIPAL PAYMENT	INTEREST PAYMENT	TOTAL PAYMENT	END PRINCIPAL BALANCE
FY24	10/01/23	15,230,000.00	3,170,000.00	380,750.00	3,550,750.00	12,060,000.00
FY24	04/01/24	12,060,000.00		301,500.00	301,500.00	12,060,000.00
FY25	10/01/24	12,060,000.00	3,330,000.00	301,500.00	3,631,500.00	8,730,000.00
FY25	04/01/25	8,730,000.00		218,250.00	218,250.00	8,730,000.00
FY26	10/01/25	8,730,000.00	1,955,000.00	218,250.00	2,173,250.00	6,775,000.00
FY26	04/01/26	6,775,000.00		169,375.00	169,375.00	6,775,000.00
FY27	10/01/26	6,775,000.00	1,955,000.00	169,375.00	2,124,375.00	4,820,000.00
FY27	04/01/27	4,820,000.00		120,500.00	120,500.00	4,820,000.00
FY28	10/01/27	4,820,000.00	1,610,000.00	120,500.00	1,730,500.00	3,210,000.00
FY28	04/01/28	3,210,000.00		80,250.00	80,250.00	3,210,000.00
FY29	10/01/28	3,210,000.00	1,580,000.00	80,250.00	1,660,250.00	1,630,000.00
FY29	04/01/29	1,630,000.00		40,750.00	40,750.00	1,630,000.00
FY30	10/01/29	1,630,000.00	1,630,000.00	40,750.00	1,670,750.00	-
TOTAL*			15,230,000.00	2,242,000.00	17,472,000.00	

**Debt Service payments reflect payments from FY 23-24 through maturity*

Tax Allocation Refunding Bonds Issue of 2014

\$38,810,000 Tax allocation refunding bonds were issued on July 16, 2014. The bonds were issued for the purpose of refunding the Garden Grove Agency for Community Development's previously issued \$57,025,000 community project tax allocation refunding bonds, Series 2003. Proceeds of the Series 2014 bonds will also be used (i) to fund a debt service reserve fund for the 2014 Bonds and (ii) to pay costs incurred in connection with the issuance, sale, and delivery of the 2014 Bonds. Principal payments ranging from \$1,580,000 to \$3,330,000 are due annually through the year 2029. Interest is due semi-annually on October 1 and April 1, at rates ranging from 1.0% to 5.0%.

Garden Grove Public Financing Authority Lease Rev, 2015A
 General Fund (111)
 Bond Rating: AA
 Bond Issuance: \$24,790,000

FISCAL YEAR	DATE	BEG PRINCIPAL BALANCE	PRINCIPAL PAYMENT	INTEREST PAYMENT	TOTAL PAYMENT	END PRINCIPAL BALANCE
FY24	09/01/23	20,715,000.00	-	469,975.00	469,975.00	20,715,000.00
FY24	03/01/24	20,150,000.00	565,000.00	469,975.00	1,034,975.00	20,150,000.00
FY25	09/01/24	20,150,000.00	-	455,850.00	455,850.00	20,150,000.00
FY25	03/01/25	19,555,000.00	595,000.00	455,850.00	1,050,850.00	19,555,000.00
FY26	09/01/25	19,555,000.00	-	440,975.00	440,975.00	19,555,000.00
FY26	03/01/26	18,930,000.00	625,000.00	440,975.00	1,065,975.00	18,930,000.00
FY27	09/01/26	18,930,000.00	-	425,350.00	425,350.00	18,930,000.00
FY27	03/01/27	18,275,000.00	655,000.00	425,350.00	1,080,350.00	18,275,000.00
FY28	09/01/27	18,275,000.00	-	408,975.00	408,975.00	18,275,000.00
FY28	03/01/28	17,585,000.00	690,000.00	408,975.00	1,098,975.00	17,585,000.00
FY29	09/01/28	17,585,000.00	-	391,725.00	391,725.00	17,585,000.00
FY29	03/01/29	16,860,000.00	725,000.00	391,725.00	1,116,725.00	16,860,000.00
FY30	09/01/29	16,860,000.00	-	373,600.00	373,600.00	16,860,000.00
FY30	03/01/30	16,100,000.00	760,000.00	373,600.00	1,133,600.00	16,100,000.00
FY31	09/01/30	16,100,000.00	-	354,600.00	354,600.00	16,100,000.00
FY31	03/01/31	15,300,000.00	800,000.00	354,600.00	1,154,600.00	15,300,000.00
FY32	09/01/31	15,300,000.00	-	338,600.00	338,600.00	15,300,000.00
FY32	03/01/32	14,470,000.00	830,000.00	338,600.00	1,168,600.00	14,470,000.00
FY33	09/01/32	14,470,000.00	-	322,000.00	322,000.00	14,470,000.00
FY33	03/01/33	13,605,000.00	865,000.00	322,000.00	1,187,000.00	13,605,000.00
FY34	09/01/33	13,605,000.00	-	304,700.00	304,700.00	13,605,000.00
FY34	03/01/34	12,710,000.00	895,000.00	304,700.00	1,199,700.00	12,710,000.00
FY35	09/01/34	12,710,000.00	-	286,800.00	286,800.00	12,710,000.00
FY35	03/01/35	11,775,000.00	935,000.00	286,800.00	1,221,800.00	11,775,000.00
FY36	09/01/35	11,775,000.00	-	268,100.00	268,100.00	11,775,000.00
FY36	03/01/36	10,805,000.00	970,000.00	268,100.00	1,238,100.00	10,805,000.00
FY37	09/01/36	10,805,000.00	-	248,700.00	248,700.00	10,805,000.00
FY37	03/01/37	9,795,000.00	1,010,000.00	248,700.00	1,258,700.00	9,795,000.00
FY38	09/01/37	9,795,000.00	-	228,500.00	228,500.00	9,795,000.00
FY38	03/01/38	8,745,000.00	1,050,000.00	228,500.00	1,278,500.00	8,745,000.00
FY39	09/01/38	8,745,000.00	-	207,500.00	207,500.00	8,745,000.00
FY39	03/01/39	7,655,000.00	1,090,000.00	207,500.00	1,297,500.00	7,655,000.00
FY40	09/01/39	7,655,000.00	-	185,700.00	185,700.00	7,655,000.00
FY40	03/01/40	6,520,000.00	1,135,000.00	185,700.00	1,320,700.00	6,520,000.00
FY41	09/01/40	6,520,000.00	-	163,000.00	163,000.00	6,520,000.00
FY41	03/01/41	5,340,000.00	1,180,000.00	163,000.00	1,343,000.00	5,340,000.00
FY42	09/01/41	5,340,000.00	-	133,500.00	133,500.00	5,340,000.00
FY42	03/01/42	4,100,000.00	1,240,000.00	133,500.00	1,373,500.00	4,100,000.00
FY43	09/01/42	4,100,000.00	-	102,500.00	102,500.00	4,100,000.00
FY43	03/01/43	2,800,000.00	1,300,000.00	102,500.00	1,402,500.00	2,800,000.00
FY44	09/01/43	2,800,000.00	-	70,000.00	70,000.00	2,800,000.00
FY44	03/01/44	1,435,000.00	1,365,000.00	70,000.00	1,435,000.00	1,435,000.00
FY45	09/01/44	1,435,000.00	-	35,875.00	35,875.00	1,435,000.00
FY45	03/01/45	-	1,435,000.00	35,875.00	1,470,875.00	-
TOTAL*			20,715,000.00	12,433,050.00	33,148,050.00	

*Debt Service payments reflect payments from FY 23-24 through maturity

Lease Revenue Bonds, Series 2015 A

On November 10, 2015, the Garden Grove Public Financing Authority issued \$24,790,000 of Lease Revenue Bonds, Series 2015A. The Bonds were issued for the refunding of \$17,100,000 of outstanding Certificates of Participation Series A (2002 Financing Project) and to finance the acquisition/construction of a fire station, police building renovations and other public capital Improvements. Principal payments on the Bonds are due annually on March 1 each year, ranging from \$515,000 to \$1,435,000, and continuing until March 1, 2045. Interest is payable semiannually, beginning on March 1, 2016, with an interest rate ranging from 2.00% to 5.00% over the life of the Bonds.

Sewer Revenue Bonds, 2017
Sewer Fund (630)
Bond Rating: AA+
Bond Issuance: \$15,970,000

FISCAL YEAR	DATE	BEG PRINCIPAL BALANCE	PRINCIPAL PAYMENT	INTEREST PAYMENT	TOTAL PAYMENT	END PRINCIPAL PAYMENT
FY24	12/15/23	11,905,000.00		259,562.50	259,562.50	11,905,000.00
FY24	06/15/24	11,905,000.00	680,000.00	259,562.50	939,562.50	11,225,000.00
FY25	12/15/24	11,225,000.00		242,562.50	242,562.50	11,225,000.00
FY25	06/15/25	11,225,000.00	715,000.00	242,562.50	957,562.50	10,510,000.00
FY26	12/15/25	10,510,000.00		224,687.50	224,687.50	10,510,000.00
FY26	06/15/26	10,510,000.00	750,000.00	224,687.50	974,687.50	9,760,000.00
FY27	12/15/26	9,760,000.00		205,937.50	205,937.50	9,760,000.00
FY27	06/15/27	9,760,000.00	785,000.00	205,937.50	990,937.50	8,975,000.00
FY28	12/15/27	8,975,000.00		186,312.50	186,312.50	8,975,000.00
FY28	06/15/28	8,975,000.00	825,000.00	186,312.50	1,011,312.50	8,150,000.00
FY29	12/15/28	8,150,000.00		165,687.50	165,687.50	8,150,000.00
FY29	06/15/29	8,150,000.00	870,000.00	165,687.50	1,035,687.50	7,280,000.00
FY30	12/15/29	7,280,000.00		143,937.50	143,937.50	7,280,000.00
FY30	06/15/30	7,280,000.00	910,000.00	143,937.50	1,053,937.50	6,370,000.00
FY31	12/15/30	6,370,000.00		121,187.50	121,187.50	6,370,000.00
FY31	06/15/31	6,370,000.00	960,000.00	121,187.50	1,081,187.50	5,410,000.00
FY32	12/15/31	5,410,000.00		97,187.50	97,187.50	5,410,000.00
FY32	06/15/32	5,410,000.00	1,005,000.00	97,187.50	1,102,187.50	4,405,000.00
FY33	12/15/32	4,405,000.00		77,087.50	77,087.50	4,405,000.00
FY33	06/15/33	4,405,000.00	1,045,000.00	77,087.50	1,122,087.50	3,360,000.00
FY34	12/15/33	3,360,000.00		58,800.00	58,800.00	3,360,000.00
FY34	06/15/34	3,360,000.00	1,080,000.00	58,800.00	1,138,800.00	2,280,000.00
FY35	12/15/34	2,280,000.00		39,900.00	39,900.00	2,280,000.00
FY35	06/15/35	2,280,000.00	1,120,000.00	39,900.00	1,159,900.00	1,160,000.00
FY36	12/15/35	1,160,000.00		20,300.00	20,300.00	1,160,000.00
FY36	06/15/36	1,160,000.00	1,160,000.00	20,300.00	1,180,300.00	-
TOTAL*			11,905,000.00	3,686,300.00	15,591,300.00	

**Debt Service payments reflect payments from FY 23-24 through maturity*

2017 Refunding Sewer Revenue Bond – Sewage Collection

On March 1, 2017, the Garden Grove Sanitary District issued \$15,970,000 in bonds to provide funds to refinance the District's obligations to the 2006 Sewer Revenue Certificate of Participation. The Certificates were issued to finance the rehabilitation, replacement and improvement of the wastewater collection system of the Garden Grove Sanitation District. The 2017 Bonds are due in annual principal installments of \$615,000 to \$1,160,000 beginning June 15, 2017 through 2036. Interest rates range from 2.0% to 5.0% and is payable semiannually on June 15 and December 15. The net proceeds of the bond issue were used to provide for the prepayment of the 2006 Certificates. The reacquisition price was less than the net carrying amount of the old debt by \$206,922. This amount is being reflected as a deferred inflow of resources and amortized over the life of the refunding debt.

BUDGET RESOLUTION & APPROPRIATIONS LIMIT



GARDEN GROVE CITY COUNCIL

RESOLUTION NO. 9803-23

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GARDEN GROVE ADOPTING THE CITY'S BUDGET FOR FISCAL YEAR 2023-24 AND FISCAL YEAR 2024-25

WHEREAS, the City Council has given careful consideration to the budgets for Fiscal Year 2023-24 and Fiscal Year 2024-25; and

WHEREAS, the City Council of the City of Garden Grove in accordance with the laws of the State of California is responsible for the administration of certain special assessment districts; and

WHEREAS, each special assessment district's budget for Fiscal Year 2023-24 has had public hearing and reviews as required by state law; and

NOW, THEREFORE, BE IT RESOLVED that the City Manager is hereby authorized to expend in accordance with the requirements of various grant programs, laws of the State of California, and the ordinances of the City of Garden Grove on behalf of the City Council an amount of \$381,654,100 for Fiscal Year 2023-24 and \$373,103,000 for Fiscal Year 2024-25 from new appropriations and reserved fund balances.

BE IT FURTHER RESOLVED that the total of \$381,654,100 for Fiscal Year 2023-24 and \$373,103,000 for Fiscal Year 2024-25 which the City Manager is authorized to expend in accordance with the grant program requirements, laws of the State of California, and the ordinances of the City of Garden Grove shall be appropriated from the estimated revenues and reserved fund balances of the following funds and funds assessed in accordance with state laws for Fiscal Year 2023-24 and Fiscal Year 2024-25.

FUND		FY 2023-24	FY 2024-25
111	- GENERAL FUND	\$ 168,885,600	\$ 174,275,400
113	- ECON DEVELOPMENT	473,300	485,200
114	- TID TRANSIT	717,900	739,500
117	- ACCESSIBILITY COMPLIANCE CASp	251,000	251,000
202	- FORFEIT/SEIZURE-FED	114,600	-
204	- PUB SAFETY/PROP 172	565,000	582,400
205	- POLICE-SLESF	146,400	201,400
206	- GAS TAX 2106/2107	1,279,500	1,383,200
207	- GAS TAX 2105	1,410,500	1,677,100
208	- GAS TAX RM & REHAB	2,286,000	3,574,500
209	- GAS TAX 2103	2,604,900	1,323,700
211	- TRAFFIC MITG FEE	1,100,000	500,000
212	- DEVELOPMT AGRMT FEE	264,900	264,900
213	- CULTURAL ARTS FEE	33,800	33,900
214	- PARK FEE	1,150,000	125,000
215	- DRAINAGE FEE	215,000	100,000
216	- CITYWIDE PARK FEES	1,925,000	620,000
217	- G G CABLE CORP	879,000	831,800
218	- STREET LIGHTING	1,380,000	1,392,200
219	- PARK MAINT ASSMT DIST	941,000	979,600
220	- PARKING DIST MAINT	3,500	3,500
221	- MAIN ST ASSMT DIST	37,400	37,400
222	- AQMD(AB 2766)	524,000	302,600
223	- CALHOME	600,000	600,000
224	- RED LITE ENF PROG	1,054,700	1,734,800
225	- CDBG	3,256,300	2,497,100
227	- EMERGENCY SHELTER	277,600	283,800
231	- OTS-POLICE	325,000	325,000
232	- POST REIMBURSEMENT	125,700	125,700
233	- STATE GRANTS	163,800	164,200
234	- FACT	475,000	494,600
236	- CA DEPT OF CONSERV	44,000	44,000
237	- CAL RECYCLE	244,100	244,100
238	- USED OIL	20,000	20,000
239	- COUNTY CSVC GRANTS	45,500	47,900
242	- FEDERAL GRANTS	3,506,500	25,000
244	- GARDEN GROVE TID	2,871,700	2,957,800
246	- M2 LOCAL FAIRSHARE	4,261,900	3,359,900
248	- MEASURE M2-CTFP	219,600	219,600
249	- HOME	3,377,300	3,381,100
260	- TRI-CITY NAVIGATION CENTER	1,143,800	1,219,200
501	- HSG SUCCESSOR AGNCY	576,600	581,000
502	- HSG AUTH-CC PROPTS	37,000	37,000
601	- WATER OPERATIONS	38,449,700	38,786,000
602	- WATER CAPITAL	12,479,200	6,705,000
603	- WATER REPLACEMENT	7,696,500	7,302,000
630	- SEWER OPERATIONS	10,790,800	11,002,000
631	- SEWER CAPITAL	9,088,000	6,000,000
632	- SEWER REPLACEMENT	2,615,500	2,494,300
660	- REFUSE	3,580,400	3,051,200
671	- GOLF COURSE	307,200	307,200
672	- GOLF COURSE WWGM	200,000	200,000
681	- HSG AUTH SEC8-ADMIN	4,028,800	4,248,000
682	- HSG AUTH SEC8-HAP	45,000,000	46,985,300
701	- WORKERS COMP	8,336,800	8,366,900
702	- FLEET MANAGEMENT	7,912,300	7,722,200
704	- INFORMATION SYSTEMS	4,209,500	4,749,400
705	- WAREHOUSE OPERATION	610,000	641,800
706	- TELECOMMUNICATIONS	462,600	395,500
707	- RISK MANAGEMENT	5,325,000	5,344,600
708	- COMMUNCTION REPLMNT	600,000	600,000
709	- BUILDING REHABILITATION	983,700	983,700
811	- SUCCESSOR RDA	9,163,700	9,171,800
Total		\$ 381,654,100	\$ 373,103,000

Adopted this 13th day of June 2023.

ATTEST:

/s/ GEORGE BRIETIGAM
MAYOR PRO-TEM

/s/ TERESA POMEROY, CMC
CITY CLERK

STATE OF CALIFORNIA)
COUNTY OF ORANGE) SS:
CITY OF GARDEN GROVE)

I, TERESA POMEROY, City Clerk of the City of Garden Grove, do hereby certify that the foregoing Resolution was duly adopted by the City Council of the City of Garden Grove, California, at a meeting held on June 13, 2023, by the following vote:

AYES:	COUNCIL MEMBERS:	(6)	O'NEILL, TRAN, DOVINH, KLOPFENSTEIN, NGUYEN K., BRIETGIAM
NOES:	COUNCIL MEMBERS:	(0)	NONE
ABSENT:	COUNCIL MEMBERS:	(1)	JONES

/s/ TERESA POMEROY, CMC
CITY CLERK

GARDEN GROVE CITY COUNCIL

RESOLUTION NO. 9804-23

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF GARDEN GROVE
ADOPTING AN APPROPRIATIONS LIMIT FOR FISCAL YEAR 2023-24
IMPLEMENTING ARTICLE XIII B OF THE STATE CONSTITUTION AS AMENDED BY
PROPOSITION 111 PURSUANT TO SECTION 7900 ET SEQ. OF THE GOVERNMENT
CODE

WHEREAS, the people of California on November 6, 1979 added Article XIII B to the State Constitution to limit each fiscal year's appropriation of the proceeds from taxes to the amount of such appropriations in fiscal year 1978/1979, adjusted for changes as prescribed under the law;

WHEREAS, the State Legislature adopted Chapters 1205 and 1342 of the 1980 statutes which implemented Article XIII B;

WHEREAS, the amendments specify that the appropriation limit may increase annually by a factor comprised of the change in population combined with either the change in California per capita personal income or the change in the local assessment roll due to the addition of local non-residential new construction;

WHEREAS, Section 7902 of the Government Code provides the process which to calculate the appropriations limit for FISCAL YEAR 2023-24 and subsequent years pursuant to Article XIII B;

WHEREAS, Section 7910 of the Government Code requires cities to adopt a Resolution setting the annual appropriation limitation at a regularly scheduled meeting or a noticed special meeting;

NOW, THEREFORE, BE IT RESOLVED that the appropriations limit for FISCAL YEAR 2023-24 pursuant to Section 7902 of the Government Code shall be \$187,749,153 and the Appropriation Subject to Limitation in FISCAL YEAR 2023-24 shall be \$105,401,856.

APPROPRIATIONS LIMIT

A. LAST YEAR'S LIMIT	181,575,583
B. ADJUSTMENT FACTORS	
1. POPULATION %	0.9900
2. INFLATION %	1.0444
TOTAL ADJUSTMENT %	1.0340
C. ANNUAL ADJUSTMENT \$	6,173,570
D. OTHER ADJUSTMENTS:	-
SUBTOTAL	0
E. TOTAL ADJUSTMENTS	6,173,570
F. THIS YEAR'S LIMIT	187,749,153

APPROPRIATIONS SUBJECT TO LIMITATION

A. PROCEEDS OF TAXES	105,401,856
B. EXCLUSIONS	0
C. APPROPRIATIONS SUBJECT TO LIMITATION	105,401,856
D. CURRENT YEAR LIMIT	187,749,153
E. OVER/(UNDER) LIMIT	(82,347,297)

Adopted this 13th day of June 2023.

ATTEST:

/s/ GEORGE BRIETIGAM
MAYOR PRO-TEM

/s/ TERESA POMEROY, CMC
CITY CLERK

STATE OF CALIFORNIA)
COUNTY OF ORANGE) SS:
CITY OF GARDEN GROVE)

I, TERESA POMEROY, City Clerk of the City of Garden Grove, do hereby certify that the foregoing Resolution was duly adopted by the City Council of the City of Garden Grove, California, at a meeting held on June 13, 2023, by the following vote:

AYES:	COUNCIL MEMBERS:	(6)	O'NEILL, TRAN, DOVINH, KLOPFENSTEIN, NGUYEN K., BRIETGIAM
NOES:	COUNCIL MEMBERS:	(0)	NONE
ABSENT:	COUNCIL MEMBERS:	(1)	JONES

/s/ TERESA POMEROY, CMC
CITY CLERK

FUND DESCRIPTIONS



FUND STRUCTURE

The City records financial activity in several different fund categories: General Fund, Other Governmental Funds, Internal Service Funds, Water Utility Funds, Sanitary District Funds, Housing Authority Funds, and Successor Agency Funds. Within each fund type, there may be multiple funds that relate to a city department or service.

GENERAL FUND

The General Fund (111) is the primary operating fund of the city, and accounts for about 45% of the Citywide budget for governmental activities, such as all the city's basic services, including general government, public safety (police and fire), public works (street maintenance), community development, and culture and recreation.

OTHER GOVERNMENTAL FUNDS

Other governmental funds include special revenue funds that are used to account for specific monies, some which are legally restricted for use for a particular purpose.

- Economic Development (113): This fund supports larger economic development projects within the City and is funded in part by a transfer of General Fund monies. Current projects include hotel developments Site C and B2.
- TID Transit (114), TID Street Projects (116), and Garden Grove TID (244): The Garden Grove Tourism Improvement District (GGTID) was created to support local tourism improvement efforts for the hotels along Harbor Boulevard. Annual assessments on gross rent charged per room occupancy per night are collected in Fund 244 and are allocated to Funds 114 and 116 to provide funding for projects identified in this corridor.
- Accessibility Compliance Fund (117): Authorized by Senate Bill 1186, and amended by Assembly Bill 2164, the city is required to retain 90% of a special fee of \$4 imposed on business licenses to provide financial assistance to small business owners for accessibility-related inspection, renovation, and construction. This fund is also sometimes referred to as the Certified Access Specialist (CASp) fund.
- GG Cable Corp (217): The Public, Educational, and Governmental (PEG) access fee collected from state video franchise holders helps fund the City's GGTV3 team's programming and special projects.
- Tri-City Navigation Center (260): The cities of Fountain Valley, Westminster, and Garden Grove have collaborated to develop a Central Cities Navigation Center, a combination of emergency housing and wrap-around services for individuals experiencing homelessness. Each city has pledged funding for this project proportionate to the number of beds allocated for its referral, and the

County of Orange has also pledged one-time funds as well as an ongoing funding for ten years to support the center.

