## Measure O Citizens Oversight Board Committee

**Special Meeting** October 23, 2023

# Agenda

- 1. Oral communications
- 2. Receive and file minutes for March 6, 2023 Special Meeting
- 3. Review Draft Measure O Annual Report to City Council
- Review Adopted Fiscal Year 2023-25 Biennial Budget (General Fund)
- 5. Review Preliminary Fiscal Year 2022-23 General Fund Financial Performance
- 6. Next Meeting Date and Topics
- 7. Matters from Committee Members and Staff

### Measure O Important Facts

- On November 6, 2018, Garden Grove voters passed Ordinance No. 2897, known as Measure O, imposing a one-cent (1%) transaction and use (sales) tax.
- Collection of the one-cent local sales tax began on April 1, 2019.
- Measure O is subject to a clear system of accountability, with the oversight of an independent committee.

## Measure O Committee FY 2022-23 Annual Report

Agenda Item No. 3

## Highlights of FY2022-23 Annual Report

#### City of Garden Grove

| INTER-DEPARTMENT | MEMORANDUM |
|------------------|------------|
|                  |            |

- To: City Council From: Measure O Citizen's Oversight Committee
- Subject: MEASURE O COMMITTEE ANNUAL Date: November 14, 2023 REPORT FOR FISCAL YEAR 2022-23

#### OBJECTIVE

To present to City Council the Measure O Citizen's Oversight Committee annual report for Fiscal Year 2022-23 per Resolution No. 9540-19.

#### BACKGROUND

On November 6, 2018, Garden Grove voters passed Ordinance No. 2897, also known as Measure O, imposing a one-cent (1%) transactions and use (sales) tax. The Measure O – Citizen's Oversight Committee was established on February 26, 2019, to review the City's annual budget, mid-year budget, and year-end audited financial information in regards to the receipt and use of Measure O funds. Resolution No. 9540-19 requires that an annual report be presented to the City Council communicating the Committee's activities and to provide a response to the following questions:

- Does the current audited financial information reflect that the Measure O Public Safety and Vital City Services tax was collected and appropriately spent?
- Does the City's proposed General Fund annual budget and CIP plan protect and maintain the City's core services including public safety?

- Summary of Committee's Proceedings and Activities during the year
- Recap of Audited Financial Information for Fiscal Year 2021-22
  - \$183.4M General Fund revenue, \$28.9 from Measure O
  - \$134.2M General Fund expenditures, 71% for Public Safety
- Highlight on Amended General Fund Budget for Fiscal Year 2022-23, with an increase of \$6.2M

## City of Garden Grove FY 2023-25 Biennial Budget

## Adopted by City Council on June 13, 2023

Agenda Item No. 4

## **Highlights of FY2023-25 Biennial Budget**

## Good news...

- Balanced budget for both years
- Added 17 Full-time positions to strategically address Council priorities
- Increased funding for various City programs
- Implemented the Capital Asset Renewal and Replacement program
- Completed organizational restructure to improve efficiency and promote succession planning

## **Continued focuses...**

- Carefully align recurring costs with ongoing revenue sources
- Ensure sufficient reserves to weather potential mild recession
- Continue to address pension obligations
- Strategically fund the implementation of the City's comprehensive infrastructure policy

## **2023-2025 Council Priorities**



## **Baseline for FY2023-25 Budget Development**

#### What do we have?

| REVENUE SOURCES     |    | FY 2023-24<br>Proposed<br>('\$000) |    | 2024-25<br>roposed<br>('\$000) |
|---------------------|----|------------------------------------|----|--------------------------------|
| SALES TAX           | \$ | 30,639                             | \$ | 31,409                         |
| MEASURE O           |    | 29,669                             |    | 30,415                         |
| PROPERTY TAX        |    | 60,890                             |    | 62 <i>,</i> 596                |
| HOTEL VISITOR'S TAX |    | 25,000                             |    | 25,750                         |
| OTHER GF REVENUE    |    | 20,945                             |    | 21,453                         |
| TOTAL               | \$ | 167,143                            | \$ | 171,623                        |
|                     | -  |                                    | -  |                                |

