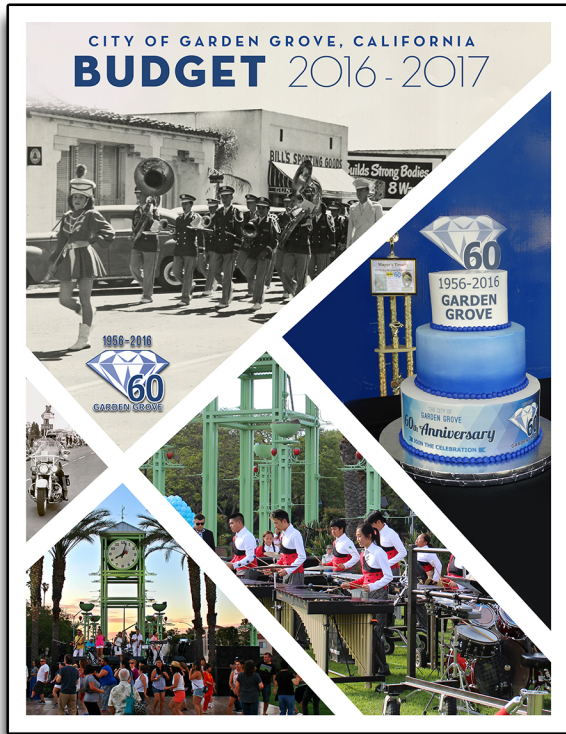


CITY OF GARDEN GROVE, CALIFORNIA
BUDGET 2016 - 2017





ABOUT THE COVER:

On June 18, 1956, Garden Grove became Orange County's 18th city. Soon after, the city saw a huge growth in newcomers, becoming one of OC's largest and most diverse cities. Sixty years later, Garden Grove is home to over 175,000 residents, has one of the most popular tourist areas in Orange County, and enjoys a hometown pride like no other.

On Saturday, June 18, 2016, the City of Garden Grove celebrated its 60th anniversary with a Diamond Jubilee Celebration, which brought thousands out to the Village Green and Historic Main Street. The photos on this year's budget cover illustrate some of the highlights that took place that day, and honor Garden Grove's 60 years of "Pride and Progress."

CITY OF GARDEN GROVE
BUDGET
2016 - 2017

City Council

Bao Nguyen
Mayor

Steven R. Jones
Mayor Pro Tem

Christopher V. Phan
Council Member

Phat Bui
Council Member

Kris Beard
Council Member

City Officials

Scott Stiles
City Manager

Kingsley Okereke
Assistant City Manager /
Finance Director

Budget Development

Michael J. McClellan
Deborah A. Powell
Janet J. Chung
Ann Eifert

Publication

Maria Stipe



City of Garden Grove
11222 Acacia Parkway
Garden Grove · CA 92840



CITY OF GARDEN GROVE

Bao Nguyen
Mayor
Steven R. Jones
Mayor Pro Tem
Christopher V. Phan
Council Member
Phat Bui
Council Member
Kris Beard
Council Member

October 2016

Garden Grove City Council
Garden Grove, CA

Honorable Mayor and Members of the City Council:

I am pleased to present the fiscal year (FY) 2016-17 Budget for the City of Garden Grove. This is a balanced budget that includes revenues and expenditures for all City funds including: Basic Services, Water, Housing Authority, Successor Agency, Grants, Cable, Special Assessment Districts (Main Street, Street Lighting, Parking, and Tourism Improvement), Sanitary District, and the current year Capital Improvement Program.

GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The FY 2016-17 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

Community Vision

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition and Financial Outlook: The national and state economies continue to steadily improve since the Great Recession. For the past eight years, the economy has experienced slow recovery. Gross Domestic Product (GDP) is projected to continue its modest improvement to 2.1% in FY 2016-17. Recent economic data is mostly positive with low unemployment rates and consumer confidence holding steady.

The City remains cautiously optimistic for the new fiscal year. Garden Grove continues to experience modest growth in the City's four largest sources of revenue: sales, property, transient occupancy, and motor vehicle taxes. Transient occupancy tax revenues are estimated to reach \$23.5 million in FY 2016-17. The opening of the Great Wolf Waterpark Hotel in March 2016 contributed significantly to the hotel tax revenue projected increase of \$4.5 million over last year's budget. For the first time, the City is forecasting transient occupancy tax revenue to exceed sales tax revenue as the City's largest revenue source. Sales, property, and motor vehicle taxes are projected to have modest increases as well. Sales tax revenue is projected to increase by seven percent to \$22.0 million. Property tax revenue remains stable with a \$0.7 million increase to \$14.5 million. Motor vehicle tax revenue is estimated at \$15.1 million, a small increase of \$0.1 million.

The City continues to manage a stubborn structural deficit which requires the use of one-time funds to balance the budget. However, the trend is encouraging as the deficit declined from \$5.6 million in FY 2015-16 to \$4.3 million in FY 2016-17. The City remains committed to addressing the structural deficit by containing costs, pursuing new revenue sources, and seeking cost recovery for various services. Moreover, with continued economic development projects such as the Brookhurst Triangle and other major development projects along Harbor Boulevard, the City remains hopeful that the structural deficit will be short-term.