- Gas Tax 2106/2107 (206), Gas Tax 2105 (207), Gas Tax RM & Rehab (208) and Gas Tax 2103 (209) account for State and County gasoline tax allocations provided to the City for street-related purposes such as asphalt and concrete rehabilitation.
- Golf Course (671) and Golf Course WWGM (672) are specific to revenues from user fees and expenses incurred for the operation and maintenance of the Willowick Golf Course.

Miscellaneous grants are recorded under various funds. These grant funds can be organized by either funding source or by program.

- State Grants (233), County Grants (239), and Federal Grants (242): These funds house revenues and expenditures for each State, County, or Federal grant awarded to the City that does not have its own dedicated fund.
- AQMD (222): Revenues to this fund are from a subvention from vehicle license fees from the state. Expenditures are restricted to emission reduction projects, programs, or vehicle purchases.
- CalRecycle (237): This is a state grant used to assist with various state bills relating to waste and recycling, and assist staff with technical management of the Republic Services Franchise Agreement.
- Used Oil (238): This fund is a state grant funded by CalRecycle to subsidize the costs for the disposal of used oil.

Grants and other funding intended for public safety enhance police services such as investigation, detection, and prosecution of criminal activities.

- Forfeit/Seizure (Federal, 202; State, 203): These funds account for the receipt and disbursement of narcotics forfeitures received from the County, State, and Federal agencies.
- Public Safety/Prop 172 (204): This one-half (1/2) percent Sales Tax was approved by California voters in November 1993 to maintain public safety services – police and fire.
- Supplemental Law Enforcement Services Fund (SLESF) (205) are grant funds based on population and are mandated to support “front line enforcement services.” The funds cannot be diverted into the City’s general funds and cannot

be used to supplant resources, but instead must be used to supplement existing resources or funding. SLESF funds can be used for salaries, services, supplies, equipment, and administrative overhead.

- JAG (230): The Justice Assistance Grant, also known as the Edward Byrne Memorial Grant, is funded through the Department of Justice on a reimbursement basis for law enforcement services, corrections and community corrections, drug treatment and enforcement, and other public safety related programs.
- OTS (231): This Office of Traffic Safety state grant is used for DUI/CDL checkpoints and Selective Traffic Enforcement Operations.
- POST Reimbursement (232): This state grant supports the post reimbursement of Peace Officer Standard Training (POST).

The City receives an annual allocation of federal funds from the U.S. Department of Housing and Urban Development (HUD) for community and housing development needs. The City must submit an Annual Action Plan to HUD that addresses the Priority Objectives adopted by the City Council and input received during the public comment period.

- CDBG (225): The Community Development Block Grant is used to develop viable urban communities by providing housing and a suitable living environment, and by expanding economic opportunities, principally for low- and moderate-income persons.
- ESG (227): Emergency Solutions Grant funds may be used for street outreach, emergency shelter, homelessness prevention, rapid rehousing, and administrative costs.
- HOME (249): HOME programs fund a wide range of activities involving affordable housing in the City including Affordable Housing projects, Tenant Based Rental Assistance (TBRA) programs, and administration.

Other funds within the Other Governmental Funds category are earmarked to improve quality of life through improvements in infrastructure, such as to streets and to parks.

- Traffic Mitigation Fee (211): The Traffic Mitigation fee is assessed on development projects and is collected by the City to fund capital improvement projects related to traffic signal improvements and modifications.

- Red Light Enforcement Program (224) is used to fund arterial traffic improvements such as updating traffic signals to current standards and adding protected left turn phasing at intersections.
- Measure M (245): In November of 2006, voters approved a 30-year extension of an existing one half-cent sales tax that was set to expire in 2011. The funds are administered by the Orange County Transportation Authority (OCTA) and are used to make transportation improvements that benefit the public and the local economy.
- M2 Local Fairshare (246): The Local Fair Share Program provides flexible funding to help cities and the County of Orange pay for the escalating cost of restoring the aging street system. In addition, cities can use these funds for other local transportation needs such as residential street projects, traffic and pedestrian safety near schools, signal priority for emergency vehicles, etc. This program is intended to augment, rather than replace, existing transportation expenditures.
- Measure M2 Comprehensive Transportation Funding Program (CTFP) (248) is a competitive grant program offered to local agencies to assist in funding street improvements, transit expansion, and environmental mitigation projects.
- Cultural Arts Fee (213): This fund supports the maintenance and upgrade to Community Services facilities (such as the repainting of the Atlantis Park mural and hollow metal doors at GEM Theatre), and consists of building permit fees.
- Park Fee (214): A portion of the fees associated with Accessory Dwelling Units helps to pay for Capital Improvement Projects limited to parks located in the surrounding areas.
- Drainage Fee (215): This fund is used to support Capital Improvement Projects for storm drain improvements and maintenance.
- Citywide Park Fees (216): Citywide park fees fund various City park improvements such as playground equipment upgrades, Master Plan improvements, replacement of irrigation systems, light pole replacement and renovations to park buildings.
- California Department of Conservation (236): This fund records the payment to Orange County Conservation Corps for the maintenance of parks.

Levies of annual assessments fund improvements and changes for special districts formed within the City of Garden Grove.

- **Street Lighting (218):** The Street Lighting District is used to pay the costs associated with lighting on and around public streets. It includes the installation, operation, maintenance and servicing of lighting along streets and alleys and arterial lighting benefiting the District parcels.
- **Park Maintenance Assessment District (219)** supports costs in connection with the maintenance and servicing of the park and recreation facilities including park and grounds maintenance, personnel, electrical energy, water, materials, contracting services and other expenses.
- **Parking District Maintenance District (220)** is used for repairs to City parking lots, such as on Main Street.
- **Downtown Assessment District (221)**, previously known as the Main Street Assessment District, provides funding for the construction and maintenance of special public improvements along Main Street. Those include planters, trees, streetscaping, sidewalks, benches, trash receptacles, drinking fountains, street lights, drainage and bollards.

INTERNAL SERVICE FUNDS

Internal Services Funds are funded through charges from various City Funds to support citywide services and functions in areas of personnel services (Workers Compensation, 701; Employee Benefits, 703), Fleet Management (702), Information Systems (704), Warehouse Operations (705), Telecommunications (706), Risk Management (707), Communications Replacement (708), and Building Maintenance (709). These funds account for the financing of goods or services by one department to other departments on a cost-reimbursement basis. It is independent of the budget with its own set of revenue and expenditure accounts.

WATER UTILITY FUNDS

Water Operations (610), Water Capital (602), and Water Replacement (603): The Water Enterprise accounts for water utility revenues, including service fees and installation charges, and all expenses related to the construction and maintenance of the City's water distribution system. The Water Enterprise provides water services to the residential, commercial, and industrial areas of the city. These funds pay for operating costs such as the production of groundwater, purchase of water from outside sources, water billing functions, and capital costs of maintaining and upgrading the City's wells and water distribution system.

SANITARY DISTRICT FUNDS

Sewer Operations (630), Sewer Capital (631), Sewer Replacement (632), and Refuse (660): The City's Sanitary District is responsible for the refuse and sewer utilities within the city and some areas outside City limits. The District contracts out residential refuse collection while sewer operations are maintained by the city's Water

Services Division. These funds account for revenues and expenses from the City's wastewater collection system, including replacement of sewer facilities. Sewer fees vary throughout the city and are primarily based on usage.

HOUSING AUTHORITY FUNDS

Housing Authority Section 8 Administration (681) and Housing Assistance Payments (HAP) (682) funds account for the receipt and expenditure of federal funds related to housing programs. The Housing Successor Agency (501) and Housing Authority – Civic Center Properties & Low and Moderate Income Housing Asset Fund (502) were created for the wind-down activities of the former housing assets of the Redevelopment Agency of the City of Garden Grove.

SUCCESSOR AGENCY FUNDS

The Successor Redevelopment Agency Fund (811) – The fund was created for the wind-down activities of the former Redevelopment Agency of the City of Garden Grove. Revenues for this fund are derived from the California Department of Finance's approved Tax Increment Funding from Property Tax, and are being used to pay required payments on existing bonds and other obligations based on Recognized Obligation Payment Schedule (ROPS).

BUDGET PROCESS



Budget Process

The city's fiscal year begins each July 1st and concludes on June 30th of the following year. The budget process is comprised of distinct phases that include development/formulation, adoption, implementation/oversight throughout the fiscal year and amendment.

The city uses multi-tiered iterations to formulate the budget. It is a best practice approach that draws on applicable elements of established budgetary tools and techniques primarily focusing on Expenditure Control Budgeting (ECB) and Line-Item Budgeting. The first tier is the strategic level to set citywide organizational goals and objectives as derived from the annual City Council workshop, where budget priorities are first defined. The second tier is the translation of the city's priorities into specific programs and activities. These activities then become the cost centers that receive fund allocations and are assigned to designated departments. The third tier is the operational level which uses Line-Item Budgeting to establish internal controls that guide day-to-day fiscal administration.



Once the appropriate funds are determined and finalized by the City Manager, the budget is introduced to the City Council at the budget workshop and then officially adopted at a subsequent City Council meeting. The adopted budget becomes the authority for the various departments to expend appropriations, subject to controls established by state law and internal guidelines.

Throughout the development process, city staff communicate with the City Council, management team, staff and the community. Interaction occurs in various ways from internal meetings to formal public hearings, Council Study Session and City Council meetings.

After the budget is adopted, the implementation and oversight of the budget occur throughout the fiscal year. Monitoring of the budget allows the City to evaluate service level provision, ensure any new initiatives are making expected progress towards goals, and learn more about trends or deviations that may impact future operations. In addition, Finance meets with departments on a quarterly basis to review budget to actuals to ensure expenditures are in alignment with projections.

The budget as adopted by the City Council may be amended during the fiscal year by an appropriation adjustment. An appropriation is the amount of money the Council has approved as an addition to the previously set spending limit.

The need to amend or adjust the budget typically arises in response to unforeseen circumstances or events. For example, the Council is required to formally recognize the receipt of unanticipated revenue, such as grants, before the City can legally accept and spend new money. In other cases, a department may need to transfer funds to cover unexpected shortfalls in another account.

Budget Process/Timeline

The initial step in the City's Budget process is to develop assumptions for labor costs. Internal service rates are also established at the initial step in the budget process to ensure that rates are appropriately determined and internal service funds are adequately budgeted.

Once labor assumptions and internal service rates are determined, the Finance Department holds a Budget Kick-off meeting. The purpose of the Budget Kick-off meeting is to have an open dialogue with departments and discuss current fiscal year's trends, current economic environment, and any other items that can potentially impact the city's budget. Discussion on the biennial budget includes overview of the budget calendar, labor assumptions, non-labor or operating budgets, internal service funds, and departmental narratives.

In addition, General Fund revenues and labor distribution worksheets are distributed to departments to get their input on projected revenues for the upcoming fiscal years and for changes to how the positions are allocated to the different funds. Non-labor budgets, Supplemental Request forms, and Department Narrative templates are distributed to departments. The Labor Distributions are also updated to reflect how much time, expressed in percentages, each position will charge a fund, division, and activity. The majority of the budget development takes place during the months of February through April.

In March, the City Council conducts a strategic planning workshop. The purpose of the workshop is for Council members to review and discuss their governing principles, create consensus on priorities for the year ahead, and strengthen collaboration.

Also in March, departments submit their non-labor budgets, supplemental requests and department narratives. Finance then determines the City's General Fund baseline budget (known costs) as well as preliminary General Fund revenue figures to identify funding availability for organizational needs.

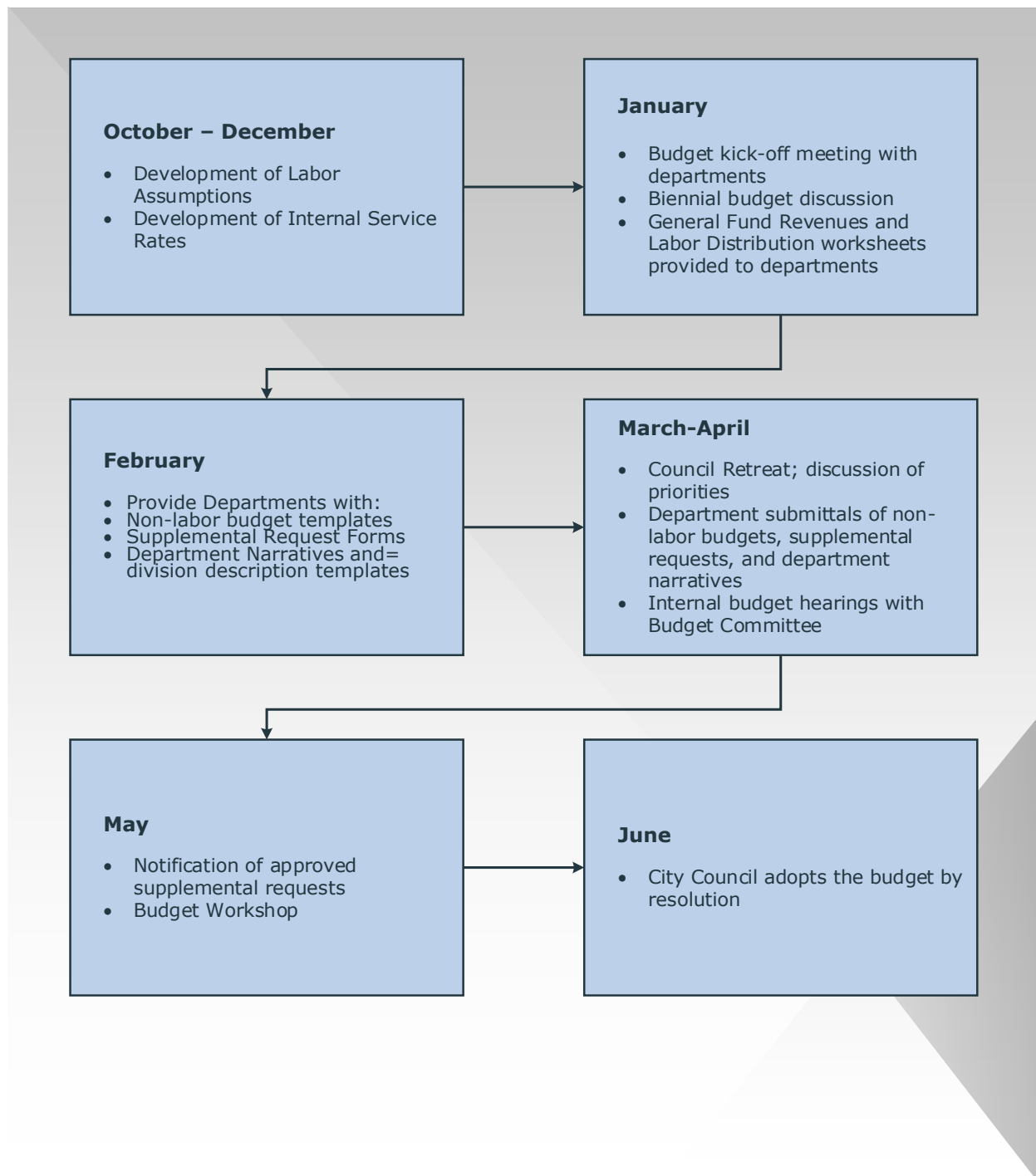
In April, the City Manager holds budget hearings with the Executive Budget Committee (comprised of the City Manager, Assistant City Manager, Finance Director, Finance Manager and Senior Analyst) and the departments. The purpose of the budget hearings is to make determinations on what supplemental budget requests (requests over and above the baseline budget) will be funded.

Departments are notified of approved supplemental requests in May and Finance incorporates all approved supplemental requests into the budget. Staff introduces

the proposed biennial budget to the City Council at the Budget Study Session. The Study Session allows the City Council to review the proposed budget in detail and provide further direction.

On or before the 30th day of June, the City Council meets to adopt the proposed budget by the affirmative vote of a majority of the seven-member Council.

The following budget calendar indicates the months in which budget events or budget items occur.



AUTHORIZED POSITIONS



Authorized Positions by Department/Title

	2021-2022 Adopted Budget	2022-2023 Amended Budget	2023-2024 Adopted Budget	2024-2025 Adopted Budget
City Manager				
City Manager	1	1	1	1
Administrative Secretary	1	1	1	1
Assistant City Manager	1	1	1	1
City Clerk	1	1	1	1
Deputy City Clerk	1	1	1	1
Principal Administrative Analyst	1	1	1	1
Principal Office Assistant	3	3	3	3
Senior Administrative Aide	2	2	2	2
Senior Administrative Analyst	1	1	1	1
Senior Program Specialist	3	3	3	3
Department Summary	15	15	15	15

Community Development				
Community Development Director	1	1	1	1
Administrative Aide	0	0	1	1
Administrative Analyst	0	0	1	1
Associate Planner	3	3	3	3
Building Inspector	3	3	4	5
Code Enforcement Officer	4	4	5	5
Department Secretary	1	1	1	1
Deputy Director	1	1	1	1
Office Assistant	1	1	1	1
Permit Center Supervisor	1	1	1	1
Permit Technician	2	2	2	2
Plan Check Engineer	1	1	1	1
Planner	1	1	1	1
Planning Services Manager	1	1	1	1
Plans Examiner	1	1	1	1
Senior Building Inspector	1	1	1	1
Senior Planner	2	2	2	2
Senior Project Planner	1	1	1	1
Supervising Building Inspector	1	1	1	1
Department Summary	26	26	30	31

Community Services				
Community Services Director	1	1	1	1
Assistant Community Services Supervisor	3	3	3	3
Community Services Coordinator	6	6	6	6
Community Services Supervisor	3	3	2	2
Department Secretary	1	1	1	1
Deputy Director	0	0	1	1
Division Manager	1	1	1	1
Eligibility Technician	1	1	1	1
Principle Office Assistant	1	1	1	1

	2021-2022 Adopted Budget	2022-2023 Amended Budget	2023-2024 Adopted Budget	2024-2025 Adopted Budget
Community Services Cont'd.				
Senior Office Assistant	1	1	1	1
Senior Program Specialist	2	2	2	2
Department Summary	20	20	20	20

Economic Development and Housing				
Economic Development Director	0	0	1	1
Administrative Aide	0	0	1	1
Clerical Assistant	0	0	1	1
Deputy Director	0	0	1	1
Division Manager	2	2	1	1
Eligibility Technician	1	1	1	1
Housing Specialist	10	10	10	10
Housing Supervisor	1	1	1	1
Office Assistant	1	1	1	1
Principal Office Assistant	1	1	1	1
Program Specialist	1	1	1	1
Project Planner	2	2	2	2
Senior Administrative Analyst	1	1	1	1
Senior Housing Specialist	3	3	3	3
Senior Office Assistant	1	1	1	1
Senior Project Planner	2	2	2	2
Senior Real Property Agent	1	1	1	1
Department Summary	27	27	30	30

Finance				
Finance Director	1	1	1	1
Accounting Supervisor	2	2	2	2
Accounting Technician	2	2	2	2
Business Tax Inspector	1	1	1	1
Business Tax Supervisor	1	1	1	1
Buyer	1	1	1	1
Department Secretary	1	1	1	1
Deputy Director	0	0	1	1
Division Manager	4	4	3	3
Payroll Supervisor	1	1	1	1
Principal Account Specialist	5	5	5	5
Principal Administrative Analyst	2	2	2	2
Principal Office Assistant	1	1	1	1
Senior Account Specialist	3	3	3	3
Senior Accountant	3	3	3	3
Senior Program Specialist	1	1	1	1
Stock Clerk	2	2	2	2
Storekeeper	1	1	1	1
Utilities Revenue Supervisor	1	1	1	1
Department Summary	33	33	33	33

	2021-2022 Adopted Budget	2022-2023 Amended Budget	2023-2024 Adopted Budget	2024-2025 Adopted Budget
Human Resources				
Human Resources Director	1	1	1	1
Administrative Aide	1	1	1	1
Administrative Analyst	1	1	1	1
Clerical Assistant	0	0	1	1
Department Secretary	1	1	1	1
Deputy Director	0	0	1	1
Human Resources Analyst	1	1	1	1
Human Resource Manager	1	1	0	0
Principal Human Resources Analyst	2	2	2	2
Senior Human Resource Analyst	2	2	2	2
Department Summary	10	10	11	11

Information Technology				
Information Technology Director	1	1	1	1
Department Secretary	1	1	1	1
Deputy Director	0	0	1	1
GIS Coordinator	1	1	1	1
Graphics Designer	2	2	2	2
Information Technology Programmer	1	1	1	1
Information Technology Manager	1	1	0	0
Information Technology Tech	1	1	0	0
Network Administrator	1	1	1	1
Repro Equipment Operator	2	2	2	2
Senior Administrative Analyst	1	1	1	1
Senior Cybersecurity Analyst	0	0	0	1
Senior Information Technology Analyst	4	4	4	4
Senior Information Technology Tech	2	2	3	3
Department Summary	18	18	18	19

Police Department				
Police Chief	1	1	1	1
Community Service Officer	14	14	14	14
Community Shift Supervisor	4	4	4	4
Corporal	6	6	6	6
Corporal II	19	19	19	19
Department Secretary	1	1	1	1
Emergency Operations Manager	1	1	1	1
Master Officer	30	30	30	30
Master Officer II	6	6	6	6
Police Captain	3	3	3	3
Police Community Manager	1	1	1	1
Police Lieutenant	7	7	7	7
Police Officer	84	84	85	85
Police Officer II	2	2	2	2
Police Records Manager	1	1	1	1
Police Records Shift Supervisor	3	3	3	3
Police Records Specialist	17	17	17	17

	2021-2022 Adopted Budget	2022-2023 Amended Budget	2023-2024 Adopted Budget	2024-2025 Adopted Budget
Police Cont'd.				
Police Sergeant	24	24	24	24
Police Services Supervisor	1	1	1	1
Principal Office Assistant	2	2	2	2
Public Safety Dispatcher	16	16	17	17
Public Safety Fiscal Analyst	1	1	1	1
Senior Administrative Aide	1	1	1	1
Senior Community Service Officer	7	7	7	7
Department Summary	252	252	254	254

Public Works				
Public Works Director	1	1	1	1
Animal Control Officer	2	2	3	3
Assistant Engineer	1	1	1	1
Associate Engineer	7	7	7	7
City Engineer	1	1	1	1
Construction Inspector	3	3	3	3
Custodial Supervisor	1	1	1	1
Custodian	2	2	2	2
Department Secretary	1	1	1	1
Deputy Director	0	0	1	1
Division Manager	2	2	1	1
Environmental Services Manager	1	1	1	1
Equipment Mechanic	7	7	7	7
Equipment Service Worker	1	1	1	1
Heavy Equipment Operator	3	3	3	3
Maintenance Repair Helper	1	1	1	1
Maintenance Repair Worker	5	5	6	6
Park Maintenance Worker	7	7	7	7
Parking Control Specialist	0	0	1	1
Permit Technician	1	1	1	1
Principal Administrative Analyst	1	1	1	1
Principal Engineering Technician	1	1	1	1
Principal Office Assistant	4	4	4	4
Program Specialist	0	0	1	1
Project Engineer	1	1	1	1
Public Works Foreman	6	6	6	6
Public Works Supervisor	10	10	10	10
Sewer Maintenance Worker	6	6	5	5
Sewer Pump Station Electrician	1	1	1	1
Senior Administrative Analyst	2	2	2	2
Senior Animal Control Officer	1	1	1	1
Senior Civil Engineer	2	2	2	2
Senior Engineering Technician	2	2	2	2
Senior Environmental Services Specialist	2	2	2	2
Senior Park Maintenance Worker	7	7	7	7
Senior Program Specialist	2	2	2	2
Senior Sewer Maintenance Worker	3	3	3	3
Senior Street Maintenance Worker	8	8	8	8