#### What do we need?

| EXPENSE CATEGORIES              | FY 2023-24<br>Proposed<br>('\$000) |         | FY 2024-25<br>Proposed<br>(\$'000) |         |
|---------------------------------|------------------------------------|---------|------------------------------------|---------|
| LABOR COSTS (with OT)           | \$                                 | 97,885  | \$                                 | 102,478 |
| OCFA & FIRE UAL                 |                                    | 31,126  |                                    | 31,685  |
| SERVICES & SUPPLIES             |                                    | 16,771  |                                    | 17,813  |
| INTERNAL SERVICE / DEBT SERVICE |                                    | 14,020  |                                    | 14,473  |
| TRANSFERS OUT                   |                                    | 1,700   |                                    | 1,697   |
| TOTAL                           | \$                                 | 161,502 | \$                                 | 168,146 |

|   |                              | FY 2023-24  | FY 2024-25  |  |
|---|------------------------------|-------------|-------------|--|
|   |                              | (\$'000)    | ('\$000)    |  |
| < | PROJECTED SURPLUS - BASELINE | \$<br>5,641 | \$<br>3,477 |  |

#### **Revenue Baseline:**

- No new revenue sources
- Consistent estimation method from prior years

### **Expense Baseline:**

- No increase in staffing or service level
- Only known cost increase included, wage, contractual etc.

## FY 2023-2025 Supplemental Requests

| FY2021-22<br>Available Fund Balance<br>(\$'000) | FY 2022-23<br>Estimated Surplus<br>(\$'000) | FY 2023-24<br>BASELINE Surplus<br>(\$'000) | FY 2024-25<br>BASELINE Surplus<br>(\$'000) | Main considerations:<br>• Fund Balance = One-time \$ |
|---|---|--|--|--|
| \$46,494  | \$9,362                                     | \$5,641                                    | \$3,477                                    | Diminishing surplus                                  |

| ТҮРЕ             | FY 2023-24<br>('\$000) |       | FY 2024-25<br>('\$000) |       | TOTAL<br>('\$000) |        |
|------------------|------------------------|-------|------------------------|-------|-------------------|--------|
| Ongoing Requests | \$                     | 4,200 | \$                     | 4,600 | \$                | 8,800  |
| One-time Costs   |                        | 3,090 |                        | 1,210 |                   | 4,300  |
| TOTAL            | \$                     | 7,290 | \$                     | 5,810 | \$                | 13,100 |

#### Sources for Supplemental Requests:

| Projected current year surplus<br><u>from Baseline Scenario</u> | \$<br>5,642                 | \$<br>3,477 *               |
|---|-----------------------------|-----------------------------|
| Estimated surplus from FY2022-23                                | \$<br>1,648<br><b>7,290</b> | \$<br>2,333<br><b>5,810</b> |

\* Available surplus for Year 2 will decrease after funding Year 1 supplemental requests that are recurring.

## FY 2023-2025 Supplemental Requests Summary (1/2)

| Description                           | Amount    | Council<br>Priority |
|---------------------------------------|-----------|---------------------|
| Automation                            |           |                     |
| Mobile equipment for field staff      | \$ 15,700 | 1,3                 |
| City Hall lobby kiosk                 | 10,000    | 4,6                 |
| Capital Improvement Project           |           |                     |
| Channel repair and other improvements | 1,250,000 | 4                   |
| Community Program                     |           |                     |
| Garden Grove Gems                     | 5,000     | 3                   |
| Garden Grove Teen Action (GGTAC)      | 7,000     | 6                   |
| Police Explorer Program               | 10,000    | 2                   |
| Holiday lighting infrastructure       | 30,000    | 4                   |
| Cost Reduction & Recovery             |           |                     |
| Subrogation service                   | 45,000    | 3                   |
| Transient Occupancy Tax audit         | 70,000    | 3                   |
| Equipment                             |           |                     |
| Police equipment                      | 155,300   | 2                   |

| Council Priorities:   |  |
|-----------------------|--|
| Tire 1:               |  |
| 1. Homelessness       |  |
| 2. Publicsafety       |  |
| 3. Economic           |  |
| development &         |  |
| support for local     |  |
| businesses            |  |
| 4. Infrastructure     |  |
| Tier 2:               |  |
| 5. Code enforcement   |  |
| 6. Celebrate cultural |  |
| diversity             |  |
|                       |  |

### FY 2023-2025 Supplemental Requests Summary (2/2)

| Description                                   | Amount     | Council<br>Priority |
|---|------------|---------------------|
| Infrastructure Enhancement                    |            |                     |
| Security cameras at City parks & other        | \$ 111,500 | 1, 4                |
| New Positions (14)                            | 1,901,423  | ALL                 |
| Position upgrade (7)                          | 985,861    | ALL                 |
| Professional service                          |            |                     |
| Be Well OC                                    | 1,200,000  | 1                   |
| Economic development                          | 488,000    | 3                   |
| Parking enforcement                           | 30,000     | 1, 2, 3             |
| Tree maintenance                              | 100,000    | 2, 4                |
| Staff Augmentation                            |            |                     |
| Engineering, construction & grant development | 173,000    | 3                   |
| Building and planning services                | 300,000    | 3                   |
| Code enforcement                              | 200,000    | 5                   |
| Staff Development                             | 61,364     | ALL                 |
| Other   |            |                     |
| SB 1383 Compliance                            | 400,000    | 3,4                 |
| Other   | 27,000     | ALL                 |