- Citywide Budget: The FY 2016-17 budget with all funds is balanced and includes a total operating budget of \$218.1 million and a capital improvement budget of \$18.7 million. The operating and capital improvement budget includes all City funds such as General Purpose, Water, Sanitary District, Housing Authority, Successor Agency, Grants, Cable, and Special Assessment Districts.

FY 2016-17 BASIC FUND BUDGET

The FY 2016-17 basic operating budget is \$112.3 million and the basic capital budget is \$5.0 million. The budget includes various subsidies and support to other funds, such as economic development, cable, street lighting, Community Development Block Grant (CDBG), and park maintenance as well as funding for core services and important community needs.

Balancing the FY 2016-17 Basic Services fund budget was facilitated by the use of reserves, transfers, and a variety of reimbursements to the basic fund budget for services provided to other funds. This includes, \$4.3 million in one-time sources, comprised of \$0.9 million in anticipated land sale, \$1.4 million draw down from the Workers' Compensation Fund, and \$2.0 million from various other funds. Revenues and expenditures will be closely monitored and appropriate adjustments will be made to ensure the City's financial health and stability.

The FY 2016-17 budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

Given the budget's structural imbalance, the City is still challenged to respond to critical community needs including public safety concerns, implementation of "by-district" City Council elections, and other quality of life issues. Hence, the FY 2016-17 budget includes additional resource allocations to enhance public safety services and response times, and necessary augmentations to other important programs. Selected highlights of new resource allocations in the budget include:

- The additional funding of 5 police officers and various computer equipment to improve efficiency and quality of services
- Upgrading 3 Firefighter positions to Firefighter/Paramedic
- Funding for two additional Council members as a result of the City's districting process
- Funding for the 2016 election
- Start-up funding for the City's animal care program
- Funding to increase the City's Internet bandwidth

NON-BASIC FUND BUDGETS

Water: The FY 2016-17 Water Services budget totals \$34.3 million and provides for the production and delivery of water throughout the City. It also provides for the replacement and refurbishment of water related infrastructure and equipment as needed to support new development and upgrade existing infrastructural deficiencies. The adoption of a Water Financial Plan and water rates in June 2007 enabled the balancing of the FY 2016-17 budget. *Resources are allocated within the budget to continue the implementation of the Water Financial and Capital Plan including replacing defective components of the water system, construction of the Municipal Water District Inter-connect Rehabilitation Project, redevelopment of wells 20 and 21, designing of the Magnolia Reservoir Rehabilitation Project, the Citywide Water Services Replacement Project Phase II, and the Ward Street fire flow water improvements.*

Successor Agency to the Agency for Community Development: The FY 2016-17 budget for the Successor Agency is based on the enforceable obligations approved by the California Department of Finance on the Recognized Obligation Payment Schedule (ROPS), covering the period from July 2016 to December 2016 and the anticipated ROPS for January 2017 through June 2017. The total FY 2016-17 Successor Agency budget is \$20.0 million.

Housing Authority: The Housing Authority's FY 2016-17 budget will provide rental assistance to 2,337 families through the Section 8 Rental Assistance Program, which is funded by federal grants. The Housing Authority conducts inspections to ensure subsidized units are meeting quality standards and safety codes, and provides outreach activities to tenants, landlords, and other support agencies to help clients move towards economic self-sufficiency. In addition, the Housing Authority monitors the former Agency affordable housing agreements and maintains owned civic center properties. The FY 2016-17 Housing Authority budget totals \$31.9 million.

Garden Grove Sanitary District: The District provides trash collection and sewer services to customers within the Garden Grove Sanitary District. The Sanitary District is funded sufficiently through its own property taxes and user fees. The total FY 2016-17 budget for Solid Waste is \$2.0 million, which provides for the administration of the service contract with Garden Grove Disposal, approved operating and landfill reserves, and recycling and waste diversion efforts. The Sewer budget for the 2016-17 fiscal year is \$14.0 million and provides for upgrades to the sewer capital program, manhole inspection and replacement, and fats, oils, and grease control education.

TWO-YEAR BUDGET

The City is exploring the possibility of implementing a two-year budget beginning with the fiscal years 2017-18 through 2018-19 budgets. A two-year budget will allow for a longer planning horizon, enabling the City to allocate resources two-years at a time and reducing the time it takes to produce, review, and approve a budget each year.

SUMMARY

The City's overall financial outlook is strong and positive. Garden Grove continues to benefit from an improving economy and development projects throughout the City. This has enabled the City to decrease the structural deficit while enhancing public safety resources and other important service programs to the Garden Grove community. Staff will need to monitor revenues and expenses to effectively balance resources with the level of services our citizens expect.

With the City Council's leadership, the commitment of our employees, and effective management, the City will continue to provide our residents with quality services they

FY 2016-17 Budget

October 2016

Page 5

expect and deserve. On behalf of our talented and dedicated workforce, it is my pleasure to present the FY 2016-17 budget.

Sincerely,

A handwritten signature in black ink, appearing to read "Scott C. Stiles". The signature is written in a cursive, flowing style.