	2021-2022 Adopted Budget	2022-2023 Amended Budget	2023-2024 Adopted Budget	2024-2025 Adopted Budget
Public Works Cont'd.				
Senior Traffic Signal Electrician	1	1	1	1
Senior Water Production Operator	5	5	5	5
Senior Water Quality Technician	1	1	1	1
Senior Water Service Worker	5	5	5	5
Street Maintenance Worker	7	7	8	9
Traffic Engineer	1	1	1	1
Traffic Signal Electrician	1	1	1	1
Water Customer Service Worker	3	3	3	3
Water Production Electrician	1	1	1	1
Water Production Operator	4	4	4	4
Water Quality Technician	3	3	3	3
Water Service Worker	15	15	15	15
Water Service Manager	1	1	1	1
Department Summary	154	154	158	159
Total of All Departments	555	555	569	572

Part-Time Authorized Positions

	2021-2022 Adopted Budget	2022-2023 Amended Budget	2023-2024 Adopted Budget	2024-2025 Adopted Budget
City Manager	4	4	4	4
Community Development	2	2	2	2
Community Services	125	125	125	125
Economic Development & Housing	4	4	3	3
Finance	6	6	6	6
Human Resources	1	1	0	0
Information Technology	2	2	2	2
Police Department	45	45	45	45
Public Works	43	43	44	44
Total Part Time Employees	232	232	231	231

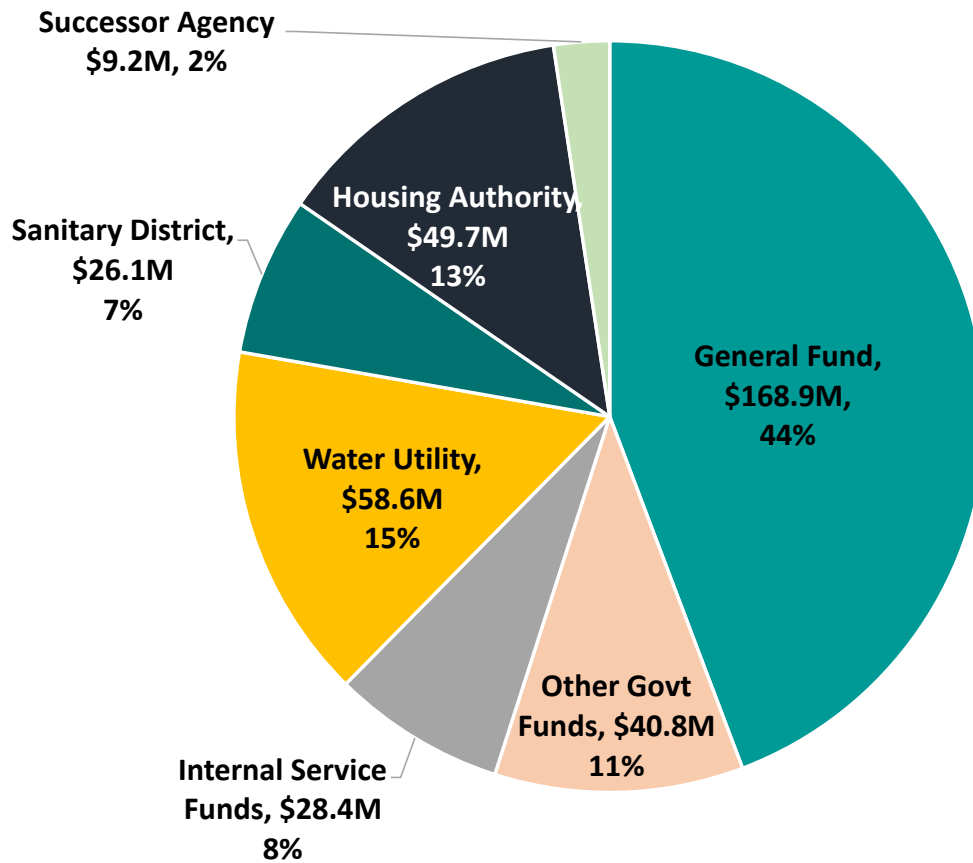
BUDGET SUMMARIES



FY 2023-24 Citywide Operating Budget Summary
(In Thousands)

Fund	Beginning Fund Balance/ Working Capital	Sources	Uses	Ending Fund Balance
General Fund	\$ 67,724	\$ 167,238	\$ 168,886	66,076
Other Govt Funds	78,807	28,467	40,823	66,451
Internal Service Funds	40,444	19,961	28,440	31,965
Water Utility	44,506	41,692	58,625	27,573
Sanitary District	65,959	15,309	26,075	55,193
Housing Authority	4,358	48,880	49,642	3,596
Successor Agency	8,811	352	9,163	-
TOTAL	\$ 310,609	\$ 321,899	\$ 381,654	\$ 250,854

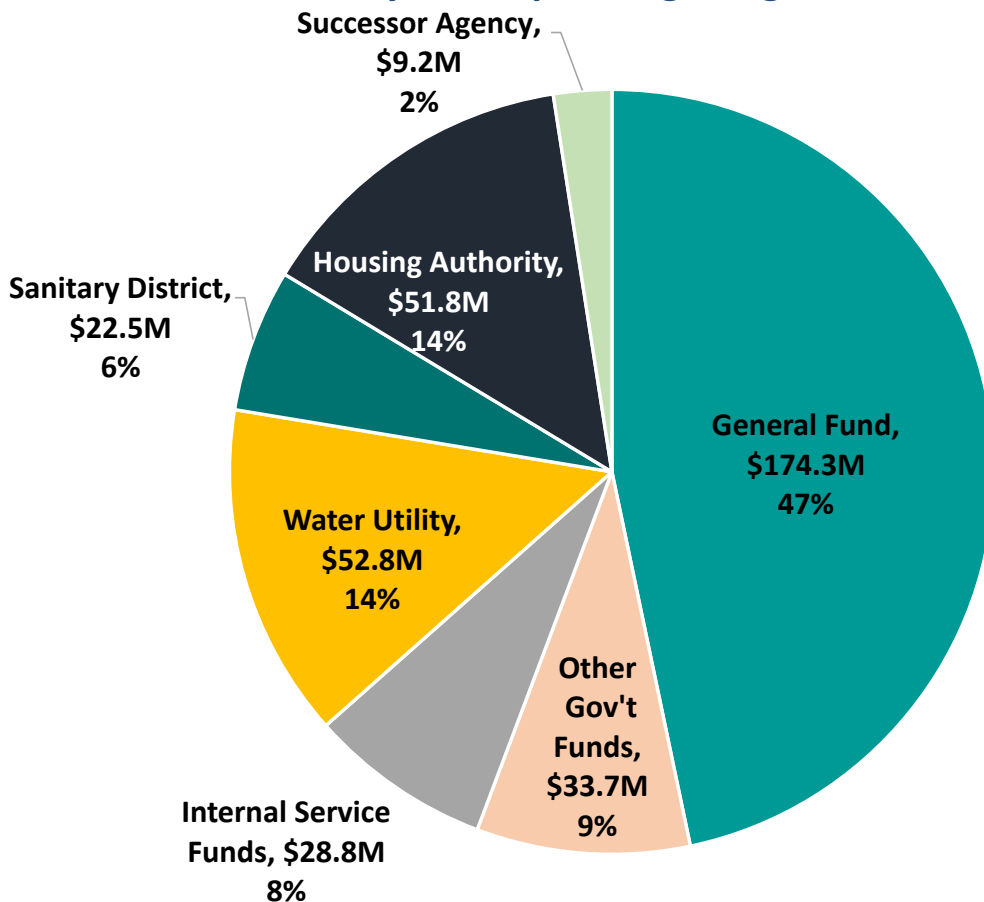
FY 2023-24 Citywide Operating Budget: \$381.7 million



FY 2024-25 Citywide Operating Budget Summary
(In Thousands)

Fund	Beginning Fund Balance/ Working Capital	Sources	Uses	Surplus/ (Use of Fund Balance)
General Fund	\$ 66,076	\$ 171,623	\$ 174,275	\$ 63,424
Other Gov't Funds	66,451	28,815	33,660	61,606
Internal Service Funds	31,965	20,460	28,804	23,621
Water Utility	27,573	41,654	52,793	16,433
Sanitary District	55,193	15,398	22,548	48,043
Housing Authority	3,596	51,049	51,851	2,794
Successor Agency	-	9,172	9,172	-
TOTAL	\$ 250,854	\$ 338,171	\$ 373,103	\$ 215,921

FY 2024-25 Citywide Operating Budget: \$373.1 million



**BUDGET BY DEPARTMENT *
CITYWIDE BUDGET**

DEPARTMENTS	Actual	Amended	Adopted	Adopted
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Fire	\$ 30,188,187	\$ 30,917,118	\$ 31,759,700	\$ 32,966,400
Police	<u>70,818,666</u>	<u>79,715,766</u>	<u>82,659,300</u>	<u>86,596,300</u>
Public Safety Subtotal	101,006,853	110,632,884	114,419,000	119,562,700
City Administration**	48,159,043	51,769,496	5,639,800	5,869,500
Finance	10,490,948	12,097,544	12,800,000	13,118,100
Comm. & Econ Development	17,847,896	78,896,064	N/A	N/A
Community Development ***	N/A	N/A	6,891,400	7,291,700
Economic Development & Housing ***	N/A	N/A	78,671,600	79,024,300
Public Works	38,984,948	68,853,826	53,192,200	49,861,900
Public Works - Utilities	42,106,608	76,632,851	79,090,700	69,773,400
Community Services	6,286,142	17,629,039	11,848,800	8,807,600
City Attorney	1,000,043	995,767	1,048,400	1,100,900
Human Resources	12,457,489	9,440,015	10,934,200	11,021,300
Information Technology	4,735,079	4,248,196	4,873,000	5,424,900
Non Departmental	<u>1,512,298</u>	<u>1,510,160</u>	<u>2,245,000</u>	<u>2,246,700</u>
Other Departments Subtotal	183,580,494	322,072,958	267,235,100	253,540,300
CITY TOTAL	<u>\$ 284,587,347</u>	<u>\$ 432,705,842</u>	<u>\$ 381,654,100</u>	<u>\$ 373,103,000</u>

* Department Budgets include operating expenditures, internal service funds and capital improvement.

** Included Housing Authority Expenditures in FY 21-22 and FY 22-23. The Housing Authority is now part of the Economic Dev Dept.

*** Comm. & Econ Development was restructured into two separate departments starting FY 2023-24.

¹ Includes Long term debt

**BUDGET BY DEPARTMENT AND EXPENDITURE TYPE *
GENERAL FUND**

DEPARTMENTS	Actual FY 2021-22	Amended FY 2022-23	Adopted FY 2023-24	Adopted FY 2024-25
Fire	\$ 30,188,187	\$ 30,917,118	\$ 31,759,700	\$ 32,966,400
Police	<u>68,190,954</u>	<u>76,485,361</u>	<u>80,552,400</u>	<u>84,531,600</u>
Public Safety Subtotal	98,379,141	107,402,479	112,312,100	117,498,000
City Administration	3,338,683	3,572,419	4,222,400	4,392,600
City Attorney	975,943	971,167	1,022,600	1,073,800
Comm. & Econ Development	7,713,756	38,672,728	N/A	N/A
Community Development **	N/A	N/A	6,447,400	6,845,800
Economic Development & Housing **	N/A	N/A	6,926,400	6,723,900
Community Services	4,060,177	4,353,593	6,833,200	7,092,200
Finance	2,767,962	3,569,565	4,118,800	4,294,400
Human Resources	1,653,532	1,819,555	2,303,500	2,352,900
Information Technology	580,307	1,012,456	833,000	852,600
Public Works	<u>15,653,103</u>	<u>36,212,969</u>	<u>21,621,200</u>	<u>20,902,500</u>
Other Departments Subtotal	36,743,463	90,184,452	54,328,500	54,530,700
Non Departmental	<u>2,610,991</u>	<u>1,510,160</u>	<u>2,245,000</u>	<u>2,246,700</u>
CITY TOTAL	<u>\$ 137,733,595</u>	<u>\$ 199,097,091</u>	<u>\$ 168,885,600</u>	<u>\$ 174,275,400</u>
EXPENDITURE TYPE				
Salaries & Wages	\$ 85,891,468	\$ 96,471,589	\$ 106,304,600	\$ 112,148,200
Contractual Services	34,472,893	37,634,547	41,835,100	42,571,300
Commodities	1,954,336	2,348,435	2,478,100	2,410,000
Internal Service Funds/Debt	14,028,281	11,705,068	15,562,300	16,251,800
Capital	287,744	49,127,652	1,764,900	-
General Fund Transfers	1,098,693	1,809,800	940,600	894,100
CITY TOTAL	<u>\$ 137,733,415</u>	<u>\$ 199,097,091</u>	<u>\$ 168,885,600</u>	<u>\$ 174,275,400</u>

* Department Budgets include operating budget, internal service funds and capital improvement.

** Comm. & Econ Development was restructured into two separate departments starting FY 2023-24.

REVENUE SUMMARY

Revenue	FY 2021-22 Actual*	FY 2022-23 Amended*	FY 2023-24 Adopted	FY 2024-25 Adopted
<u>General Fund</u>				
Sales Tax	\$ 29,860,138	\$ 29,237,000	\$ 30,638,600	\$ 31,408,500
Measure O Sales Tax	28,910,063	27,133,000	29,669,000	30,415,000
Property Tax	60,234,010	58,362,000	60,890,200	62,596,500
Hotel Visitors Tax	23,421,081	22,342,000	25,000,000	25,750,000
Franchises	2,538,622	2,300,000	2,350,000	2,400,000
Business Tax	3,540,489	2,800,000	2,800,000	2,800,000
Licenses & Permits	2,704,551	3,200,000	2,497,400	2,520,100
Fines, Forfeitures & Penalties	1,859,263	1,800,000	1,924,500	2,045,900
Investment Earnings	1,148,430	1,421,358	1,488,700	1,554,700
Charges for Services	7,469,123	4,482,036	7,105,000	7,171,000
Miscellaneous Revenue	6,789,873	3,565,704	2,874,000	2,961,000
FY 2022-23 Surplus	-	-	1,648,000	2,652,000
Total General Fund	\$ 168,475,643	\$ 156,643,098	\$ 168,885,400	\$ 174,274,700
<u>Other Revenue</u>				
Other Governmental Funds	\$ 32,703,771	\$ 33,355,338	\$ 26,819,000	\$ 26,163,000
Internal Service Funds	38,546,107	18,584,913	19,961,000	20,460,000
Water Utility	42,224,215	42,650,171	41,692,000	41,654,000
Sanitary District	14,103,430	15,585,900	15,309,000	15,398,000
Housing Authority	43,356,033	46,608,379	48,870,000	51,049,000
Successor Agency	2,610,401	20,237,520	352,000	9,172,000
Total Citywide Revenue	\$ 342,019,600	\$ 333,665,319	\$ 321,888,400	\$ 338,170,700

Citywide Revenue Description

Sales Tax Revenue

The State of California's Department of Tax and Fee Administration (CDTFA) disburses monies to counties and cities on a quarterly basis with advances paid monthly. Quarterly adjustments are made to reflect the actual funds collected. The Sales Tax is charged by the retailers who sell tangible property in the state. The tax is measured by gross receipts from retail sales at a rate of 8.75%. Effective April 1, 2019, the distribution of the tax is as follows: 6.75% to other governmental agencies and 2.0% to the City of Garden Grove – 1% for Bradley-Burns and 1% for Measure O.

Transactions & Use Tax (Measure O)

On November 6, 2018, Garden Grove voters passed Measure O, authorizing a 1-cent (1%) transaction and use (sales) tax to provide a reliable source of locally-controlled revenue for Garden Grove's public safety and quality-of-life services. Collection of the 1-cent local sales tax began on April 1, 2019.

Measure O requires strict accountability, including an independent oversight committee and annual independent audits, and regular reports back to the community. The purpose of the Measure O Oversight Committee is to provide citizen oversight of Measure O funds to ensure all funds are properly spent. Resolution No. 9540-19 defines the composition of the Measure O - Citizens' Oversight Committee, its purpose, the terms of office for committee members, and defines the scope of the committee's responsibilities and other related matters.

Transaction and use tax is essentially the same as the sales tax except that it is only subject to transactions delivered to customers within the City (i.e. point-of-destination) whereas sales tax applies to transactions originating within the City (i.e. point-of-sale).

Property Tax

Property tax is a tax imposed on the assessed value of all real property, such as land and buildings. Property tax revenue is collected by Orange County and allocated according to state law among cities, counties, school districts and special districts. Proposition 13 passed by California voters in 1979 specifies that assessed value of properties will change at the rate of the Consumer Price Index, not to exceed 2 percent per year, unless the property is improved or sold, thus establishing a new market value. Property taxes that are generated in Garden Grove are allocated to the city (approx. 11%) and the larger share (approx. 89%) is allocated to the county, School Districts, Special Districts and the Redevelopment Agency).

As part of the State Budget Act of 2004, the legislature reduced motor vehicle license fee (VLF) revenue allocations to cities, replacing this funding with additional property tax allocations that change proportionately with the City's annual assessed valuation ("property tax in-lieu of VLF" revenue). This revenue category includes secured, unsecured property taxes, residual payments, and property transfer taxes.

The city's property tax revenue, as a whole, continues to grow moderately reflecting both new construction and increasing property values in Garden Grove. The city utilizes a third-party consultant to project future property tax growth. Projections are based on four factors: property turnover, pricing and appeals exposure, new construction activity, and Proposition 13's annual inflation adjustment.

Based on these factors, Garden Grove's property tax revenues are projected to increase 4.7% in FY 23-24, 3.2% in FY 24-25, and average 3.4% annually into future years – barring any unforeseen economic contraction. In addition to this year's inflation adjustment of 2 percent (due to Proposition 13), assessed valuations will be positively influenced by growth in real estate prices and the projected construction of new residential units throughout the City over the forecast period.

Hotel Visitor's Tax

Hotel Visitor's Tax in Garden Grove is a 14.5% tax applied to the cost of hotel or other lodging stays of less than 30 days. The recovery of the hotel industry is driven by leisure travel from domestic markets, as well as smaller groups and events. Factors influencing hotel tax revenues include business and leisure travel, new hotels, hotel expansion, and room rates. The hospitality industry in Garden Grove has started to recover from the effects of the pandemic, surpassing the pre-pandemic levels of occupancy as travel confidence improves and demand rebounds.

Franchise Fees

Franchise fees are collected for services provided within the City. Typically, franchise fees are collected from electric, natural gas, refuse, cable, and telephone service providers and based on consumer use. Revenues are expected to be impacted by changes in gas and electric pricing along with changes in weather patterns. While residential population may be slightly increasing, the cable franchise tax is estimated to decline due to the increasing prevalence of alternative entertainment options, including satellite television and online streaming service subscriptions.

Charges for Services

Charges for Services is collected for various building inspection fees, use of city facilities, non-resident ambulance reimbursement, and overhead charges to other funds.

Licenses and Permits

The majority of Licenses and Permits revenue is received by the General Fund. It is comprised of various building permits, animal license permits and fees, and other development related permits.

Gasoline Tax

The gasoline tax levies a tax on fuel consumption. Gasoline is considered a relatively inelastic economic good, since changes in price do not substantially affect demand. However, technological improvement in the fuel efficiency of vehicles, electric cars, and public transportation all serve to reduce aggregate gasoline consumption.

Fees and Services

Fees and services seek to recover the full cost of services provided by the City directly to residents. The City provides a wide array of services, some of which generate fees such as: housing fees, impact fees, insurance premiums, parking fees, land use fees, police and court fees, recreation fees, water, wastewater and solid waste fees, and other miscellaneous fees.

Fines and Forfeitures

Fines and forfeitures consists of traffic fines, parking citations, water violations, and Code Enforcement citations.

Interest Income

Interest income stems from the earnings from the City's pooled investment portfolio and bond/loan proceeds. Revenue is budgeted on a cash basis and does not take into account unrealized gains or losses. In addition, interest on bond proceeds is not typically included in the budget since it is restricted to the projects for which the bonds were issued. In general, the City's level of investment income is a function of the cash balance in the investment account, interest rates and the duration of the portfolio. Interest rates have remained high in recent years due to the Federal Reserve's efforts to curb inflation. As a result of this trend, the maturing investments are reinvested at the higher rate of return.

Miscellaneous Revenue

Revenues included in this category are grants, billboard revenue, building rentals, expense reimbursements, miscellaneous revenues from insurance recoveries, and other various small revenues.

Transfer In

Transfer in revenue is the movement of money between funds as a means of distributing revenue to the fund where it is being expended.

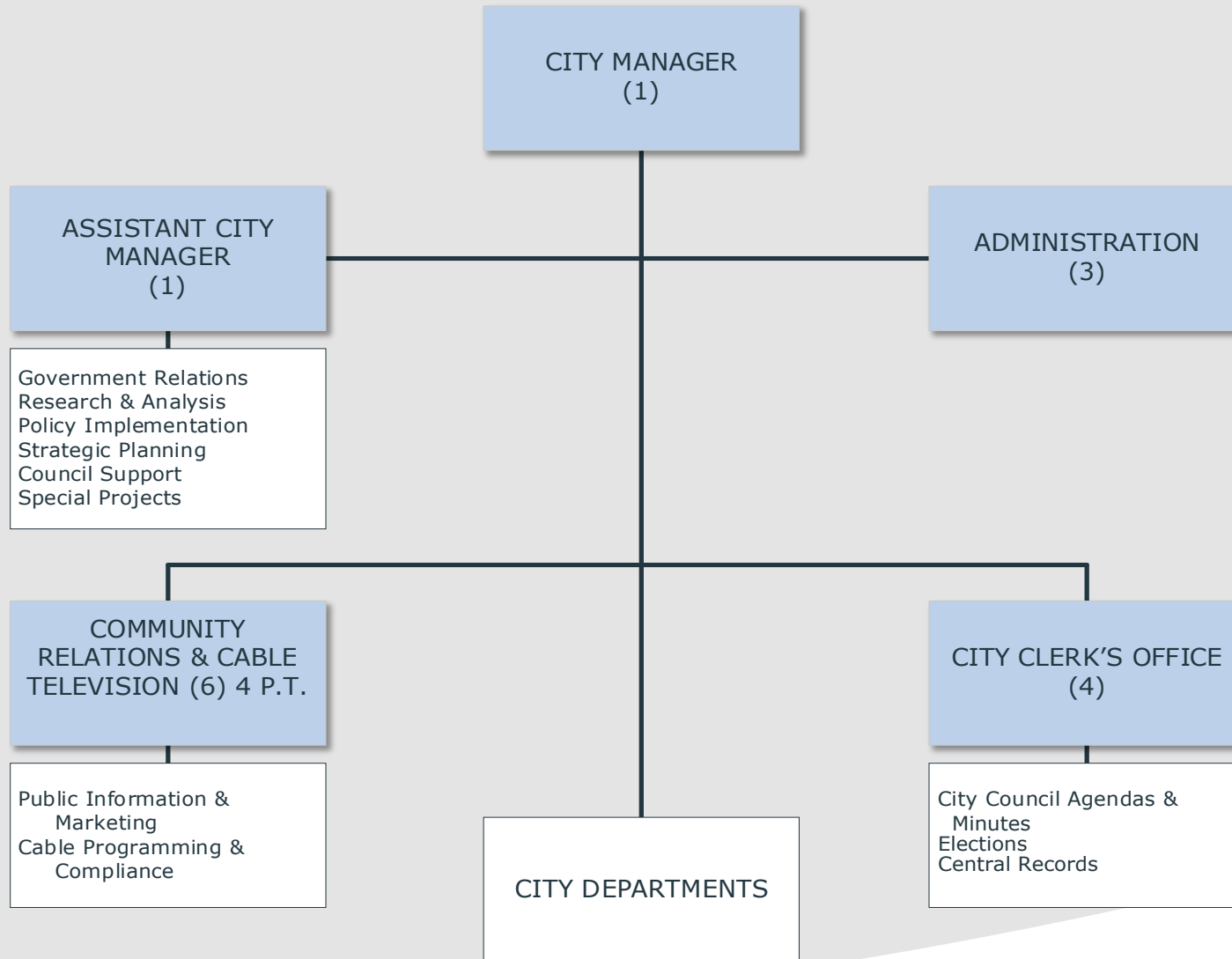
Nonrecurring Revenue

Nonrecurring revenue received by the City is categorized as one-time revenue. Examples include the sale of land or one time reimbursements.