### *Council Priorities: Tire 1:*

- 1. Homelessness
- 2. Public safety
- 3. Economic development & support for local businesses
- 4. Infrastructure **Tier 2:** 
  - 5. Code enforcement
  - 6. Celebrate cultural diversity

## FY 2023-2025 Proposed General Fund Budget

| General Fund Expenditure  | FY 2023-24<br>('\$000) | FY 2024-25<br>(\$'000) |  |
|---------------------------|------------------------|------------------------|--|
| CITY ADMINISTRATION       |                        |                        |  |
| CITY MANAGER              | \$ 4,222               | \$ 4,392               | FY2023-25 Proposed General Fund Budget |
| CITY ATTORNEY             | 1,023                  | 1,074                  | Community                              |
| FINANCE                   | 4,119                  | 4,294                  | ServicesNon-departmentalEconomic4%1%   |
| HUMAN RESOURCES           | 2,303                  | 2,353                  | Development<br>4%                      |
| INFORMATION TECHNOLOGY    | 833                    | 853                    | Public Works 7%                        |
| TOTAL CITY ADMINISTRATION | 12,500                 | 12,966                 | Community 13%<br>Development Police    |
| PUBLIC SAFETY - POLICE    | 80,552                 | 84,532                 | 4%<br>Fire                             |
| PUBLIC SAFETY - FIRE      | 31,760                 | 32,966                 | 19%                                    |
| PUBLIC WORKS              | 21,621                 | 20,902                 |  |
| COMMUNITY DEVELOPMENT     | 6,448                  | 6,846                  |  |
| ECONOMIC DEVELOPMENT      | 6,926                  | 6,724                  |  |
| COMMUNITY SERVICES        | 6,834                  | 7,092                  |  |
| NON-DEPARTMENTAL          | 2,245                  | 2,247                  |  |
| TOTAL USES                | \$ 168,886             | \$ 174,275             |  |

## City of Garden Grove FY 2022-23 Preliminary Financial Performance - General Fund -

Agenda Item No. 5

## FY2022-23 Preliminary General Fund Revenue

|                           |    | Revised  | Unaudited |          |    | Preliminary |
|---------------------------|----|----------|-----------|----------|----|-------------|
|                           |    | Budget   |           | Actuals  |    | Variance    |
|                           |    | ('\$000) |           | ('\$000) |    | ('\$000)    |
| Sales Tax - Bradley Burns | \$ | 29,237   | \$        | 29,933   | \$ | 696         |
| Sales Tax - Measure O     |    | 27,133   |           | 29,376   | \$ | 2,243       |
| Property Tax              |    | 58,362   |           | 66,592   |    | 8,230       |
| Hotel Tax                 |    | 22,342   |           | 28,009   |    | 5,667       |
| Other                     |    | 19,569   |           | 23,312   |    | 3,743       |
| Transfers In              |    | -        |           | 3,038    |    | 3,038       |
| Total                     | \$ | 156,643  | \$        | 180,260  | \$ | 23,617      |

- Sales tax including Measure O surpassed budget by \$2.9M
- Property tax exceeded budgeted amount by \$8.2M
- Hotel tax reached new historical high, and had a favorable budget variance of \$5.7M

## FY2022-23 Preliminary General Fund Expenditures

| Expenditure Category             | Revised<br>Budget<br>('\$000) | Unaudited<br>Actuals<br>('\$000) | Preliminary<br>Variance<br>('\$000) |
|----------------------------------|-------------------------------|----------------------------------|-------------------------------------|
| Fire                             | \$<br>30,917                  | \$<br>30,932                     | \$<br>14                            |
| Police                           | 76 <i>,</i> 485               | 72,349                           | (4,137)                             |
| City Administration              | 10,363                        | 9,875                            | (487)                               |
| Community & Economic Development | 11,551                        | 10,996                           | (556)                               |
| Community Services               | 4,354                         | 4,191                            | (163)                               |
| Public Works                     | 18,918                        | 16,756                           | (2,163)                             |
| Captial Outlay                   | 13,199                        | 11,460                           | (1,739)                             |
| Debt Service                     | 1,511                         | 1,511                            | -                                   |
| Transfers Out                    | <br>1,810                     | 1,810                            | -                                   |
| Total                            | \$<br>169,107                 | \$<br>159,879                    | \$<br>(9,229)                       |