DEPARTMENTAL BUDGETS



City Manager's Office



Total Number of Employees – 19
Full Time – 15
Part Time – 4

What Services Do We Provide?

The City Manager's Office is responsible for assisting the City Council in establishing community goals and policies and providing leadership and direction in the administration of all City departments and services. Primary functions within City Manager's Office include legislative support, policy implementation, budget development, strategic planning, and communication services. Additionally, the Office manages the City Council meeting agenda, elections, and public records. The Office also monitors and responds to federal and state legislative issues, and represents the City's interests throughout the region.

FY 2021-23 Accomplishments

1. Oversaw implementation of the FY 2021-23 Action Plans to achieve the City Council's priorities.
2. Effectively implemented proactive measures to address the impacts of COVID-19, including maintaining local emergency operations, promoting vaccinations, distributing information, and administering a variety of local, state, and federal grant and loan programs to reopen our local economy and meet community needs.
3. Received and programmed \$48 million in American Rescue Plan Act allocations for critical services and needed street and facility infrastructure improvements.
4. Utilized Coronavirus Aid Relief and Economic Security (CARES) Act allocations to address community and business impacts.
5. Rebuilt critical services, protected reserves, and funded several much needed programs and projects, including a pavement management acceleration program, allocation of funding for the City to acquire a navigation center to address increased homelessness, and initial funding for the public facilities/infrastructure improvement project, which will focus on the public safety building and civic center.
6. Completed the City Hall Security Enhancement Construction project.
7. Completed a redistricting process which maintained the City's current City Council district boundaries.

FY 2023-25 Goals

1. Manage and facilitate implementation of the FY 2023-25 Action Plan to achieve Tier 1 and Tier 2 priorities established by the City Council. Tier 1 priorities include infrastructure, economic development initiatives and support of local businesses, Public Safety, and homelessness. Tier 2 priorities include code enforcement and celebrating Garden Grove's cultural diversity.
2. Maintain an open dialogue and promote a positive image of Garden Grove to the community and fellow employees through effective communication, cable programming and digital media, and City programs and activities.
3. Oversee the successful restructuring of the Community Development and Economic Development departments.
4. Facilitate transition of the Garden Grove Police Department's Special Resources Team, Housing Authority, GGTV3, and IT computer lab to the new City building.
5. Oversee and manage business retention and expansion strategies.
6. Manage an active legislative advocacy program focused on protecting Garden Grove's interests and identifying resources available to enhance City services and programs.
7. Continue to build upon the City's relationship with the Garden Grove Unified School District, other local agencies, and the County of Orange.
8. Communicate strategic goals, organizational needs, and direction to staff throughout the organization on a consistent basis.

City Manager's Office

Expenditures by Budget Category

Budget Category	FY 2021-22 Actual*	FY 2022-23 Amended*	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures*	\$ 47,188,674	\$ 50,511,582	\$ 4,922,800	\$ 5,209,300
Capital Outlay	531,827	651,093	-	-
Transfers Out	438,542	606,821	717,000	660,200
Total	\$ 48,159,043	\$ 51,769,496	\$ 5,639,800	\$ 5,869,500

** Includes Housing Authority Expenditures. The Housing Authority is now part of the Economic Development Department - Beginning in FY 2023-24*

Expenditures by Fund Category

Fund Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 3,338,683	\$ 3,572,419	\$ 4,222,400	4,392,600
Other Govt Funds	1,193,373	1,346,699	931,400	980,000
Water Utility	204,502	242,226	242,400	250,100
Sanitary District	206,610	263,777	243,600	246,800
Housing Authority*	43,215,875	46,344,375	-	-
Total	\$ 48,159,043	\$ 51,769,496	\$ 5,639,800	5,869,500

** Includes Housing Authority Expenditures. The Housing Authority is now part of the Economic Development Department - Beginning in FY 2023-24*

City Manager's Office

Expenditures by Division

Division	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
City Council	\$ 466,067	\$ 502,988	\$ 638,000	665,700
City Manager	2,211,188	2,149,871	1,781,300	1,739,400
City Clerk	571,519	881,558	809,800	1,065,200
Community Relations	1,277,589	1,431,135	1,693,700	1,739,000
Housing Authority*	43,194,138	46,197,123	-	-
Transfers Out	438,542	606,821	717,000	660,200
Total	\$ 48,159,043	\$ 51,769,496	\$ 5,639,800	5,869,500

** Includes Housing Authority Expenditures. The Housing Authority is now part of the Economic Development Department - Beginning in FY 2023-24*

What Services Do We Provide?

City Attorney services are provided through contract with the law firm of Woodruff & Smart.

City Attorney's Office

Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Contractual Services	1,000,043	995,767	1,048,400	\$ 1,100,900
Total	\$ 1,000,043	\$ 995,767	\$ 1,048,400	\$ 1,100,900

What Services Do We Provide?

Effective August 16, 2019, City Fire and Emergency Medical services are provided through contract with the Orange County Fire Authority (OCFA).

Fire Department

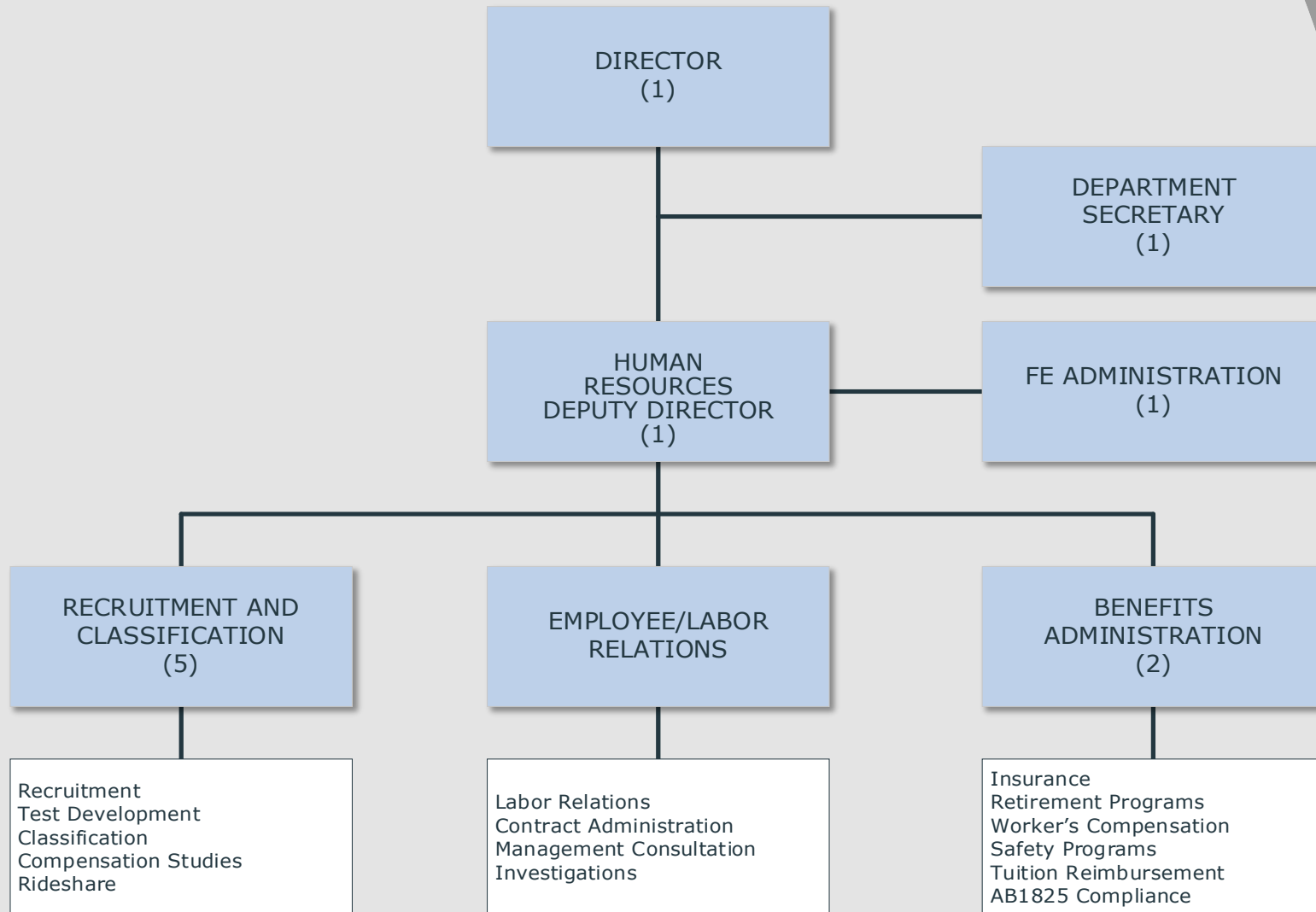
Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Salaries & Wages*	\$ 5,329,486	\$ 5,751,281	\$ 5,401,200	\$ 5,427,300
Contractual Services**	24,858,701	25,165,837	26,358,500	27,539,100
Total	\$ 30,188,187	\$ 30,917,118	\$ 31,759,700	\$ 32,966,400

** CalPERS Unfunded Accrued Liability (UAL) Pension Payment*

*** Fire Services provided by the Orange County Fire Authority (OCFA) since FY 2019-20*

Human Resources



What Services Do We Provide?

The Human Resources Department provides guidance and support to our diverse community of employees and applicants, and promotes the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention, and personal and professional development of the City's most important asset - our employees.

FY 2021-23 Accomplishments

1. Negotiated Memorandums of Understanding with Police Officers Association, Police Management, and Orange County Employees' Association and League groups.
2. Responded and adjusted to new and changing guidelines and requirements relative to the 2020 pandemic, including the 2022 Supplemental Paid Sick Leave (SPSL) program, and COVID-19 exposure and contact tracing protocols.
3. Conducted contact tracing for a total of 265 COVID-19 positive cases; 223 close contact cases and their union representative as required by Cal/OSHA; and 186 cases in which an employee employee experienced COVID-19 symptoms but tested negative.
4. Assessed and designed modifications to current Human Resources and Payroll processes and procedures to configure the HR/Payroll module of the new ERP system.
5. Created separate step-by-step instructions and video tutorial to guide employees through Open Enrollment on the new FE Employee Online portal.
6. Administered over 140 recruitments for all City departments, including over 57 Police Department recruitments.
7. Processed 38 volunteers for the Office of the City Manager, Community Services, Community and Economic Development, Information Technology, and the Police Departments.
8. Implemented eSkill to administer remote multiple choice, MS Office, typing, and performance examinations for recruitments.
9. Improved processes and efficiency for on-boarding with a transition to online hiring decision forms and eligibility lists through NEOGOV.

10. Configured and implemented online new hire paperwork process through NEOGOV eForms to automate and digitize the pre-employment process.
11. Successfully conducted an internal recruitment for the position of City Manager.
12. Adjusted hourly wage for part-time classifications of Police Cadet, Police Office Aide, Recreation Specialist, and Recreation Leader to comply with changes in State minimum wage.
13. Received highest rating of 100% accurate and compliant for Public Employees' Retirement System Audit, Parent-Child Relationship Review.
14. Completed annual reporting to Cal/OSHA.
15. Completed annual reporting to Office of Self Insurance Plans with new reporting requirements.
16. Assured that the City was 100% compliant with ACA/PERS requirements of member information and submittal; continued implementation of necessary changes for Affordable Care Act compliance.
17. Processed 1,065 benefit elections during Open Enrollment through CalPERS, Delta Dental, Vision Service Plan, Lincoln Financial, and The Standard.
18. Successfully completed and submitted the 2022 Survey of Occupational Injuries and Illness (SOII) as requested by the Department of Industrial Relations Bureau of Labor Statistics.
19. Updated the Rideshare Policy for the City's Administrative Regulations to reflect current operations.
20. Processed 24 new participants to Rideshare through the Redemption program, Clean Vehicle Car Rebate, Metrolink subsidies, bus passes, and bicycle loans.
21. Developed and implemented a Telecommuting Policy for the City's Administrative Regulations.

FY 2023-25 Goals

1. Complete the implementation of ERP Personnel Action Form workflows for merit increases, evaluations, new hires, and separations.

2. Finalize equity study and implement approved recommendations to ensure pay equity internally and externally with comparable cities and compliance with State minimum wage laws.
3. Conduct needs assessment for Information Technology Department relative to cybersecurity position and create new classification.
4. Hire qualified candidates to fill the positions of Community Development Director and Economic Development & Housing Director through an extensive competitive recruitment process.
5. Review and revise bilingual examinations for Spanish, Korean, and Vietnamese.
6. Develop and implement a Department of Transportation random drug testing program for applicable positions.
7. Develop system to ensure consistent workers' compensation training is provided to all supervisory staff on an annual basis.
8. Develop and implement a training program to support employee development, including training on leadership, supervision, diversity, inclusion, implicit bias, and cultural awareness.

Human Resources Department

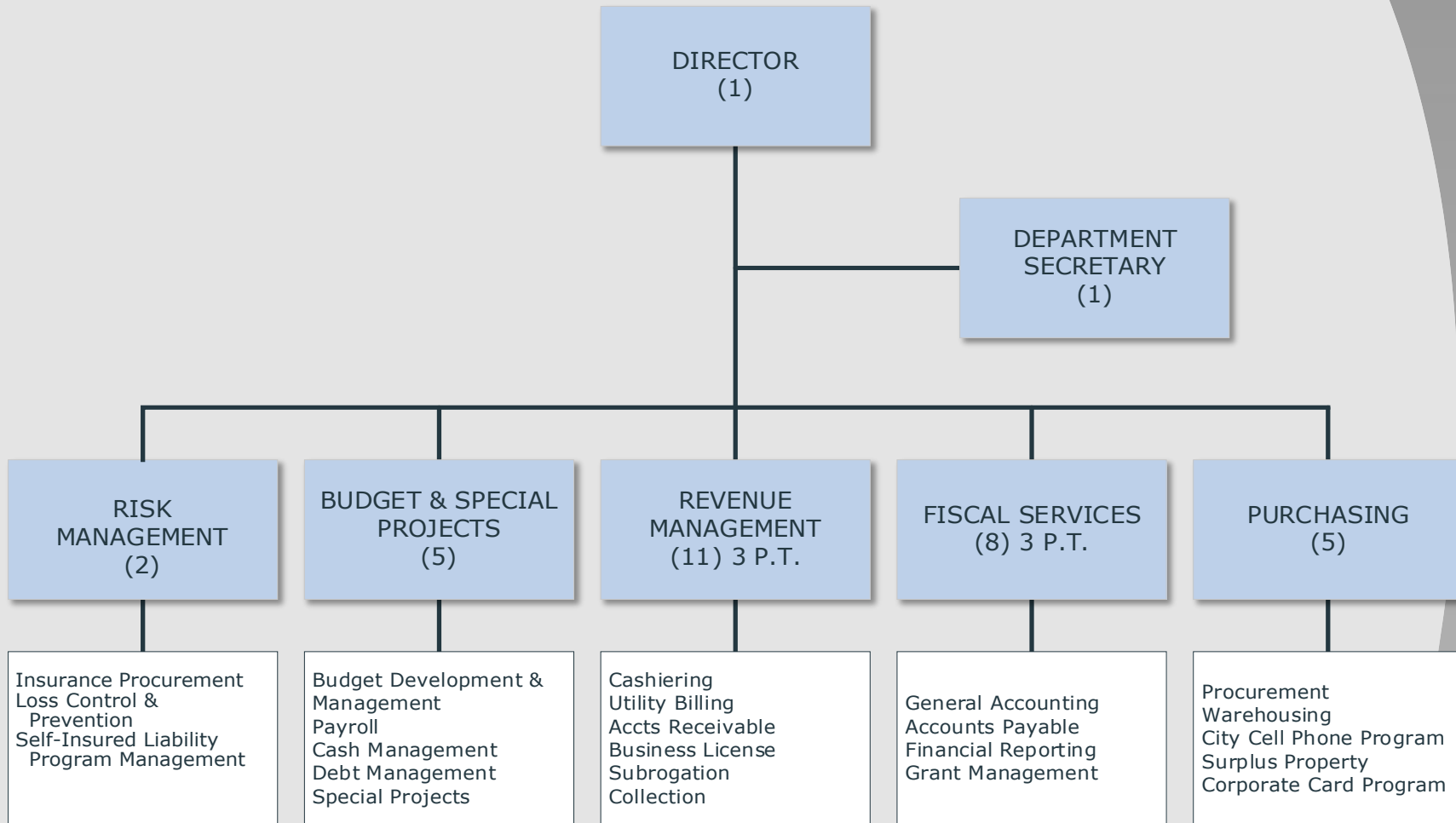
Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures	\$ 12,457,489	\$ 9,440,015	\$ 10,934,200	\$ 11,021,300
Total	\$ 12,457,489	\$ 9,440,015	\$ 10,934,200	\$ 11,021,300

Expenditures by Fund

Fund	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 1,653,532	\$ 1,819,555	\$ 2,303,500	2,352,900
Other Gov't Funds	131,503	561,913	269,500	276,400
Water Utility	7,581	7,581	20,600	21,300
Sanitation District	3,779	3,779	3,800	3,800
Internal Service	10,661,094	7,047,187	8,336,800	8,366,900
Total	\$ 12,457,489	\$ 9,440,015	\$ 10,934,200	\$ 11,021,300

Finance



FY23-24 & FY24-25

Total Number of Employees – 39
 Full Time – 33
 Part Time – 6

What Services Do We Provide?

The Finance Department promotes sound fiscal stewardship through innovative, efficient, and effective financial management. The Department also provides timely, accurate, clear, and complete information and support to other city departments, residents, and the community at large while maintaining accountability and preserving public trust.

FY 2021-23 Accomplishments

1. Successfully completed the implementation of the ERP system's Payroll and position budgeting modules to enhance Payroll and personnel budget processes and procedures and improve efficiency and accuracy.
2. Restructured the department to increase operational efficiency.
3. Received an unmodified opinion from the City's independent auditor for the financial statements prepared for fiscal year ending June 30, 2022, and obtained the Government Finance Officers Association's Certificate of Achievement for Excellence in Financial Reporting for FY 2020-21.
4. Updated several user fees to achieve better cost recovery.
5. Implemented the Capital Replacement Reserve Policy with the purpose of proactively planning and committing resources for the financial management of citywide assets.
6. Established a Building and Facilities internal service fund during FY 2023-25 biennial budget development process to initiate a systematic collection of resources to fund for needed maintenance and replacement.
7. Completed the renewal of the City's insurance policies to ensure uninterrupted coverage on property, liability, and worker's compensation.
8. Amended Fiscal Year 2022-23 budget to include several new initiatives, such as:
 - a. Funding for the navigation center in order to provide a transitional and emergency housing facility for individuals experiencing homelessness;

- b. Establishing a Building and Structures internal service fund to create a funding mechanism for repairs and replacement of the City's existing capital assets; and
- c. Increased the General Fund Stability Reserve level to ensure long-term financial sustainability.

FY 2023-25 Goals

1. Continue to monitor, report, and manage the City's financial position/annual budget.
2. Continue to automate processes and strengthen internal controls in all divisions.
3. Continue to implement fiscal policies to strengthen financial management and to ensure sustainability.
4. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen collaboration with other City departments.
5. Implement active risk management program by monitoring City's risk exposures and developing programs to mitigate risk.
6. Continue to pursue and implement best practices across the department, while monitoring and adjusting to critical economic indicators.
7. Focus on improving customer service to both internal and external customers by promoting transparency and enhancing efficiency.

FINANCE DEPARTMENT

Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures	\$ 10,490,947	\$ 12,097,544	\$ 12,800,000	\$ 13,118,100
Total	\$ 10,490,947	\$ 12,097,544	\$ 12,800,000	\$ 13,118,100

Expenditures by Fund

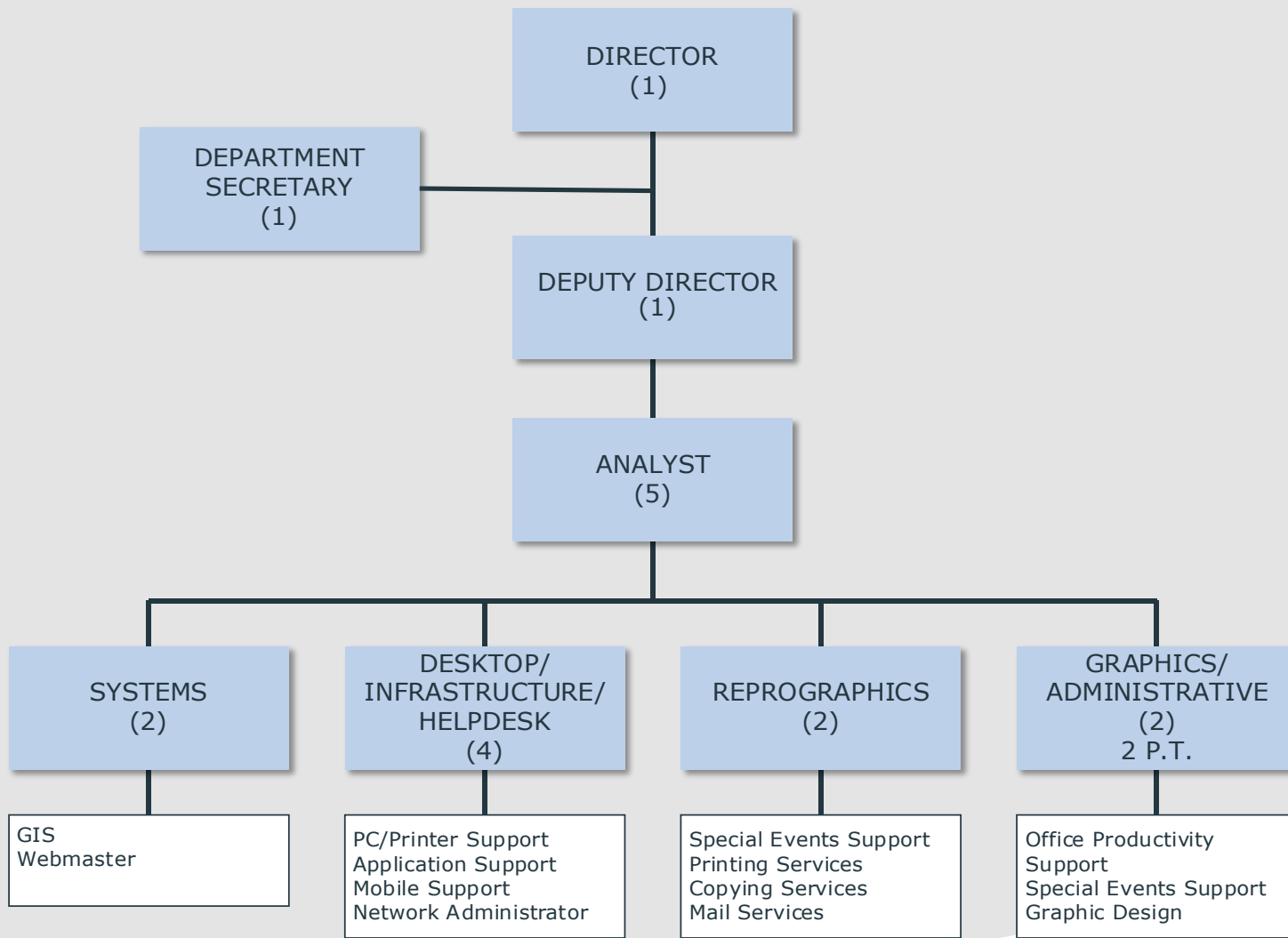
Fund	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 2,767,962	\$ 3,569,565	\$ 4,118,800	4,294,400
Other Gov't Funds	15,466	6,284	6,700	6,800
Water Utility	725,043	1,250,963	1,067,300	1,168,400
Sanitation District	538,805	881,725	891,800	933,500
Housing Authority	73,681	122,403	113,200	118,200
Internal Service	6,289,906	6,207,442	6,550,700	6,542,600
Successor Agency	80,084	59,162	51,500	54,200
Total	\$ 10,490,947	\$ 12,097,544	\$ 12,800,000	\$ 13,118,100

FINANCE DEPARTMENT

Expenditures by Division

Division	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Administration	\$ 726,103	\$ 1,012,809	\$ 1,135,000	\$ 1,184,800
Fiscal Services	1,133,958	1,812,519	1,606,400	1,703,900
Budget	424,033	719,080	1,090,800	1,140,400
Risk Management	5,499,009	5,298,984	5,325,000	5,344,600
Revenue	1,736,123	2,089,133	2,329,000	2,444,000
Purchasing	971,721	1,165,019	1,313,800	1,300,400
Total	\$ 10,490,947	\$ 12,097,544	\$ 12,800,000	\$ 13,118,100

Information Technology



What Services Do We Provide?

The Information Technology Department provides comprehensive support to the entire agency by utilizing a mix of in-house customized software, purchased software, and open-source technology. IT strives to find the optimal solution for each City department while ensuring the security and reliability of the City's data and network infrastructure. The adoption of open source software and in-house programming has enabled IT to offer advanced features, stability, flexibility, and integration with significant cost savings.

FY 2021-23 Accomplishments

1. Policies/Procedures /Planning
 - a. Updated Cyber Incident Response Plan;
 - b. Updated Administrative Regulation 2.1 Telephone Extension Assignments and Equipment Repair.
2. Systems/PC Technical Support
 - a. New permit system (GG Ready);
 - b. Desktop and Workstation Replacement Program;
 - c. Replaced Email Filtering and Sending Gateways;
 - d. Mobile Device Management;
 - e. Implemented Payroll and Open Enrollment in Finance Enterprise (ERP) & updated Timesheet Enterprise to work with the new Payroll system;
 - f. Integrated 1,800 new sewer videos into GIS system;
 - g. Upgraded Assetworks system & Housing Pro system;
 - h. System and hardware updates to support electronic plan checking
 - i. Expanded cloud file storage and backups;
 - j. Upgraded WiFi/public network;
 - k. Implemented new cloud-based backup for all critical servers;
 - l. Upgraded the jail video system;
 - m. Maintained water customer service application;

- n. Supported the Planning division's customer portal page;
- o. Enterprise wiki for IT;
- p. Enterprise password management system for IT;
- q. Multi Factor Authentication for critical email accounts;
- r. Updated Council Meetings streaming and recording to HD;
- s. ERP Benefits data conversion;
- t. ERP integration with Housing;
- u. "2022 Open Streets" site;
- v. "End Homelessness" portal;
- w. Information Technology Internship Program in collaboration with Coastline Community College;
- x. Replaced and updated directory and database servers.

3. Word Processing/Graphics

- a. Document/Spreadsheet Support
 - i. Compiled Amended Budget Book;
 - ii. Maintenance of City Telephone Directory & updates to Online Directory;
 - iii. Creation of electronic forms and paper forms;
 - iv. Assembling of news stories/press releases for the Manager's Memo;
 - v. Formatting of manuals for various departments;
 - vi. Maintained and updated all City mailing lists;
- b. Artwork
 - i. Special events such as Open Streets, Outdoor Movie Series, Winter in the Grove, Jack-O-Lantern Jamboree;
 - ii. Garden Grove GEMS Rebrand;
 - iii. Central Cities Navigation Center marketing materials;
 - iv. Triannual Parks and Recreation Guides and Banners;
 - v. PDAOC Program and Schedule of Events;
 - vi. CityWorks publication;
 - vii. City calendars;
 - viii. Various water bill inserts;

- ix. Employee Service Awards;
- x. College Graduates' Reception;
- xi. Community Services Volunteer Recognition Dinner;
- xii. Senior Center City events;
- xiii. State of the City of Garden Grove Program;
- xiv. Certificates/Proclamations/Recognitions;
- xv. Citizen Academy;
- xvi. The Great Shakeout;
- xvii. Housing Element.

4. Reprographics/Mailroom

- a. Produced 580,138 color photocopies and 1,333,708 black and white photocopies;
- b. Produced copies of Council packets prior to meetings;
- c. Maintenance of all City copiers;
- d. Bulk scanning of all City copiers;
- e. Print, fold, and stuff business license renewals and notices;
- f. Fold and stuff monthly housing checks;
- g. Print and bind booklets for the Gem Theater;
- h. Produce bound copies of the City Budget book;
- i. Create various sizes of City calendars;
- j. Create various NCR forms for PD and Housing;
- k. New copier deployment.

FY 2023-25 Goals

1. Integrate City's mobile app with website;
2. Implement new Police RMS system (Axon);
3. Conduct cybersecurity penetration testing;
4. Design cybersecurity plan for City;
5. Move data backups to cloud services;

6. Replace phone system;
7. Replace City Council chamber equipment;
8. Replace City Council agenda system;
9. Replace out-of-warranty desktop PCs.

Information Technology Department

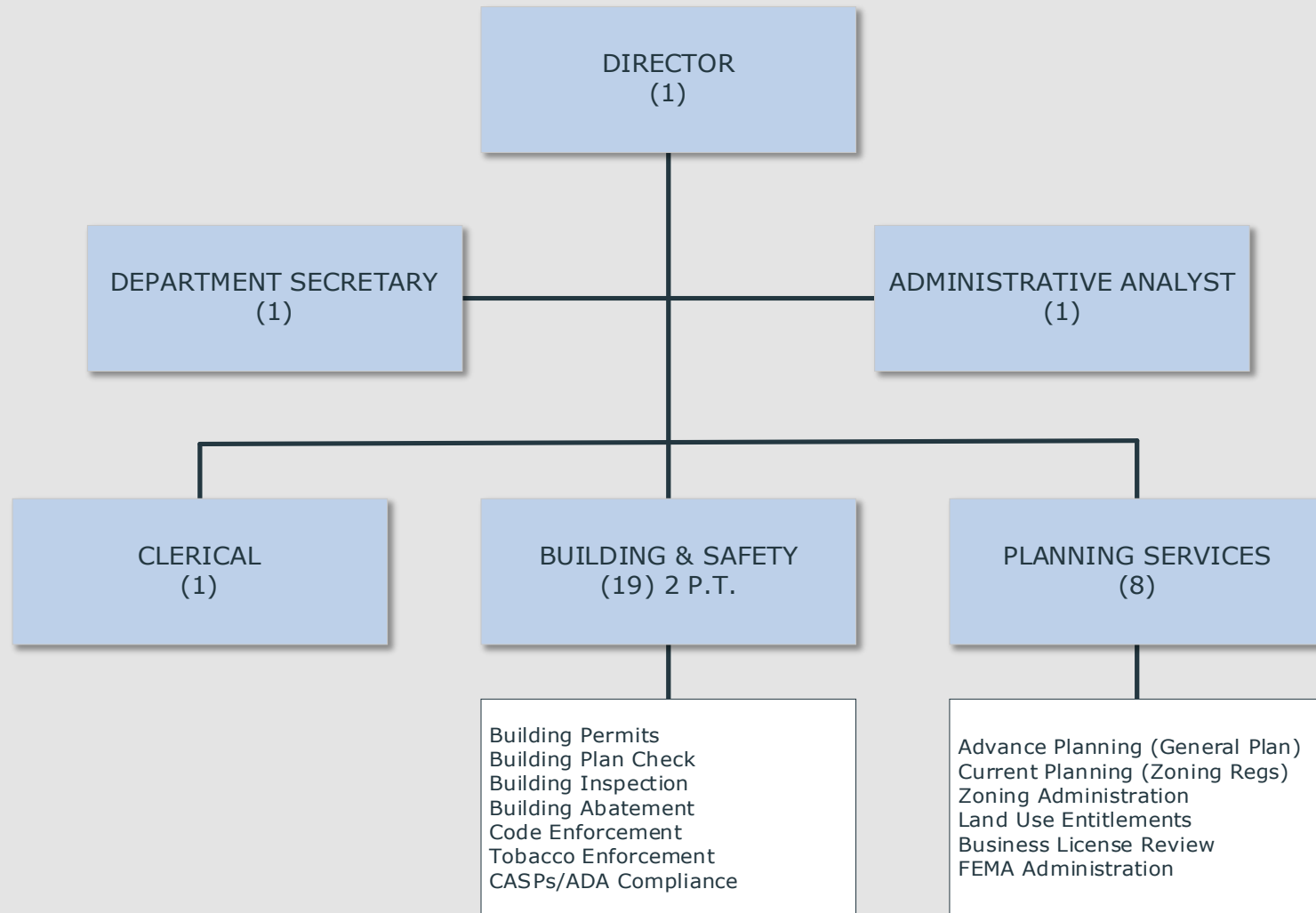
Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures	\$ 4,708,303	\$ 4,248,196	\$ 4,873,000	\$ 5,424,900
Capital Outlay	26,775	-	-	-
Total	\$ 4,735,078	\$ 4,248,196	\$ 4,873,000	\$ 5,424,900

Expenditures by Fund

Fund	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 580,307	\$ 1,012,456	\$ 833,000	\$ 852,600
Internal Service	4,154,771	3,235,740	4,040,000	4,572,300
Total	\$ 4,735,078	\$ 4,248,196	\$ 4,873,000	\$ 5,424,900

Community Development



What Services Do We Provide?

The Community Development Department provides quality services, through creativity and collaboration, that ensure Garden Grove is a thoughtfully planned, safely built, and well maintained community.

FY 2021-23 Accomplishments

Planning Services Division

1. In February 2021, the city approved the construction of a new shopping center, Pavilion Plaza West, with approximately 65,980 square feet of commercial space for retail and restaurant use, including an anchor grocery store tenant, Sprouts Farmers Market.
2. The City of Garden Grove updated the Housing Element, Safety Element, Land Use Element, and adopted a new Environmental Justice Element to the Garden Grove General Plan in December 2021. The Housing Element included policies and programs to plan for 19,168 units of all income levels to meet the Regional Housing Needs Assessment (RHNA) allocation for the 2021-2029 planning period. Concurrently, the City also updated the Safety and Land Use Elements and adopted a new Environmental Justice Element to establish policies mandated by the state.
3. In January 2022, the City Council approved a city-initiated amendment to Title 9 of the Garden Grove Municipal Code to allow up to 500 square feet of outdoor dining for restaurants located within the city's commercial and industrial zones without requiring additional parking.
4. In May 2022, the city approved the construction of a five-story mixed-use project consisting of retail and medical space, and 52 apartment units with a State Density Bonus for "very low-income" households.
5. In August and September 2022, the city approved land use entitlements to facilitate the development of the Site B2 hotel project with a contemplated Nickelodeon hotel resort. The approval authorized construction of the proposed hotel resort with 500 hotel rooms, ballroom/meeting space, restaurant/retail space, and hotel themed amenities, including a theater, an arcade, and a pool deck with a lazy river and slide.

6. In September 2021, the city adopted objective development standards to Title 9 of the Garden Grove Municipal Code to implement various policies and programs set forth in the General Plan Housing Element and Land Use Element and to ensure compliance with applicable State housing laws, including updates to the definitions, development standards, and land use action procedures pertaining to single-family residential development, multiple-family residential development, mixed use development, landscaping standards, transitional and supportive housing, and single room occupancy housing.

Building/Code Enforcement

Building Activity	FY 20-21	FY 21-22	Activity Trend from prior fiscal year
Permits Issued	4,922	5,241	6% increase
Permit Fees	\$900,562	\$1,007,741	11% increase
Plan check	1,082	1,261	16.5% increase
Plan check Fees	\$733,283	\$765,591	4.4% increase
Valuations	\$90,822,321	\$111,942,070	23% increase
Inspections	17,450	19,642	12.5% increase

Certificates of Occupancy (C of O) Issuance		
Address	Scope of Work	Date Issued
12900 Main St	AUM Beer Club	7/15/2021
12002 Harbor Blvd	7 Leaves Café	7/27/2021
7919 Garden Grove Blvd	AMG Barbershop	7/27/2021
9772 GARDEN GROVE BLVD	QT Golden Marketplace	8/19/2021
12936 Main ST.	PHUC LONG COFFEE	8/19/2021
9691 Chapman Ave	Little World Kid Playground	9/20/2021
11999 Harbor Blvd	Starbucks – Hyatt Regency	9/30/2021
9472 Katella Ave	AM/PM Mini Mart	10/25/2021
11222 Garden Grove Blvd.	Bloom Orthodontics	12/23/2021
13872 Harbor Blvd	Music Studio	2/2/2022
9636 Garden Grove Blvd	Presotea Restaurant	2/10/2022
13018 Harbor Blvd	Blazing Shabu Shabu	4/12/2022
12828 Harbor Blvd	Garden Grove Medical & Dental	5/9/2022
9888 Katella Ave	Samakaya - Mediterranean	5/9/2022
10212 Westminster Ave	Mamas Cha CA – Food to Go	5/26/2022
9774 Katella ave	Unitea Coffee	6/2/2022
9918 Garden Grove Blvd.	Yo Bahn Knot – Food To Go	6/7/2022
12202 Harbor Blvd	Raising Cane’s Chicken Fingers	6/13/2022

FY 2023-25 Goals

1. Assist the Planning Division with the Housing Element's Goals and Policies to help the City meet its RHNA numbers and incentivize the creation of affordable Accessory Dwelling Units.
2. Conduct annual review of the City's General Plan and amend the zoning code as necessary.
3. Continue updating the General Plan Housing Element, Safety Element, the new Environmental Justice Element, and conduct environmental review.
4. Update the R-3 (Multiple-Family Residential) development standards to comply with State requirements for objective development standards.
5. Continue to provide reasonable safeguards to life, health, property, and public welfare through the City’s Code Enforcement Programs in

neighborhoods and the business community; resolve complaints by voluntary compliance and correction of code violations.

6. Implement new software solutions to support development streamlining efforts by automating workflow, public portal services and 24/7 status tracking, and enhancing modern collaboration technology for online permits/applications, electronic plan review, inspections, and code enforcement compliance.
7. Continue to assist the construction industry and general public with information relevant to building safety regulation through Community Outreach Workshops that highlight new changes to the 2019 Building Code regulations and other recent zoning code amendments.

Community & Economic Development Dept.

Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended
Operating Expenditures*	\$ 17,847,895	\$ 44,331,027
Capital Outlay	-	34,565,037
Total	\$ 17,847,895	\$ 78,896,064

**Prior to FY 2023-24, CEDD was one department. The department has now been restructured into two distinct departments: Community Development Department & Economic Development and Housing Department*

Expenditures by Fund

Fund	FY 2021-22 Actual	FY 2022-23 Amended
General Fund	\$ 7,713,756	\$ 38,672,728
Other Gov't Funds	6,843,118	19,886,398
Water Utility	80,723	87,225
Sanitation District	26,097	40,891
Housing Authority	234,328	147,902
Internal Service	17,042	16,434
Successor Agency	2,932,831	20,044,486
Total	\$ 17,847,895	\$ 78,896,064

Community & Economic Development Dept. Expenditures by Division

Division*	FY 2021-22 Actual	FY 2022-23 Amended
Community Development	\$ 7,152,333	\$ 48,128,956
Economic Development	3,524,262	3,861,490
Neighborhood Improvement	4,238,469	6,861,132
Successor Agency	2,932,831	20,044,486
Total	\$ 17,847,895	\$ 78,896,064

****Prior to FY 2023-24, CEDD was one department. The department has now been restructured into two distinct departments: Community Development Department & Economic Development and Housing Department***

Community Development Department

Expenditures by Budget Category

Budget Category	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures*	\$ 6,891,400	\$ 7,291,700
Total	\$ 6,891,400	\$ 7,291,700

**Prior to FY 2023-24, the Community Development Dept. was combined with the Economic Development Dept. The department has now been restructured into two distinct departments: Community Development Department & Economic Development and Housing Department*

Expenditures by Fund

Fund	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 6,447,400	\$ 6,845,800
Other Gov't Funds	403,800	403,800
Water Utility	40,200	42,100
Total	\$ 6,891,400	\$ 7,291,700

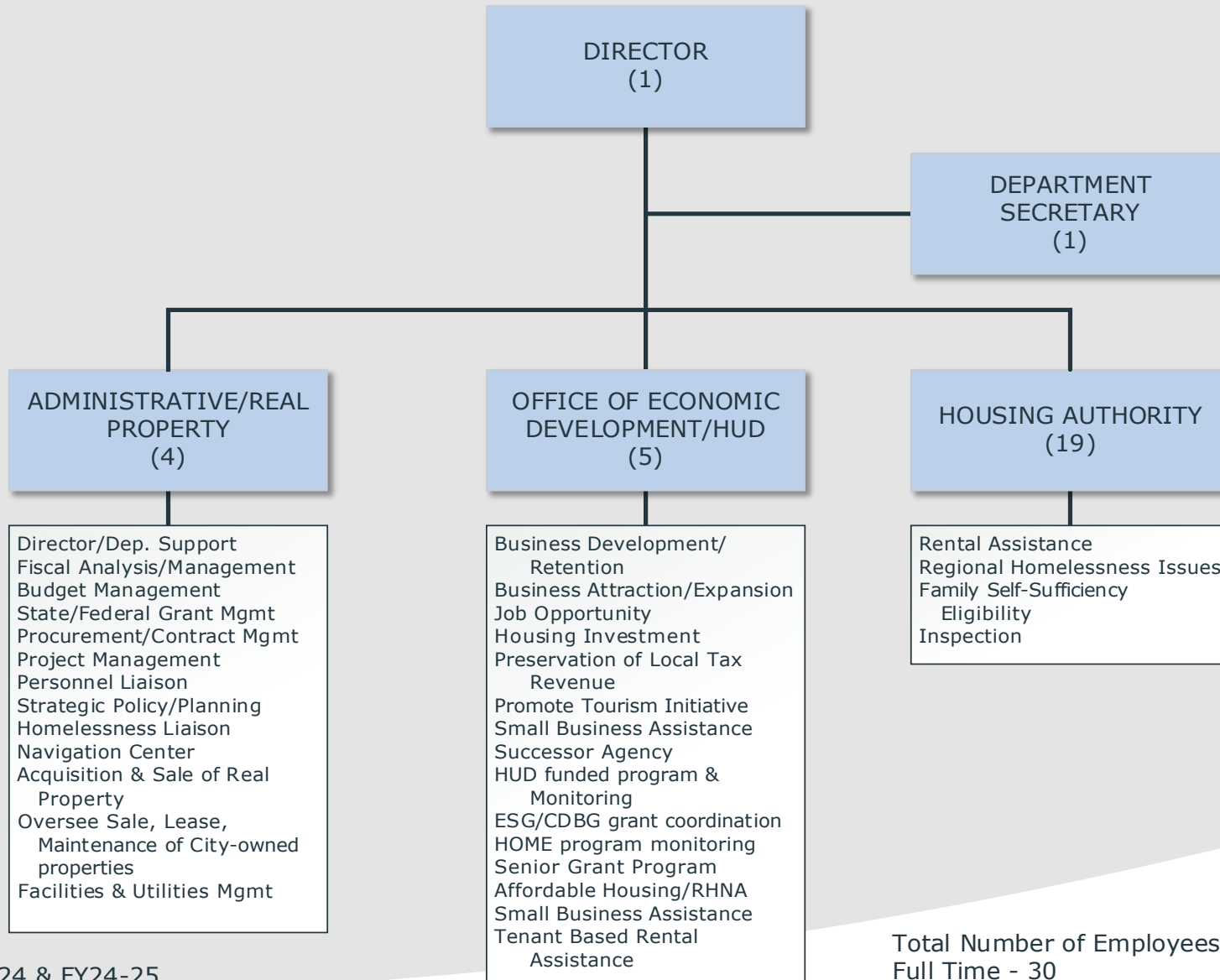
Community Development Department

Expenditures by Division

Division*	FY 2023-24 Adopted	FY 2024-25 Adopted
Administration	\$ 721,400	\$ 733,200
Building	3,084,800	3,326,000
Code Enforcement	1,468,200	1,536,500
Planning	1,617,000	1,696,000
Total	\$ 6,891,400	\$ 7,291,700

****Prior to FY 2023-24, the Community Development Dept. was combined with the Economic Development Dept. The department has now been restructured into two distinct departments: Community Development Department & Economic Development and Housing Department***

Economic Development and Housing



FY23-24 & FY24-25

Total Number of Employees – 30
Full Time - 30

What Services Do We Provide?

The Economic Development & Housing Department provides services that improve the physical, social, and economic health of Garden Grove by creating opportunities for businesses, residents, and visitors.

FY 2021-23 Accomplishments

Office of Economic Development

1. Brookhurst Triangle Phase II

Following the completion of Phase I of Brookhurst Place in July 2018, Kam Sang Company continued to advance Phase II: 462 apartment homes, of which up to 120 will be affordable housing units and 58 for-sale condominiums; up to 200,000 square feet of commercial and retail space; and a 100-key hotel. Upon completion, the 14-acre community project will include 700 new residential units and a one-acre park. Conveyance of a portion of the Phase II properties was completed in the 2nd Quarter of 2022.

2. Home2 Suites by Hilton

On June 27, 2019, the City of Garden Grove and BN Group broke ground on a five-story Home2 Suites by Hilton. The Home2 Suites is the first new hotel development to be located south of the 22 Freeway, with 124 hotel rooms, 100 parking spaces, a fitness room, and a pool upon completion. The hotel is projected to generate \$500,000 in hotel tax and will create 50 jobs. Due to the pandemic, change in general contractor, utility company backlogs, and fire and life safety matters, the BN Group amended the construction completion date of the hotel to the 1st Quarter of 2023.

3. Cottage Industries

In May 2016, the City approved the sale of City-owned properties to LAB Holdings for future development of Cottage Industries, an adaptive reuse of residential properties for artisan retail and commercial uses. Phase I construction began in Winter 2021 and includes notable tenants such as

Smoke Queens BBQ, Boba Guys, Spotless Burger and Spotless Ice Cream (vegan), White Elephant (Thai), GameCraft Brewery, and EcoNow, a zero waste shop and bulk refill station. Phase I, Farm Block is anticipated to open in winter 2023.

4. Site C

In November 2017, the Planning Commission approved a Site Plan and Tentative Tract Map to implement a resort hotel project known as Site C. The approvals provided for a proposed development of a hotel project of up to 769 rooms and ancillary hotel uses such as pools, spas, and fitness centers within three resort hotels – one full-service and one limited-service – with up to 104,000 aggregate square feet of conference/meeting banquet space, hotel restaurant space, freestanding pad restaurant, and a multi-level parking garage with 1,297 parking spaces on approximately 4.3 acres of the PUD-128-12. Upon completion, the project is anticipated to generate approximately \$3.8 to \$4.9 million in additional annual tax revenue to the City. The project is forecast to start construction in the 4th Quarter of 2023.

5. Kam Sang Company - Nickelodeon Resort

Pursuant to an Exclusive Negotiation Agreement (ENA) between the City and New Age Garden Grove, LLC, the developer is proposing to bring forth a Nickelodeon Resort comprised of a 500-room resort hotel and amenities. The entitlement process is estimated to be completed in the 4th Quarter of 2023.

6. JOBS 1st Program

The JOBS 1st Program was modified in response to COVID-19 and the subsequent allocation of Community Development Block Grant - Coronavirus (CDBG-CV) funding. This program offers job creation loans of up to \$50,000 and job retention grants of up to \$25,000 to assist Garden Grove business owners affected by the pandemic. The JOBS 1st Program utilized \$635,012 in CDBG-CV funds to create and/or retain over 64 jobs for low-income Garden Grove residents in FY 21-22.