- Overall anticipated budgetary savings of \$9.2M
- Public Safety expenditures totaled \$103.3M
  - \$8.1M increase from FY2021-22
  - 71.2% of overall General Fund operating budget

## Civic Center Revitalization Project: Public Safety Facility Update

## **Project Progress**

### **Phase 1 Completed:**

- ✓ Future site location identified
- ✓ Program validated, project schedule streamlined
- ✓ City direction to retain O&M responsibility and optimize risk transfer with DBF
- ✓ Community engagement workshop, events, & website (throughout all phases)

### **Phase 2: Completed**

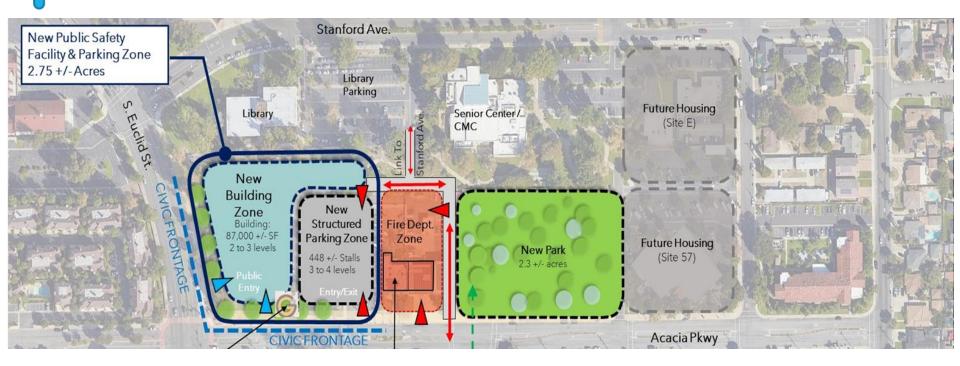
- ✓ Conducted RFI and market sounding
- ✓ Initiated CEQA
- ✓ Refined Evaluation Criteria
- ✓ Preparing RFQ/P to include design/performance specifications
- ✓ Finalizing funding plan

### Phase 3:

- Launch RFQ
- Select developer
- Design completed
- Agreements finalized
- Financial close
- Notice to Proceed
- Guaranteed Maximum Price per negotiated contract

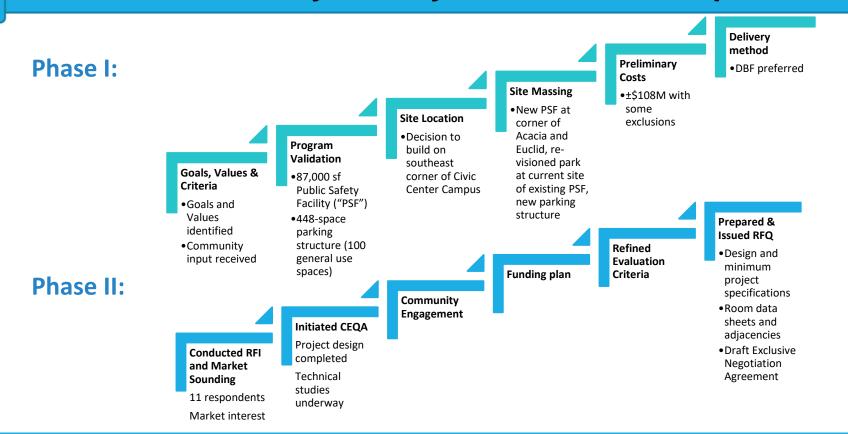


## **Public Safety Facility Site Location**



https://ggcity.org/civic-center

## **Public Safety Facility Phase I & II Recap**



## **Public Safety Facility Phase III Status**



## RFQ Evaluation and Award Recommendation

•Selection Committee evaluates statements of qualification and holds interviews with shortlisted teams

Qualifications-based selection

Award recommendation to Council



### Complete CEQA:

Michael Baker engaged, work commenced
Project description complete
Document to be available for public comment
Anticipate completion in February '24



### Community engagement

- Outreach plan continues
- •Fall events planned
- ·Collaboration with selected developer team



### **Exclusive Negotiations Period**

- Launch design
- Negotiate Development Agreement
- •Finalize Plan of Finance
- ·Council review and approval
- •Commercial and Financial Close

## **Public Safety Facility Phase III Status**



## Next Meeting...

### **Topics to cover:**

- Discuss audited General Fund operating results for Fiscal Year 2022-23
- Review Fiscal Year 2023-24 mid-cycle budget and Measure O Revenue outlook

### **Tentative date:**

February/March 2024



### Agenda Item No. 6



## **Questions?**

Patricia Song – <u>psong@ggcity.org</u> Alvaro Castellon – <u>alvaroc@ggcity.org</u>



GARDEN GROVE