7. Homeless Services

In FY 2021-22, \$178,428 of ESG funds was programmed to provide homeless services to 146 individuals at-risk of becoming homeless or those who were homeless. Homeless services include: street outreach, emergency shelter, rapid rehousing, homeless prevention, and homeless information management system. Additionally, \$408,704 in HOME funding was used to provide rapid rehousing and homeless prevention services to 55 at-risk or homeless Garden Grove residents. An additional \$1,386,476 in Emergency Solutions Grant Coronavirus (ESG-CV) funds was programmed to expand homeless services to individuals impacted by the COVID-19 pandemic. Garden Grove's homeless service providers were able to assist an additional 426 individuals in FY 2021-22 with these resources.

8. Stuart Drive Apartments

The City's first Permanent Supportive Housing (PSH) project was completed in October 2022 and provides permanent rental housing and wrap around supportive services to the homeless population in Garden Grove. The Stuart Drive Apartments PSH project will provide eight homeless households with permanent housing and will have active affordability covenants for at least 55 years.

9. Be Well OC in Garden Grove Mobile Response Team

The Be Well OC in Garden Grove Mobile Response Team (Be Well) was implemented in July 2021 to assist individuals who are experiencing a mental health and/or health crisis. Be Well is able to take mental health related calls from the Garden Grove Police Department dispatch, and works in collaboration with the City's Special Resource Team and homeless service providers to help serve the City's homeless population. During FY 21-22, Be Well assisted 1,803 individuals. Given the success of Be Well, the Garden Grove City Council approved an extension to Be Well's current service agreement and appropriated an additional \$450,000 to extend the services being provided to June 30, 2023.

Administration/Real Property

1. SCAG Sustainable Communities Program: ADU Implementation

The City received approximately \$250,000 in Sustainable Communities Program (SCP) funding for the Advanced Accessory Dwelling Unit (ADU) Implementation selected by SCAG's Regional Early Action Program (REAP) grant program, and funded under the California Department of Housing and Community Development (HCD). This program aims to provide planning assistance in response to the housing crisis, including technical assistance related to effective ADU policies, design standards, development process, and prototype designs. The consultant selected is Woodsong Associates and the project is anticipated to be completed by June 2023.

www.ggcity.org/planning/adu

2. SCAG Sustainable Communities Program: Curb Data Study

The City received approximately \$250,000 in Sustainable Communities Program (SCP) funding for the Garden Grove Curb Data Study under the Smart Cities & Mobility Innovations (SCMI) grant program. This program aims to perform a comprehensive Parking Management study of on-street parking at six locations in the City. The study will document existing parking conditions, operational strategies, management, and project future parking demand in collaboration with City staff, stakeholders, and public. The consultant selected is Walker Consultants and the project is anticipated to be completed by June 2023.

3. SB 2 Planning Grants Program

The City was awarded \$310,000 from the California Department of Housing and Community Development (HCD) funding for Planning Grants Program (PGP) for technical assistance to prepare, adopt, and implement plans and process improvements that streamline housing approvals and accelerate housing production. The grant funds cover a combination of projects including the development of the City's Housing Element, Density Ordinance, and a UCI Housing Study, in addition to public outreach requirements related

to the General Plan Element updates. Project completion due date is June 2023.

4. Local Early Action Planning Grant Program

The City was awarded \$500,000 from the California Department of Housing and Community Development (HCD) funding for early Local Action Planning Grants (LEAP) for technical assistance for preparation and adoption of planning documents, and to process improvements that accelerate housing production and facilitate compliance to implement the 6th cycle Regional Housing Needs Assessment (RHNA). The grant funds cover a combination of projects including the development of Focused Zoning Amendment (FZA), Focused General Plan Update and Zoning Amendments (FGPUZA), Safety Element update, Environmental Justice Element update, as well as implementation and integration of new electronic Permitting Software (VivaCivic) and online Plan Routing platform (E-PlanSoft) to assist with streamlining and expediting processes for Accessory Dwelling Unit (ADU) review. Project completion, June 2023.

5. OCTA Bicycle Corridor Improvement Program Phase 4

The City was awarded \$1.4M in Bicycle Corridor Improvement Program (BCIP) funding for bicycle and pedestrian projects that reduce traffic congestion and improve air quality under the Department of Transportation (DOT). This grant provides resources to improve the on-street bicycle infrastructure by 75%. The project scope incorporates 15 miles of both new and improved bike lanes located along five priority corridors: Brookhurst Street, West Street, Gilbert Street, Chapman Avenue, and Lampson Avenue. Phase 1 Environmental was completed in 2019. Phase 2 Design and Engineering was completed in 2020. Phase 3 Right-of-Way (ROW) certification was completed 2021. Phase 4 Construction is anticipated to be complete August 2023.

6. 1st District Small Business Relief Grant Program: Foods of Garden Grove

The City implemented a local foodie program to highlight the best of Garden Grove's small business entrepreneurs. The City's Foods of Garden Grove (FoGG) program launched in June 2021 to support local F&B businesses impacted by Covid and to support their recovery. Phase 2 of FoGG added an additional 75 restaurants to the City's website, bringing total support to 150. Phase 2 of this program incorporates videos stories such as TikTok, Facebook, and Instagram posts. The video series was completed in December 2022. www.ggcity.org/foodsofgardengrove

7. 1st District Small Business Relief Grant Program: Dining Parklets Project

In partnership with the Garden Grove Community Foundation, the business owners of Main Street eateries, and funding from the office of Orange County Supervisor Andrew Do, the project comprised the design, manufacturing, and installation of outdoor dining parklets to support local businesses during post-COVID recovery. Project construction completed in December 2022.

8. 1st District Small Business Relief Grant Program: Lighting Project

In partnership with the Garden Grove Community Foundation and funding from the office of Orange County Supervisor Andrew Do, the project encompassed the design of electrical plans for an underground electrical system for new tree lighting. The new tree lighting was to promote downtown revitalization and support local businesses. Project construction completed in December 2022.

9. 1st District Small Business Relief Grant Program: Wayfinding Project

In partnership with the Garden Grove Community Foundation and funding from the office of Orange County Supervisor Andrew Do, the project included the design, manufacturing, and installation of wayfinding signage throughout the downtown area to delineate and connect key pedestrian areas. Project construction completed December 2022.

10. Tobacco Law Enforcement Grant Program Cycle 2

The City was awarded \$467,699 in state funding from the California Department of Justice (DOJ) to promote a healthier California by reducing illegal sales and marketing of tobacco products to minors. The total amount awarded to the City was distributed incrementally over a three year period. The awarded funds focused on implementation of a Local Tobacco Enforcement Program administered by the Code Enforcement division. A contracted code enforcement officer was assigned to the City's commercial areas to seek compliance through standard compliance methods. Year 1 award (FY 21-22): \$162,149; Year 2 award (FY 22-23): \$152,775; Year 3 award (FY 23-24): \$152,775. The expected yearly cost included a full-time contractual code enforcement officer, operating expenses, enforcement supplies, and administrative costs. Programming completion due date is June 2024.

11. BikeSafe Garden Grove (BSGG)

The City was awarded approximately \$74,000 in Caltrans Active Transportation Program (ATP) funds for the non-infrastructure Phase 5 of the Medal of Honor Bike and Pedestrian Trail. This programming aimed to include the education component and promote healthy lifestyle encouragement at schools, community events, and parks, and provide traffic safety equipment to low-income neighborhoods. Events included bike rodeos, helmet giveaways, National Bike to School Day, National Walk to School Day, Open Streets, and Safe Moves City training. Staff have worked collaboratively with the Police Department's Crime Prevention Unit/Accident Reduction Team (ART) and the Office of Community Relations to promote and implement the program. The program was completed June 2022.

12. Urban and Community Forestry Grant Program

The City was awarded \$573,931 in state funding from the California Department of Forestry and Fire Protection (CAL FIRE) under the Air Resources Greenhouse Gas Reduction fund to complete an Urban Forest Management Plan (UFMP), Tree Ordinance update, and canopy cover assessment, and to plant 363 trees and complete Greenhouse Gas

calculations along the Medal of Honor Bike and Pedestrian Trail. In 2020 the City held an award celebration honoring the children who were selected as winners for their art submissions to the Tree Art Contest for the Urban Forest Management Plan (UFMP) document. In 2021, the trees and irrigation system were installed. The City Council adopted a resolution approving and adopting the 2020 Urban Forest Management Plan on May 13, 2021. The City also presented the UFMP to the Downtown Commission. The CAL Fire grant was completed as of June 2022. www.ggcity.org/urban-forest

13. Central Cities Navigation Center (CCNC) Project

This project is the City's primary priority in addressing homelessness. On September 13, 2022, City Council adopted a resolution approving the execution of a Purchase Agreement for the acquisition of 13871 West Street. The structure is located within the City's homeless shelter overlay zone. The navigation center is anticipated to provide 85 individuals experiencing homelessness within the Central Service Planning Area with emergency housing and supportive services. The construction and rehabilitation of the existing building consist of interior remodeling of a 9,653 square-foot building and demolishing a 1,774 square-foot adjoining building. The Project also includes upgrades to HVAC equipment, a full-service commercial kitchen, installation of a new grease interceptor, new light fixtures, new fire sprinklers, alarm system, restroom facilities, shelter dormitory, and all related Fixtures, Furniture, and Equipment (FF&E) to achieve full operation. In June 2022, the Cities of Garden Grove, Fountain Valley, and Westminster entered into a Memorandum of Understanding (Tri-Cities MOU) to cooperate on the development of this future navigation center in the Central SPA. The City's share of the acquisition and rehabilitation cost is approximately 35.93% per the Tri-Cities MOU. Construction is anticipated to begin May 2023, and estimated completion by June 2024.

Economic Dev. & Housing Department

Expenditures by Budget Category

Budget Category	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures*	\$ 27,599,300	\$ 27,702,400
Housing Authority	48,875,400	51,060,100
Capital Outlay	2,196,900	261,800
Total	\$ 78,671,600	\$ 79,024,300

**Prior to FY 2023-24, the Economic Dev & Housing Dept. was combined with the Community Development Dept. The department has now been restructured into two distinct departments: Community Development Department & Economic Development and Housing Department*

Expenditures by Fund

Fund	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 6,926,400	7,092,200
Other Gov't Funds	13,317,800	11,672,100
Water Utility	40,500	42,600
Sanitation District	169,000	177,400
Housing Authority	48,875,400	51,060,100
Internal Service	16,400	16,400
Successor Agency	9,112,200	9,117,600
Total	\$ 78,671,600	\$ 79,024,300

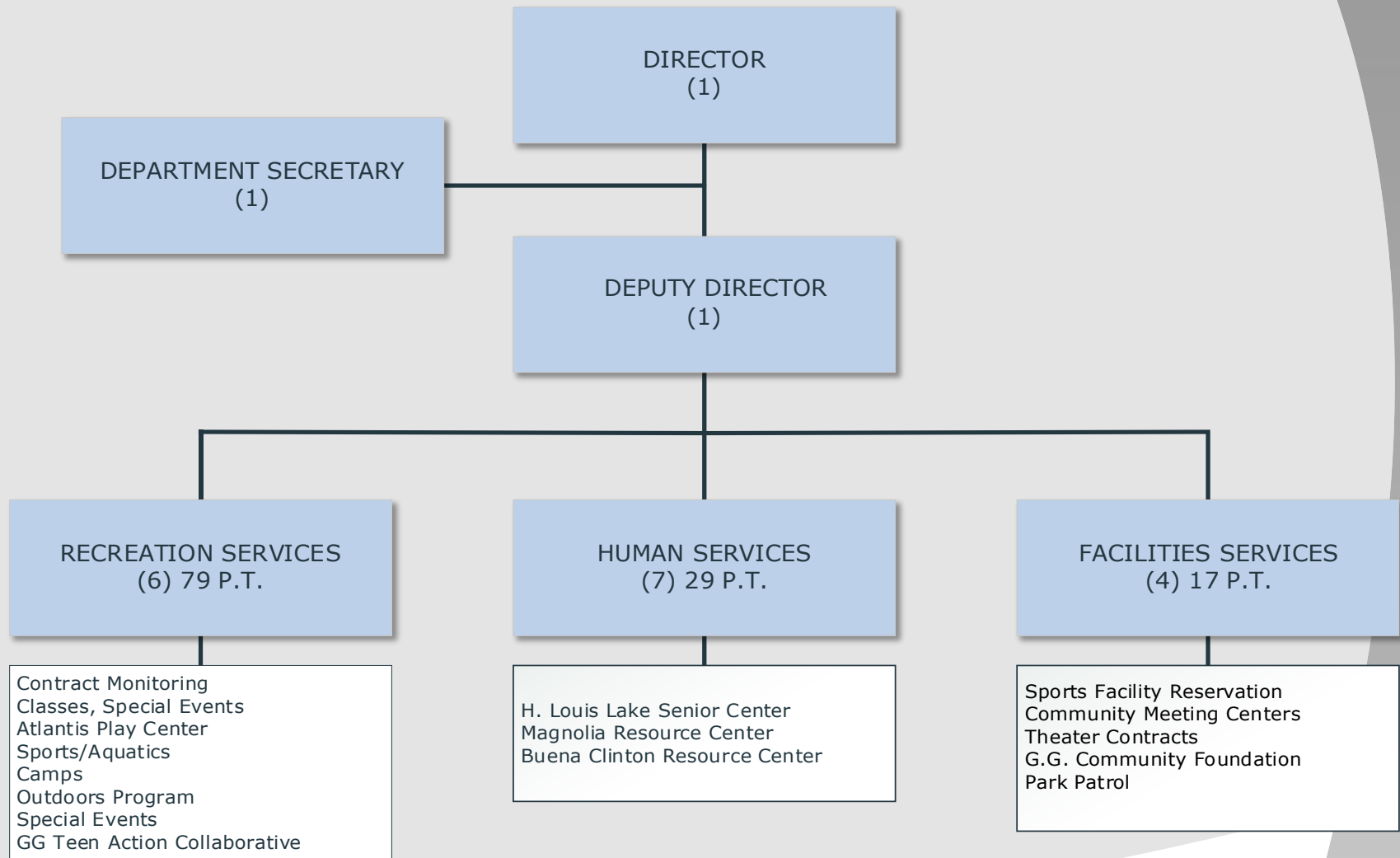
Economic Dev. & Housing Department

Expenditures by Division

Division*	FY 2023-24 Adopted	FY 2024-25 Adopted
Business/Tourism	5,663,500	5,989,800
Housing Authority	48,627,500	50,785,200
Neighborhood Improvement	10,020,900	10,175,600
Project Administration	13,244,900	10,995,000
Real Property	1,114,800	1,078,700
Total	\$ 78,671,600	\$ 79,024,300

****Prior to FY 2023-24, the Economic Dev & Housing Dept. was combined with the Community Development Dept. The department has now been restructured into two distinct departments: Community Development Department & Economic Development and Housing Department***

Community Services



Total Number of Employees – 145
Full Time – 20
Part Time – 125

What Services Do We Provide?

The Community Services Department provide services that enrich and serve an inclusive, healthy, and vibrant community by innovatively connecting people, parks, and programs.

FY 2021-23 Accomplishments

1. In December 2021, the Community Services Department was awarded a \$6,000,000 grant from the State of California Department of Parks and Recreation to help fund the revitalization and expansion of Woodbury Park.
2. In 2022, several capital improvements were completed at Garden Grove Park: a new Picnic Pavilion, three new picnic shelters, a new playground area that included an ADA walkway, and lighting improvements.
3. The City hosted the 4th Open Streets event on April 2, 2022, a two-mile plus route in the Downtown area with an estimate of 35,000 people in attendance.
4. The department successfully and safely opened facilities, offered programs and services, and coordinated community events for the community.

FY 2023-25 Goals

1. Enhance inclusivity of programs and services through marketing opportunities.
2. Identify opportunities to expand public art through collaborations with the local art community.
3. Continue to utilize the 15-year Parks and Facilities Master Plan as the guiding tool to improve parks, facilities, and amenities.
4. Continue to identify and expand community partnerships that support the well-being of the Garden Grove Community.

Community Services Department

Expenditures by Budget Category

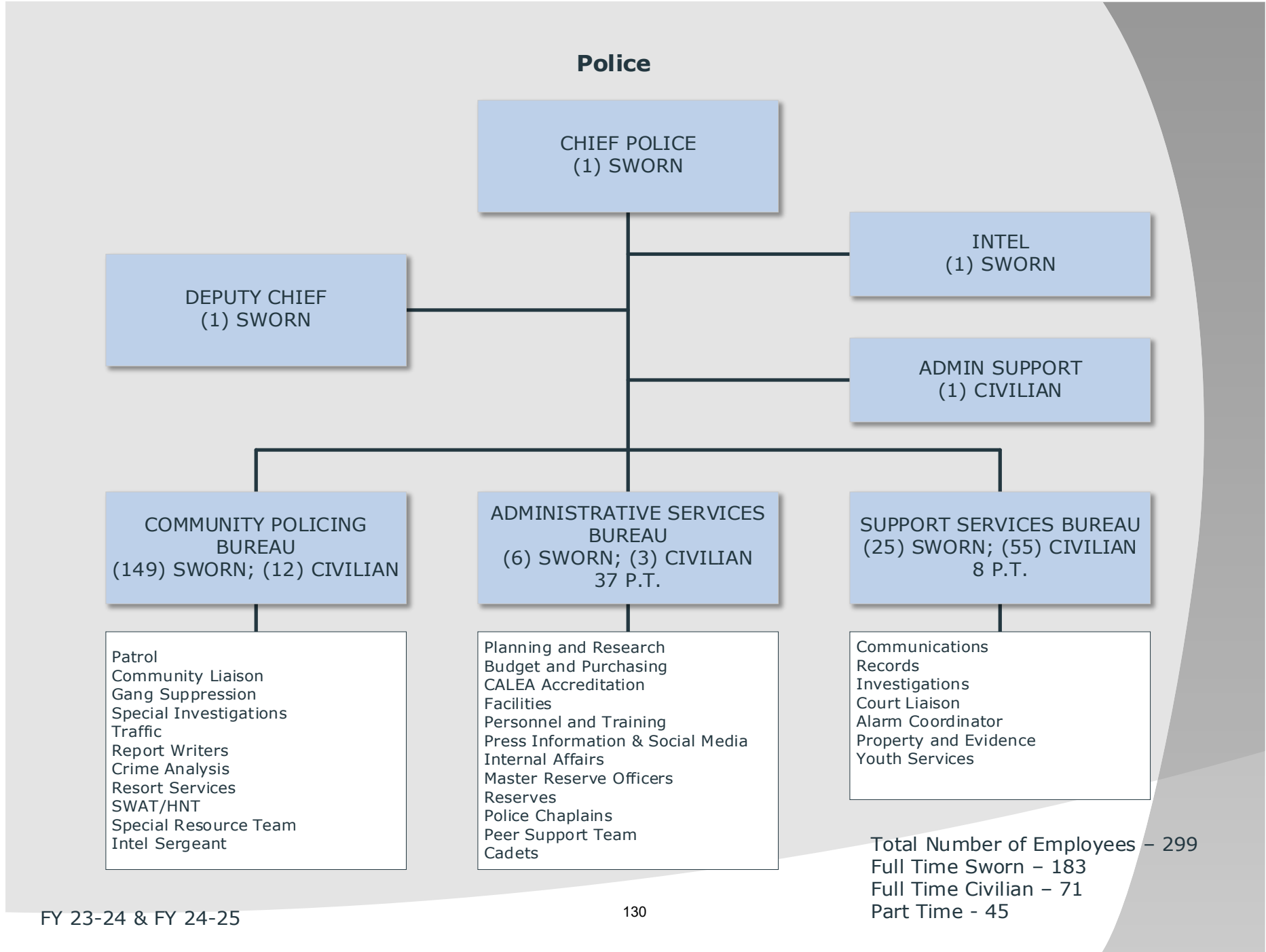
Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures	\$ 5,665,408	\$ 7,707,039	\$ 7,773,800	\$ 8,062,600
Capital Outlay	620,734	9,922,000	4,075,000	745,000
Total	\$ 6,286,142	\$ 17,629,039	\$ 11,848,800	\$ 8,807,600

Expenditures by Fund

Fund	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 4,060,177	\$ 4,353,593	\$ 6,833,200	7,092,200
Other Gov't Funds	2,225,965	13,275,446	5,015,600	1,715,400
Total	\$ 6,286,142	\$ 17,629,039	\$ 11,848,800	\$ 8,807,600

Expenditures by Division

Division	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Administration	\$ 3,262,694	\$ 13,423,566	\$ 6,441,400	\$ 3,632,100
Recreation Services	750,572	1,038,712	2,074,200	1,708,000
Human Services	1,601,571	2,216,488	2,213,900	2,300,300
Facility Services	671,305	950,273	1,119,300	1,167,200
Total	\$ 6,286,142	\$ 17,629,039	\$ 11,848,800	\$ 8,807,600



What Services Do We Provide?

The Garden Grove Police Department, through a community policing partnership, provides services that improve the quality of life in the City and provides a sense of safety and security to community members.

FY 2021-23 Accomplishments

1. Implemented a full-time PIO position to enhance communication with the community and grow the Department's social media presence.
2. Replaced an obsolete system with a new keycard door entry and security system to monitor and restrict access to the main Police building, property and evidence annex, and Special Services building.
3. Received California Board of State and Community Corrections (BSCC) Officer Wellness and Mental Health Grant funding to improve officer wellness and expand mental health resources.
4. The Records Division reached DOJ and FBI compliance standards to become certified for NIBRS processing in November 2022.
5. Patrol and Community Impact Unit officers successfully implemented a Scanning, Analysis, Response, and Assessment (SARA) project to address quality-of-life issues in the Civic Center area.

2023-24 & 2024-25 Goals

1. Make necessary security improvements at the main building and other support buildings.
2. Bring sworn and civilian staffing levels to full capacity.
3. Continue addressing the homelessness problem by working together in collaboration with the Special Resource Team (SRT), patrol, specialized units, Be Well, etc.
4. Continue working with Axon personnel on the integration of the new RMS and CAD systems.

5. Continue working with City staff in planning for a new state-of-the-art Police department building to improve the services provided to the community.
6. Identify crime trends and create solutions using partnerships between outside resources, specialized units, and patrol by utilizing problem solving models.
7. Increase interaction with youth in our community through teen Citizen Academy, Chief's Advisory Council, and increase participation in our Explorer program.

Police Department

Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures	\$ 69,933,859	\$ 78,860,928	\$ 82,514,400	\$ 86,596,300
Capital Outlay	884,808	854,838	144,900	-
Total	\$ 70,818,667	\$ 79,715,766	\$ 82,659,300	\$ 86,596,300

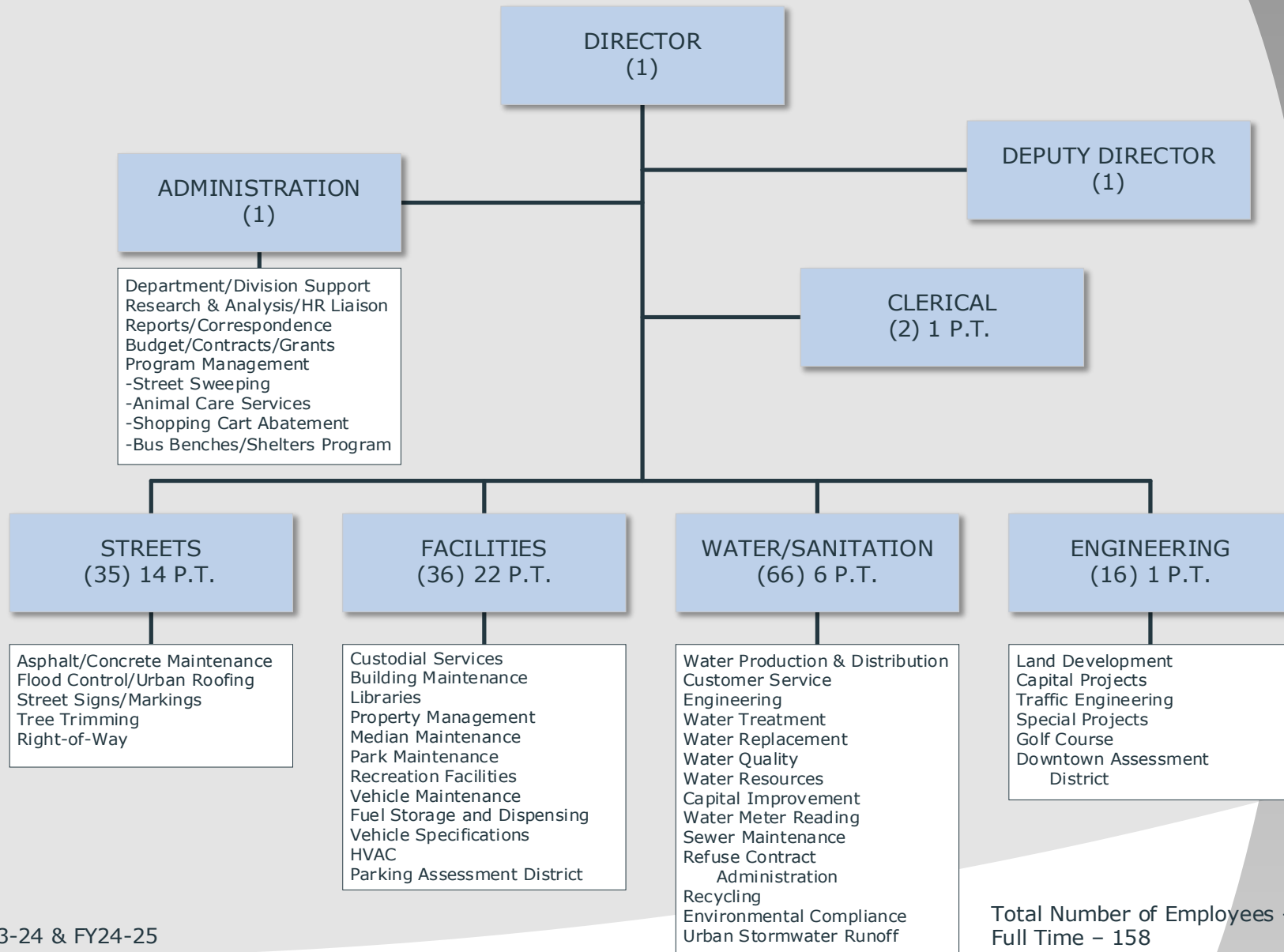
Expenditures by Fund

Fund	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 68,190,954	\$ 76,485,361	\$ 80,552,400	\$ 84,531,600
Other Gov't Funds	2,290,982	2,618,356	1,494,800	1,452,600
Water Utility	6,000	6,000	6,000	6,000
Sanitation District	6,000	6,050	6,100	6,100
Internal Service Funds	324,730	600,000	600,000	600,000
Total	\$ 70,818,666	\$ 79,715,767	\$ 82,659,300	\$ 86,596,300

Expenditures by Division

Division	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Police Management	\$ 2,685,567	\$ 3,206,801	\$ 3,545,000	\$ 3,610,400
Community Policing	42,085,458	48,913,011	48,377,900	50,872,700
Police Administrative Services	7,524,297	8,077,663	7,264,100	7,498,800
Police Support Services	18,523,344	19,518,292	23,472,300	24,614,400
Total	\$ 70,818,666	\$ 79,715,767	\$ 82,659,300	\$ 86,596,300

Public Works



FY23-24 & FY24-25

Total Number of Employees – 202
 Full Time – 158
 Part Time – 44

What Service Do We Provide?

The Public Works Department is responsible for the improvement and maintenance of City-owned infrastructure. This includes providing core services for streets, sidewalks, parks, public buildings, city trees, flood control channels, storm drains, traffic signals, and City-owned vehicles and equipment. Additionally, the Department is responsible for the City's Water System and Sewer System, along with managing contracted trash services and environmental/recycling services.

FY 2021-23 Accomplishments

1. The Public Works Department successfully completed construction of the West Haven Reservoir Ion Exchange Project. The new treatment plant will remove per-and polyfluoroalkyl substances (PFAS) from local well water. This facility is one of 36 PFAS treatment facilities being designed and constructed in Orange County. West Haven Well 21 was the second in the county to be completed and go online. The Orange County Water District funded 100% of design and construction costs and will reimburse up to 50% of operation and maintenance costs.
2. The Public Works Department rehabilitated various streets throughout the City. These included: Orangewood Avenue, from Brookhurst Street to Euclid Street; Lampson Avenue, from Dale Street to Magnolia Street; Garden Grove Boulevard, from Dale Street to Magnolia Street; and Lampson Avenue Sidewalk Improvements, from Haster Street to Jetty Street.
3. In Fiscal Year 2021-2022, the Streets Division used over 5,500 tons of asphalt in repaving residential streets. Crews also removed and replaced 4,873 linear feet of concrete curb and gutter. There were over 330 work orders for traffic sign replacements, which included replacing signs, posts, and anchors along Lampson Avenue, Magnolia Street, and Orangewood Avenue. Crews also replaced over 1,500 signs as part of the City's neighborhood sign replacement program. For Fiscal Year 2022-23, the Division used over 6,185 tons of asphalt in repaving residential streets; crews also repaired over 2,100 potholes, completed over 362 sign work orders, and processed over 10,800 graffiti work orders.

4. In coordination with the Community and Economic Development Department, the Public Works Department facilitated engineering plan checking and inspection for redevelopment projects. These projects consisted of the Pavilion Plaza on Chapman Avenue, which included Sprouts Market and Habit Burger, Raising Canes on Harbor Boulevard, Starbucks on Valley View Street, and the Senior Village Housing Apartments, among many others.
5. During the last two years, the Public Works Department, in coordination with Republic Services, hosted twelve Community Cleanup Days throughout the City to help residents dispose of bulky items for free. A reinstated and amended agreement with Republic Services now offers free but limited bulky item collection for residential and multi-family residences.
6. The City's dynamic message boards were repaired at the following locations: Harbor Boulevard and Flagstone Avenue, Euclid Street and Acacia Parkway, and Valley View Street and Tiffany Avenue. These boards allow the City to broadcast emergency notifications, such as Amber Alerts. Traffic Engineering also added a new traffic signal at Chapman Avenue and Lamplighter Street and completed major traffic signal modifications at Garden Grove Boulevard and Gilbert Street, Garden Grove Boulevard and Casa Linda Lane, Euclid Street and Stanford Avenue, and Brookhurst Street and Stanford Avenue.

FY 2023-25 Goals

1. Implement the \$172 million Five Year Capital Improvement Program to maintain the City's aging infrastructure, improve safety, stimulate the economy, and protect natural resources.
2. Continue to identify and implement various infrastructure projects, including the improvement of pavement conditions for residential streets, construction of water and sewer mains, storm drain improvements, Americans with Disabilities Act (ADA) upgrades for City facilities, and conservation projects throughout the City medians and facilities.

3. Maintain an ongoing current GIS-based Infrastructure Asset Management System for timely management of repair and replacement of publicly owned assets.
4. Enhance public outreach by disseminating current information on Public Works Department services, programs, projects, policies, and procedures through various media outlets.
5. Improve workforce planning and succession planning for long-term continuity and efficiency by developing valuable, skilled employees through mentorship, education/training, cross training, and leadership assignments.
6. Strive to deliver high quality, efficient, basic core services under existing minimal staffing levels and funding to enhance customer service and meet community needs.
7. Explore new opportunities to improve and promote an effective Injury and Illness Prevention Program that will ensure a safe and healthy work environment for all employees.
8. Provide a cost effective, high quality in-house Animal Care and Shelter service program to encourage responsible pet ownership through education, enforcement, and community partnerships with the goal of protecting the health and safety of the community.

Public Works Department

Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures	\$ 29,411,891	\$ 29,168,501	\$ 32,763,800	\$ 34,063,200
Capital Outlay	9,573,057	39,685,325	20,428,400	15,798,700
Total	\$ 38,984,948	\$ 68,853,826	\$ 53,192,200	\$ 49,861,900

Expenditures by Fund

Fund	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
General Fund	\$ 15,651,438	\$ 36,212,969	\$ 21,621,200	20,902,500
Other Gov't Funds	16,640,050	24,021,795	19,488,800	17,340,300
Water Utility	1,160,620	1,559,798	1,931,600	1,606,600
Sanitation District	845,387	1,148,468	1,254,600	1,306,600
Internal Service	4,687,453	5,910,796	8,896,000	8,705,900
Total	\$ 38,984,948	\$ 68,853,826	\$ 53,192,200	\$ 49,861,900

Expenditures by Division

Division	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Administration	\$ 1,548,702	\$ 1,875,960	\$ 2,258,900	\$ 2,392,100
Engineering	16,829,619	38,758,053	22,145,800	18,904,000
Facilities	11,575,793	14,685,035	17,082,200	17,284,900
Streets and Trees	9,030,835	13,534,778	11,705,300	11,280,900
Total	\$ 38,984,949	\$ 68,853,826	\$ 53,192,200	\$ 49,861,900

Public Works Utilities Department

Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Operating Expenditures	\$ 21,077,006	\$ 29,012,810	\$ 33,607,900	\$ 33,545,600
Capital Outlay	5,390,143	19,704,467	26,960,000	17,705,000
Water Purchases	15,639,458	27,915,574	18,522,800	18,522,800
Total	\$ 42,106,607	\$ 76,632,851	\$ 79,090,700	\$ 69,773,400

Expenditures by Fund

Fund	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Other Gov't Funds	18,872	308,098	308,100	308,100
Water Utility	33,445,913	53,417,387	55,276,800	49,634,600
Sanitation District	8,641,822	22,907,366	23,505,800	19,830,700
Total	\$ 42,106,607	\$ 76,632,851	\$ 79,090,700	\$ 69,773,400

Expenditures by Division

Division	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Water Operations	\$ 33,447,712	\$ 53,417,387	\$ 55,276,800	\$ 49,634,600
Sewer Operations	7,409,326	20,565,675	20,580,500	17,477,800
Refuse Operations	1,249,569	2,649,789	3,233,400	2,661,000
Total	\$ 42,106,607	\$ 76,632,851	\$ 79,090,700	\$ 69,773,400

What Services Do We Provide?

Non-Departmental budget includes debt service payments and utilities for facilities Citywide.

Non-Departmental

Expenditures by Budget Category

Budget Category	FY 2021-22 Actual	FY 2022-23 Amended	FY 2023-24 Adopted	FY 2024-25 Adopted
Debt Service	\$ 1,512,298	\$ 1,510,160	\$ 1,505,000	\$ 1,506,700
Citywide Utilities	-	-	740,000	740,000
Total	\$ 1,512,298	\$ 1,510,160	\$ 2,245,000	\$ 2,246,700

WATER UTILITY



Garden Grove Water Utility

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the District System, the Dyke System, and the City-Owned System cumulatively serving 29,000 customers.

The oldest and smallest portion, the District System, was acquired from the County of Orange in 1960, serving 6,600 accounts. The City-Owned System, made up of about 10,400 accounts, primarily consisted of facilities donated by sub dividers. The Dyke System, the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today, the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 170,000, the water demand is almost 6.5 billion gallons per year. Garden Grove has 13 active wells with a pumping capacity of over 35,000 gallons per minute strategically located throughout the City. Its reservoirs have a total storage capacity of 53 million gallons. Four import water connections provide the City with a total import capacity of 22,440 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires recognition of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods. The need to conserve our water has become very important during wet as well as dry years.

In response to EPA regulations for the levels of Perfluorooctanoic Acid (PFOA) and Perfluorooctane Sulfonate (PFOS) found in drinking water, the City is undertaking additional steps to further reduce these chemical levels through methods such as blending water and working with the OCWD to increase monitoring.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on the projected supply and demand for water by its customers on a daily basis. The City declared Stage 2 Mandatory Conservation-Water Alert conservation level under the City's Water Conservation Program Ordinance in June 2022. This was a response to the Governor declaring the State's drought emergency. The City has been implementing more stringent water restrictions, which has resulted in a significant reduction of water usage by the City. This was accomplished through public education, the removal of turf from City medians and replacement with drought-tolerant plants, offering residential and commercial water conservation rebates, and continuing our leak detection and prevention program. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

In 2020, the second tranche of bond money was used to fund the design and construction of additions and improvements to the City's municipal water system. A new water rate study is underway to help evaluate the current financial status of the Water Enterprise Fund, identify future capital improvement project needs, and assess economic impact of future water regulations.

Business Principles

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system replacement value.
5. Maintain system and facilities up to regulatory industry standards by adequately funding new Capital Improvement Programs.
6. Continue design and construction of priority capital projects conforming to the annual budget.

Government Regulations

1. Federal and State
 - a. New and stricter water quality mandates.
 - b. New and stricter requirements for NPDES permit.
 - c. New and stricter discharge requirements.

- d. Comply with new AQMD regulations on natural gas engines.
 - e. Comply with all state and federal water quality standards.
 - f. Continue to implement new State-mandated certification requirements.
 - g. Continue monitoring for unregulated contaminants as required by the EPA.
 - h. Comply with all new State-mandated emergency conservation requirements.
2. Local
- a. Continue to improve the infrastructure of the distribution system.
 - b. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
 - c. Continue to improve the Geographic Information System (GIS) for water systems.
 - d. Prepare a water financial analysis to offset the revenue deficit due to the drought and mandatory conservation.

**WATER UTILITY
WORKING CAPITAL**

SOURCES	FY 2022-23 Amended Budget	FY 2023-24 Adopted Budget	FY 2024-25 Adopted Budget
Beginning Working Capital	\$ 36,275,000	\$ 37,706,000	\$ 27,573,000
Revenues	42,650,000	41,692,000	41,653,000
Bond Proceeds	7,590,000	6,800,000	-
Total Sources	<u>\$ 86,515,000</u>	<u>\$ 86,198,000</u>	<u>\$ 69,226,000</u>
 USES			
Operations & Maintenance	\$ 15,805,000	\$ 19,003,000	\$ 16,829,000
Purchased Water Supply	20,476,000	18,523,000	21,993,000
Debt Service	3,475,000	3,862,000	2,918,000
Street Repair Charge	814,000	814,000	848,000
TOTAL OPERATIONAL EXPENDITURES	<u>40,570,000</u>	<u>42,202,000</u>	<u>42,588,000</u>
 CAPITAL EXPENDITURES			
Capital Replacement	-	200,000	-
Capital Improvements	7,461,000	15,897,000	10,205,000
Capital Carryover	778,000	326,000	-
TOTAL CAPITAL EXPENDITURES	<u>8,239,000</u>	<u>16,423,000</u>	<u>10,205,000</u>
 TOTAL EXPENDITURES	 <u>\$ 48,809,000</u>	 <u>\$ 58,625,000</u>	 <u>\$ 52,793,000</u>
 Total Sources	 \$ 86,515,000	 \$ 86,198,000	 \$ 69,226,000
Total Expenditures	48,809,000	58,625,000	52,793,000
Ending Working Capital	<u>\$ 37,706,000</u>	<u>\$ 27,573,000</u>	<u>\$ 16,433,000</u>

SANITARY DISTRICT



Garden Grove Sanitary District

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Waste Services of Southern California, LLC. With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three-bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted rates for all residential and non-residential customers on September 13, 2005. In February 2012, the Garden Grove Sanitary District Board approved annual inflation rates, based on the Engineering News Record, for a period of five years.

The rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche

of the bond money used for projects completed in the years 2006 and 2010 has been exhausted. The second tranche will be implemented in future fiscal years, if needed. In the meantime, the design and construction of capital improvement projects will be financed with the sewer revenue.

Business Principles

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system replacement value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

Government Regulations

1. Federal and State
 - a. New and stricter Sanitary Sewer Management Plan and other requirements.
 - b. Comply with new AQMD regulations on three lift station backup generators and one portable by-pass pump system.
 - c. Comply with waste diversion goals of AB 939 (50% Diversion), AB 341 (Commercial Recycling) AB 1826 (Commercial Organics Recycling) and SB 1383 (Short-Lived Climate Pollutants: Methane Emissions).
2. Local
 - a. Comply with all State and Federal sanitary sewer and solid waste requirements.
 - b. Implement fat, oil, and grease control program.
 - c. Comply with all components of the Waste Discharge Requirements.

**GARDEN GROVE SANITARY DISTRICT
SEWER
WORKING CAPITAL**

FUNDS AVAILABLE	FY 2022-23 Amended Budget	FY 2023-24 Adopted Budget	FY 2024-25 Adopted Budget
Beginning Working Capital	\$ 60,124,000	\$ 49,806,000	\$ 39,262,000
Revenues	11,950,000	11,950,000	11,950,000
Total Sources	\$ 72,074,000	\$ 61,756,000	\$ 51,212,000
 <u>EXPENDITURES</u>			
OPERATIONAL EXPENDITURES			
Operations & Maintenance	\$ 7,122,000	\$ 8,065,000	\$ 8,321,000
Contractual Services	2,484,000	2,457,000	2,475,000
Debt Service	1,196,000	1,199,000	1,200,000
TOTAL OPERATIONAL EXPENDITURES	10,802,000	11,721,000	11,996,000
 CAPITAL EXPENDITURES			
Capital Replacement	5,000	64,000	-
Capital Improvements	5,706,000	10,709,000	7,500,000
Capital Carryover	5,755,000	-	-
TOTAL CAPITAL EXPENDITURES	11,466,000	10,773,000	7,500,000
 TOTAL EXPENDITURES	 \$ 22,268,000	 \$ 22,494,000	 \$ 19,496,000
 Total Sources	 \$ 72,074,000	 \$ 61,756,000	 \$ 51,212,000
Total Expenditures	22,268,000	22,494,000	19,496,000
Ending Working Capital	\$ 49,806,000	\$ 39,262,000	\$ 31,716,000

**GARDEN GROVE SANITARY DISTRICT
SOLID WASTE
WORKING CAPITAL**

FUNDS AVAILABLE	FY 2022-23 Amended Budget	FY 2023-24 Adopted Budget	FY 2024-25 Adopted Budget
Beginning Working Capital	\$ 15,941,000	\$ 16,153,000	\$ 15,932,000
Revenues	3,196,000	3,359,000	3,460,000
Total Sources	<u>\$ 19,137,000</u>	<u>\$ 19,512,000</u>	<u>\$ 19,392,000</u>
 EXPENDITURES			
OPERATIONAL EXPENDITURES			
Operations & Maintenance	<u>\$ 2,984,000</u>	<u>\$ 3,580,000</u>	<u>\$ 3,051,000</u>
TOTAL OPERATIONAL EXPENDITURES	2,984,000	3,580,000	3,051,000
 TOTAL EXPENDITURES	 <u>\$ 2,984,000</u>	 <u>\$ 3,580,000</u>	 <u>\$ 3,051,000</u>
 Total Sources	 \$ 19,137,000	 \$ 19,512,000	 \$ 19,392,000
Total Expenditures	<u>2,984,000</u>	<u>3,580,000</u>	<u>3,051,000</u>
Ending Working Capital	<u>\$ 16,153,000</u>	<u>\$ 15,932,000</u>	<u>\$ 16,341,000</u>

SUCCESSOR AGENCY



Successor Agency to the Garden Grove Agency for Community Development

The state of California dissolved all redevelopment agencies across the state effective February 1, 2012. The City of Garden Grove now acts as the Successor Agency to the former Garden Grove Agency for Community Development.

In its role as Successor Agency, the City is now responsible for receiving former tax increment (property taxes) and repaying debt and making payments for enforceable obligations as approved by the State Department of Finance through the Recognized Obligation Payment Schedule (ROPS). Ultimately, the goal of the Successor Agency is to wind down the affairs of the former Garden Grove Agency for Community Development pursuant to AB 1X 26, AB 1484, and all subsequent dissolution laws.

**SUCCESSOR AGENCY
RECOGNIZED OBLIGATION PAYMENT SCHEDULE (ROPS)**

Description	FY 2022-23 Amended Budget	FY 2023-24 Adopted Budget	FY 2024-25 Adopted Budget
SRDA Administration	\$ 287,148	\$ 290,100	\$ 304,700
Total Administrative Allowance	\$ 287,148	\$ 290,100	\$ 304,700
2014 TARB	\$ 3,858,475	\$ 3,848,300	\$ 3,842,100
2016 TARB	3,504,975	3,495,200	3,494,900
Agency Real Property	86,725	29,500	29,500
Brookhurst Triangle DDA	9,752,764	59,300	59,300
Housing Fund Deficit	1,000,000	10,000	10,000
Katella Cottage N/P	181,100	178,700	178,700
Katella Cottages	45,000	45,000	45,000
Limon Legal Fees	50,000	50,000	50,000
Site B2 DDA	122,182	101,400	101,400
Sycamore Walk DDA	20,301	20,000	20,000
Waterpark Hotel DDA	1,194,979	1,036,200	1,036,200
Total ROPS	19,816,501	8,873,600	8,867,100
Total Successor Agency Budget	<u>\$ 20,103,649</u>	<u>\$ 9,163,700</u>	<u>\$ 9,171,800</u>

CAPITAL IMPROVEMENT PLAN (CIP)



The City's Capital Improvement Plan (CIP) consists of long-range (5 year) capital projects approved by the City Council. Capital funds account for the acquisition, construction, maintenance, and rehabilitation of fixed assets or capital projects, such as land, buildings, streets, curbs, gutters, sidewalks, drainage, water/sewer systems, and equipment. The City's CIP projects are grouped into seven different categories: Street Improvements, Traffic Improvements, Park Improvements, Community & Economic Development Improvements, Facility Improvements, Water Improvements, and Sewer Improvements.



Normally, projects are selected based on available funding with the objective of meeting several goals such as: mitigating and managing risks and contributing to the safety and welfare of the public; protecting and maintaining City assets, facilities and infrastructure; and contributing to the overall quality of life for residents and businesses.

Each capital fund (i.e., Measure M) is an independent cost center with its own revenue and expenditure accounts. The CIP projects are funded by a variety of different funding sources. The majority of the funding derives from grants which may or may not be competitive and fees charged by the City on new development, which include:



- General Fund;
- Transportation funds, including Measure M and Gas Tax;
- Traffic Mitigation & Red Light Camera Enforcement Funds;
- Federal and state grants;
- Park Fee funds;
- Water Utility Capital Fund; and
- Sewer Capital Fund.

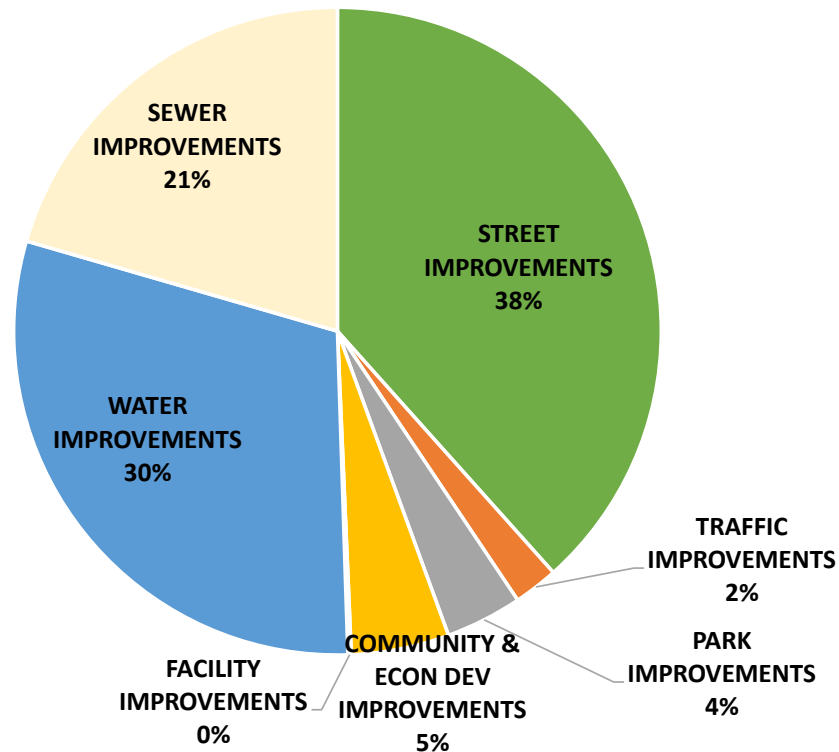


The following table on the next page summarizes the Five-Year CIP expenditures by CIP category. Total CIP appropriations for the five years total \$172.9 million and appropriations for FY 23-24 & FY 24-25, specifically, are \$67.7 million and \$30.2 million, respectively. Detailed projects and their funding amounts and sources are included in the detailed schedule of the CIP.

Capital Improvement Program (CIP) Five-Year Funding Summary

CIP CATEGORIES	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
STREET IMPROVEMENTS	\$ 27,347,522	\$ 10,620,059	\$ 9,421,917	\$ 9,372,334	\$ 9,616,484	\$ 66,378,316
TRAFFIC IMPROVEMENTS	1,286,500	1,050,000	500,000	500,000	500,000	3,836,500
PARK IMPROVEMENTS	4,075,000	745,000	795,000	600,000	400,000	6,615,000
COMMUNITY & ECON DEV IMPROVEMENTS	8,234,867	55,000	55,000	55,000	55,000	8,454,867
FACILITY IMPROVEMENTS	300,000	-	-	-	-	300,000
WATER IMPROVEMENTS	15,786,407	10,205,000	9,384,000	9,000,000	7,500,000	51,875,407
SEWER IMPROVEMENTS	10,709,216	7,500,000	6,260,000	7,500,000	3,500,000	35,469,216
TOTAL	\$ 67,739,512	\$ 30,175,059	\$ 26,415,917	\$ 27,027,334	\$ 21,571,484	\$ 172,929,306

Five-Year CIP Funding



FIVE-YEAR CAPITAL IMPROVEMENT PLAN

	Project / JL Key	Fund	Prior Years Project Costs	FY 2023-24		FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	Total Project Costs
				Estimated Carryover Fundina	Budget	Estimated Funding				
Arterial Improvements										
1) Chapman Avenue Rehabilitation	CP1341000	246 Measure M2	570	1,007,550	400,000					1,408,120
The project will rehabilitate Chapman Avenue from Springdale Street to Western Avenue. This project includes drought tolerant landscape and irrigation improvements from Wild Goose Street to Emerald Street.		208 Gas Tax SB1	67,752	2,674,128	350,000					3,091,880
Total Project Cost			68,322	3,681,678	750,000	-	-	-	-	4,500,000
2) Lampson Avenue Rehabilitation	CP1297022	246 Measure M2	947	332,053						333,000
The project will rehabilitate Lampson Avenue from Springdale Street to Knott Street.		208 Gas Tax SB1	15,470		50,000					65,470
Total Project Cost			16,417	332,053	50,000	-	-	-	-	398,470
3) Lampson Avenue Rehabilitation	CP1297022	246 Measure M2	947	282,053						283,000
The Project will rehabilitate Lampson Avenue from Harbor Boulevard to Haster Street.		208 Gas Tax SB1	15,470		100,000					115,470
		224 Red Light Camera Funds	53,296	6,704						60,000
Total Project Cost			69,713	288,757	100,000	-	-	-	-	458,470
4) Harbor/Garden Grove Intersection Improvement	CP1303000	207 Gas Tax	18,401	48,349	7,875	7,875				82,500
The project will add a northbound left-turn lane and an eastbound right-turn lane, as well as general widening to substandard lane widths at the intersection of Harbor Boulevard and Garden Grove Boulevard. Improvements will also include a new traffic signal for the widened lanes.		208 SB1 Gas Tax	2,525				2,997,475			3,000,000
		246 Measure M2					200,000			200,000
		248 Measure M2-CTFP		68,250	14,625	14,625				97,500
Total Project Cost			20,925	116,599	22,500	22,500	3,197,475	-	-	3,380,000
5) Westminster Avenue Rehabilitation	CP1196273	207 Gas Tax	4,271			50,000				54,271
Through a cooperative agreement, the City of Santa Ana will rehabilitate Westminster Avenue from Newhope Street to Harbor Boulevard.		208 SB1 Gas Tax	1,603			344,125				345,728
Total Project Cost			5,875	-	-	394,125	-	-	-	400,000
6) Arterial Slurry Seal Projects	CP1355000	111 General Fund	17,899		4,182,101					4,200,000
This project will make repairs to the following streets: 1)Harbor Blvd- Westminster to Trask 2)Clinton Street- Westminster to Trask 3)Chapman Avenue- 9th Street to West 4)Brookhurst Street- Trask to Garden Grove Blvd 5)Brookhurst Street- Chapman to Katella 6)Westminster Avenue- Brookhurst to Bowen 7)Lampson- Valley View to Springdale 8)West Street- Garden Grove Blvd to Lampson 9)Nutmwood- Garden Grove Blvd to Lampson 10)Nelson Street- Garden Grove Blvd to Chapman		208 Gas Tax (SB1)	20,190		636,810					657,000
		246 Measure M2			893,000					893,000
		111 General Fund- In Leiu Fees			200,000					200,000
Total Project Cost			38,089	-	5,911,911	-	-	-	-	5,950,000
7) Arterial Rehabilitation Projects	CP1356000	111 General Fund	36,592		7,393,427					7,430,019
This project will make repairs to the following streets: 1)Trask Ave- Brookhurst to Benton 2)Haster Street- Lampson to Chapman 3)Garden Grove Blvd-Gilbert to Brookhurst 4)Springdale-Lampson to Chapman 5)West Street- Lampson to Chapman 6)Lampson- Euclid to West 7)Lampson- Euclid to 9th Street 8)Lampson- 9th Street to West 9)Buaro Street- Lampson to Harbor		208 Gas Tax (SB1)			669,981					669,981
Total Project Cost			36,592	-	8,063,408	-	-	-	-	8,100,000

**FIVE-YEAR CAPITAL IMPROVEMENT PLAN
(CONTINUED)**

	Project / JL Key	Fund	Prior Years Project Costs	FY 2023-24		FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	Total Project Costs	
				Estimated Carryover Fundina	Budget	Estimated Funding					
8) Arterial Rehabilitation- Trask from Brookhurst to Benton	CP1356000	111	General Fund		1,000,000	120,000				1,120,000	
Approved by City Council, this project will 1) modify the existing right turn diverter on Flower at Trask to only allow right turns in and out and 2) modify the existing right turn diverter on Bowen at Trask to allow all movement in and out											
Total Project Cost				-	-	1,000,000	120,000	-	-	-	1,120,000
9) Garden Grove Blvd Rehabilitation	CP1365000	207	Gas Tax		200,000					200,000	
The City will work with the City of Westminster to make repairs to Garden Grove Boulevard from Knott to Beach											-
Total Project Cost				-	-	200,000	-	-	-	-	200,000
10) Katella-Dale Intersection Paving	TBD	208	Gas Tax (SB1)		40,000					40,000	
The City will work with the City of Stanton to repave the intersection at Katella Avenue and Dale Street											-
Total Project Cost				-	-	40,000	-	-	-	-	40,000
11) Arterial Street Improvements	CP1376000	111	General Fund		1,000,000					1,000,000	
This project will make repairs to the following streets: 1) Knott Avenue- Lampson to Chapman 2) Chapman Avenue- Harbor to Lewis 3) Valley View Street- 22FWY to City Limits 4) Brookhurst Street- Hazard to Westminster 5) Trask Avenue- Harbor to Fairview 6) Dale Street- Garden Grove to Lampson 7) Garden Grove Boulevard- Nelson to Euclid 8) Yockey Street- Westminster to Trask 9) Yockey Street- Trask to Garden Grove blvd 10) Garden Grove Boulevard- Mgnolia to Gilbert 11) Ward Street- Hazard to Morningside 12) Wakefield Avenue- Euclid to City Limits 13) Lampson Avenue- City Limits to Valley View 14) Lampson Avenue- Springdale to Knott		207	Gas Tax		200,000	928,132				1,128,132	
		208	Gas Tax (SB1)			2,903,294				2,903,294	
		246	Measure M2		985,191	2,852,008				3,837,199	
		211	Traffic Mitigation Fees		1,025,000	500,000				1,525,000	
		215	Drainage Fees		215,000	100,000				315,000	
Total Project Cost				-	-	3,425,191	7,283,434	-	-	-	10,708,625
12) Arterial Rehabilitation Program	TBD	111	General Fund							-	
Rehabilitation of arterial streets citywide.		207	Gas Tax				959,812	988,606	1,018,265	2,966,683	
		208	Gas Tax (SB1)					2,998,179	3,088,124	6,086,303	
		246	Measure M2				3,000,630	3,090,649	3,183,368	9,274,647	
Total Project Cost				-	-	-	-	3,960,442	7,077,434	7,289,757	18,327,634
Total Arterial Street Improvements				255,933	4,419,087	19,563,010	7,820,059	7,157,917	7,077,434	7,289,757	53,583,198
Residential Improvements											
1) Acacia Neighborhood Street Improvements	CP1259000	207	Gas Tax	98,548	637,228	720,257				1,456,033	
The Project will include residential streets bounded by Dale Street, Stanford Avenue, Josephine Street and Garden Grove Boulevard. Improvements will include reconstructing and widening the pavement and installation of new curb, gutter and sidewalk.		208	Gas Tax SB1	37,144	1,102,403	130,679				1,270,226	
		209	Gas Tax	50,716	311,848	263,576				626,140	
		246	Measure M2		847,601	1,500,000				2,347,601	
		225	CDBG		800,000					800,000	
		602	Water		700,000	500,000				1,200,000	
Total Project Cost			186,409	4,399,079	3,114,512	-	-	-	-	7,700,000	

**FIVE-YEAR CAPITAL IMPROVEMENT PLAN
(CONTINUED)**

	Project / JL Key	Fund	Prior Years Project Costs	FY 2023-24		FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	Total Project Costs
				Estimated Carryover Funding	Budget	Estimated Funding				
2) Residential Street Rehabilitation	CP1362023	207 Gas Tax			100,000					100,000
		209 Gas Tax			550,000					550,000
		225 CDBG			800,000					800,000
Total Project Cost			-	-	1,450,000	-	-	-	-	1,450,000
3) Residential Overlay Program	TBD	209 Gas Tax	973,494	627,319	1,200,000	1,000,000	1,030,000	1,060,900	1,092,727	6,984,440
		207 Gas Tax		458,711	-	500,000	-	-	-	958,711
		225 CDBG			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Total Project Cost		973,494	1,086,030	2,200,000	2,500,000	2,030,000	2,060,900	2,092,727	12,943,151	
4) Concrete Replacement Capital	TBD	111 General Fund		234,000	200,000	300,000	234,000	234,000	234,000	1,436,000
		Total Project Cost		-	234,000	200,000	300,000	234,000	234,000	234,000
5) Flood Control Channel Improvements	TBD	111 General Fund			820,000					820,000
		Total Project Cost		-	-	820,000	-	-	-	-
Total Residential Street Improvements			1,159,903	5,719,109	7,784,512	2,800,000	2,264,000	2,294,900	2,326,727	24,349,151
Traffic Improvements										
1) Garden Grove/Nelson Traffic Signal Modifications	CP1345000	211 Traffic Mitigation Fees		40,000						40,000
		224 Red Light Camera Fees			11,800					11,800
		242 Federal Grants			466,200					466,200
Total Project Cost			-	40,000	478,000	-	-	-	-	518,000
2) Garden Grove/Newland Traffic Signal Modifications	CP1346000	211 Traffic Mitigation Fees		30,000						30,000
		224 Red Light Camera Fees			11,350					11,350
		242 Federal Grants			372,150					372,150
Total Project Cost			-	30,000	383,500	-	-	-	-	413,500
3) Intersection Safety Improvements	TBD	211 Traffic Mitigation Fees					500,000	500,000	500,000	1,500,000
		Total Project Cost		-	-	-	-	500,000	500,000	500,000
4) Lampson / Western - Traffic Signal Modifications	TBD	224 Red Light Camera Fees				400,000				400,000
		Total Project Cost		-	-	-	400,000	-	-	-

**FIVE-YEAR CAPITAL IMPROVEMENT PLAN
(CONTINUED)**

	Project / JL Key	Fund	Prior Years Project Costs	FY 2023-24		FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	Total Project Costs
				Estimated Carryover Funding	Budget	Estimated Funding				
5) Springdale/Chapman - Traffic Signal Modifications The project will upgrade existing traffic signal to current standards and add protected left turn phasing for east and west approaches at the Springdale St./Western Ave. intersection.	TBD	224	Red Light Camera Fees		350,000					350,000
Total Project Cost				-	-	350,000	-	-	-	350,000
6) Brookhurst / Orangewood - Traffic Signal Modifications The project will upgrade existing traffic signal to current standards and add protected left turn phasing for east and west approaches at the Brookhurst St./Orangewood Ave. intersection.	TBD	224	Red Light Camera Fees			250,000				250,000
Total Project Cost				-	-	250,000	-	-	-	250,000
7) Brookhurst / Woodbury - Traffic Signal Modifications The project will upgrade existing traffic signal to current standards and add protected left turn phasing for east and west approaches at the Brookhurst St./Woodbury Ave. intersection.	TBD	224	Red Light Camera Fees			400,000				400,000
Total Project Cost				-	-	400,000	-	-	-	400,000
8) Traffic Signal Modifications - Chapman at Lamplighter This project will upgrade the traffic signal at Chapman and Lamplighter as well as the following intersections: 1) Garden Grove Blvd & Gilbert 2) Garden Grove Blvd & Casa Linda 3) Euclid & Stanford 4) Brookhurst & Standford.	CP1292000	211	Traffic Mitigation Fees	1,008,806	291,124	75,000				1,374,930
Total Project Cost				1,008,806	291,124	75,000	-	-	-	1,374,930
Total Traffic Improvements				1,008,806	361,124	1,286,500	1,050,000	500,000	500,000	5,206,430
Park Improvements										
1) Magnolia Park The Project will remove and replace playground and playground surface, picnic shelter, PIP replacement, fence located around pool and there will also be repairs made to the pool house building.	CP1335000	216	Citywide Park Fee		170,000	100,000				270,000
		233	State Park & Rec Grant							
					204,822					204,822
Total Project Cost				-	374,822	100,000	-	-	-	474,822
2) Parks and Facilities Master Plan Improvements Projects are prioritized based on 15 year master plan.	CP1181000	216	Citywide Park Fee			300,000	300,000	300,000	300,000	200,000
		214	Park Fee			100,000	125,000	200,000	200,000	100,000
Total Project Cost				-	-	400,000	425,000	500,000	500,000	300,000
3) Woodbury Park Expansion and Renovations Prop 68 Statewide Park grant project	CP1334000	216	Citywide Park Fee		1,600,000					1,600,000
		214	Park Fee			1,000,000				1,000,000
		233	State Park & Rec Grant		5,956,000					5,956,000
Total Project Cost				-	7,556,000	1,000,000	-	-	-	8,556,000
4) Civic Center Park Improvements Construction of landscaping, ADA walkways and CMC bridge replacement	CP1181000	214	Park Fee		350,000	50,000				400,000
Total Project Cost				-	350,000	50,000	-	-	-	400,000

**FIVE-YEAR CAPITAL IMPROVEMENT PLAN
(CONTINUED)**

	Project / JL Key	Fund	Prior Years Project Costs	FY 2023-24		FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	Total Project Costs
				Estimated Carryover Funding	Budget	Estimated Funding				
5) Light Pole Replacement Replace light poles throughout city parks, based on list of replacement needs	CP1116000	216 Citywide Park Fee			100,000	100,000	100,000	100,000	100,000	500,000
Total Project Cost			-	-	100,000	100,000	100,000	100,000	100,000	500,000
6) Atlantis Play Center C/O FY22-23 Splash pad unit replacements; FY23-24 Playground equipment upgrades	CP1019000	214 Park Fee		68,000						68,000
		216 Citywide Park Fee			300,000					300,000
Total Project Cost			-	68,000	300,000	-	-	-	-	368,000
7) Parks Replacement of Irrigation Systems FY24-25 Eastgate Park \$40,000; Edgar Park \$60,000; Faylane Park \$20,000; FY 25-26 Gutosky Park \$20,000; Magnolia Park \$40,000; Westgrove Park \$60,000	CP1181000	216 Citywide Park Fee				120,000	120,000			240,000
Total Project Cost			-	-	-	120,000	120,000	-	-	240,000
8) Renovations to Park Buildings Including Eastgate Park Teen Center and Magnolia Park FRC	CP1181000	216 Citywide Park Fee		29,000	125,000	100,000	75,000			329,000
Total Project Cost			-	29,000	125,000	100,000	75,000	-	-	329,000
9) State Representative Lou Correa - District 46 Grant Funding Haster Basin, West Haven, and Jardin de los Ninos	CP1336000 CP1337000 CP1338000	242 Federal Grants 216 Citywide Park Fee			1,000,000					1,000,000 1,000,000
Total Project Cost			-	-	2,000,000	-	-	-	-	2,000,000
Total Park Improvements				8,377,822	4,075,000	745,000	795,000	600,000	400,000	14,992,822
Community & Economic Development Improvements										
1) Caltrans Bike Corridor Improvement Project (BCIP): 15 miles of striping of new bike lanes: North-South from Brookhurst between Katella and Trask; West btw City limit and GG Blvd; Gilbert btw Katella and Westminster; East-West from Chapman btw Valley View and City limit; Lampson btw City limit and Haster. Total grant award Construction (Phase 4) \$1.043M, Total project cost \$1.2M BCIP Matching Funds BCIP Matching Funds	GT1024000	242 Federal Grants 222 AQMD 222 AQMD 111 General Fund		77,000	1,043,140					1,120,140
					229,327					229,327
					141,000					141,000
					7,400					7,400
Total Project Cost				77,000	141,000	1,279,867	-	-	-	1,497,867
2) Purcell Building - Aquisition/rehabilitation to the Purcell Building (Public Facilities)	CP1326276	111 General Fund		8,250,000	1,000,000					9,250,000
Total Project Cost				8,250,000	1,000,000	-	-	-	-	9,250,000
3) Navigation Center - Acquisition/ Construction Management/Design of Navigation Center (Public Facilities) Rehabilitation and Tenant Improvements abatement of Navigation Center	CP1350000	260 Navigation Center Fund 260 Navigation Center Fund		6,045,000	955,000					7,000,000 5,300,000
Total Project Cost				6,045,000	955,000	5,300,000	-	-	-	12,300,000
4) Caltrans Cooperative Fencing Project	GT1366000	242 Federal Grants			600,000					600,000
Total Project Cost				-	600,000	-	-	-	-	600,000
5) HOME PI Affordable Housing Project Estimated total cost \$50,000	GT1101160	249 HOME Grant		50,000	50,000	50,000	50,000	50,000	50,000	300,000
Total Project Cost				50,000	50,000	50,000	50,000	50,000	50,000	300,000

**FIVE-YEAR CAPITAL IMPROVEMENT PLAN
(CONTINUED)**

	Project / JL Key	Fund	Prior Years Project Costs	FY 2023-24		FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	Total Project Costs
				Estimated Carryover Funding	Budget	Estimated Funding				
6) HOME PI Admin Acquisition/Rehabilitation Project	GT1101142	249 HOME Grant	5,000		5,000	5,000	5,000	5,000	5,000	30,000
Total Project Cost			5,000	-	5,000	5,000	5,000	5,000	5,000	30,000
Total Community & Economic Development Improvements			14,427,000	1,096,000	8,234,867	55,000	55,000	55,000	55,000	23,977,867

Facility Improvements										
1) SB 1383 - City Facilities Trash Enclosure Improvements	TBD	660 Refuse			200,000					200,000
The Project will assess various City Facilities' existing trash enclosures and add enclosure capacity based on projected waste disposal and required recycling and organics recycling bins at each facility.										
Total Project Cost			-	-	200,000	-	-	-	-	200,000
2) Fleet Electrification Infrastructure Planning & Design	CP1332000	702 Fleet Management			100,000					100,000
To comply with state law requiring all municipal fleets to transition to electric vehicles, the City will hire a consultant for assessment, planning, and/or design for EV infrastructure at the Municipal Yard.										
Total Project Cost			-	-	100,000	-	-	-	-	100,000
Total Facilities Improvements			-	-	300,000	-	-	-	-	300,000

Water Improvements										
1) Magnolia Reservoirs and Booster Pump Station Project	CP1205000	602 Water	3,805,972		800,000					4,605,972
2) SCADA Implementation Project	CP1268000	602 Water	1,903,645	436,956	400,000	1,505,000	800,000	1,500,000		6,545,601
3) SCADA -FP2 Pressure Monitoring Improvements	CP1268000	602 Water			419,180					419,180
4) SCADA - HP4-5 SCADA - Trask & Westhaven	CP1268010	602 Water			650,000					650,000
5) SCADA - HP1-3 SCADA - Mag, Lampson, & WGG	CP1268288	602 Water				900,000				900,000
6) Water Improvement Project Woodbury Rd and Taft St	CP1378000	602 Water				1,200,000				1,200,000
7) Water Improvement Project - Chapman Ave and Dale St (~10,000 ft)	CP1361000	602 Water			5,000,000					5,000,000
8) Well 19 Construction		602 Water			2,200,000					2,200,000
9) Water Improvement Project - Woodbury Ave & Anabel Ave (~3,500 ft)		602 Water	-		1,680,000					1,680,000
10) Water Main Replacement (2 miles each year)		602 Water					2,084,000	4,000,000	4,000,000	10,084,000
11) Design and Construction of Lampson and Trask Reservoirs Rehabilitation	CP1328000	602 Water	108,775		830,000	3,000,000	3,000,000			6,938,775
12) Water Transmission Line Study	CP1377000	602 Water				100,000				100,000
13) Water Main Replacement (services, hydrants, meters, valves, etc.)	CP1199000	603 Water Replacement			3,807,227	3,500,000	3,500,000	3,500,000	3,500,000	17,807,227
Total Water Improvements			5,818,392	436,956	15,786,407	10,205,000	9,384,000	9,000,000	7,500,000	58,130,755

**FIVE-YEAR CAPITAL IMPROVEMENT PLAN
(CONTINUED)**

	Project / JL Key	Fund	Prior Years Project Costs	FY 2023-24		FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	Total Project Costs
				Estimated Carryover Funding	Budget	Estimated Funding				
Sewer Improvements										
1) Sewer Improvement Project - Lampson and Springdale (~1400 ft)	CP1310000	631 Sewer	74,960		2,388,000					2,462,960
2) Sewer Main Replacement Project 4 & Project 31 (Design & Construction)	CP1329000	631 Sewer	63,409		2,380,000	1,000,000				3,443,409
3) Sewer SCADA Upgrade	CP1268000	631 Sewer	344,264		720,000					1,064,264
4) Sewer Rehab Phase II - Sewer Main Replacement - Project 1 & Project 48 & 47	CP1363000	631 Sewer			500,000	2,500,000				3,000,000
5) Sewer Rehab Phase II - Main Lining and Spot Repair Project 2	CP1364000	631 Sewer			500,000	2,500,000				3,000,000
6) Sewer Main Lining and Spot Repairs Project 5 & 6	CP1330000	631 Sewer	109,933		2,600,000					2,709,933
7) Sewer Main Replacement Project 38 and 39 (Design & Construction)	TBD	631 Sewer					260,000	1,000,000		1,260,000
8) Sewer Rehab Phase II - Sewer Main Replacement - projects	TBD	631 Sewer					2,500,000	3,000,000		5,500,000
9) Sewer Rehab Phase II - Main Lining and Spot Repair Projects	TBD	631 Sewer					2,000,000	2,000,000	2,000,000	6,000,000
10) Sewer Main Improvements	TBD	632 Sewer Replacement			1,621,216	1,500,000	1,500,000	1,500,000	1,500,000	7,621,216
Total Sewer Improvements			592,566	-	10,709,216	7,500,000	6,260,000	7,500,000	3,500,000	36,061,782
Grand Totals			23,262,600	20,410,098	67,739,512	30,175,059	26,415,917	27,027,334	21,571,484	216,602,005