SCOTT C. STILES
City Manager

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Organizational Mission, Vision, Guiding Principles and Goals

ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community.

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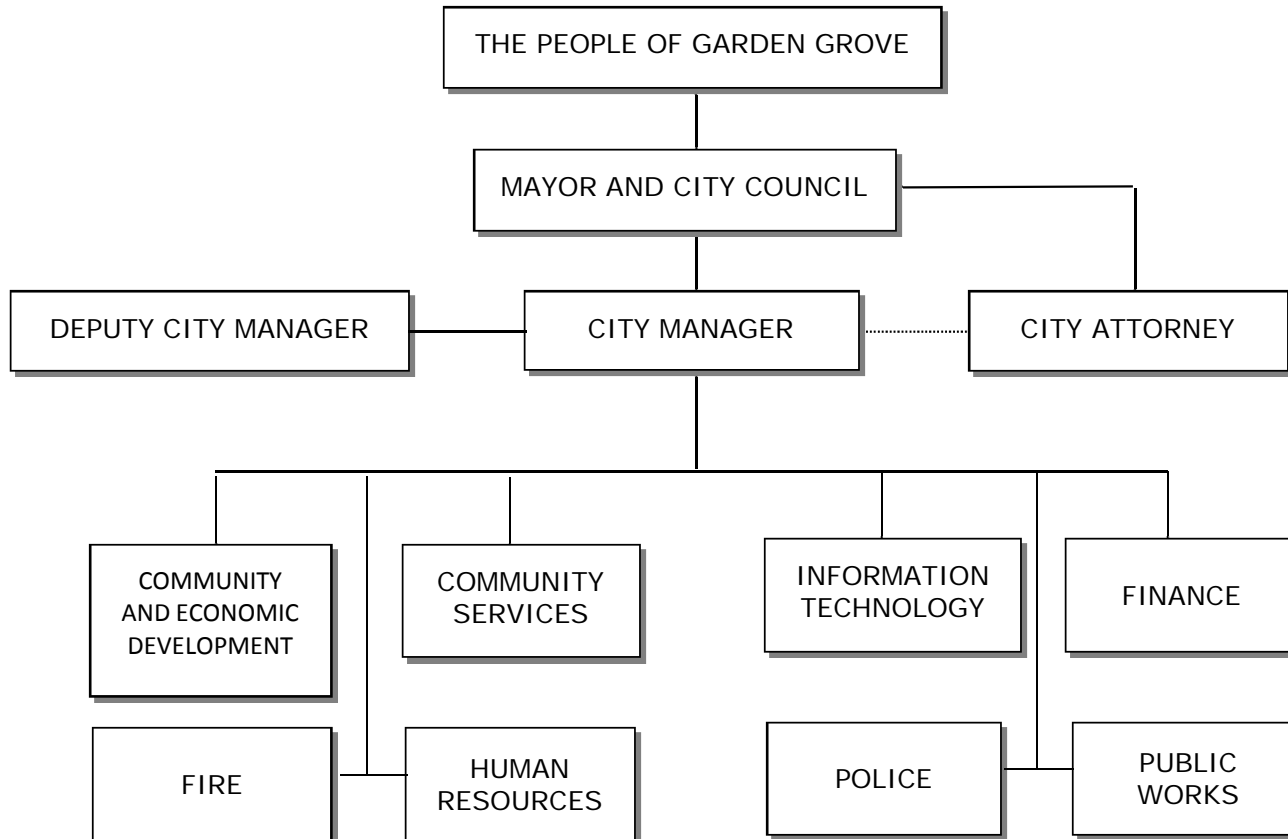
Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Council established specific organizational priorities for the 2016-17 fiscal year. These priorities center on six focus areas: economic development, public safety, community engagement, financial sustainability, effective transparent government, and community issues. The goals are operationally defined in the City's FY 2016-17 Action Plan and are grouped and summarized below.

1. Facilitate economic development to grow revenues, focusing on the following projects: completion of a citywide economic development study and incentive strategy, Grove District hotels, Brookhurst Triangle, Galleria, OC Street Car, and identification of west-side development opportunities.
2. Continue Re:Imagine Downtown initiatives, including civic center adaptive reuse, open streets event, development of a downtown parking management plan, and completion of a bicycle master plan.
3. Continue to prioritize public safety, including filling five new police officer positions and completing public safety infrastructure projects that are underway (i.e., police lobby and communications center improvements and implementation of plans for new Fire Station #6).
4. Enhance community engagement and outreach by involving the community in a strategic planning process, increasing the use of volunteers, and strengthening communication to diverse groups.
5. Strengthen the City's financial sustainability by achieving a balanced budget, creating long-term financial forecasts, assessing pension liability, implementing a new financial management system (Phase I), and evaluating options for greater sales tax recovery.
6. Implement initiatives to advance effective transparent government, including executing the City's management systems review action plan, maintaining staffing of basic service positions, facilitating a successful transition to the new City Council district structure, and continuing to implement transparency initiatives.
7. Address current community issues including the successful transition of animal care field and shelter services to the City and Orange County Humane Society, implementation of City Council direction regarding cannabis regulation, and achievement of measures to more effectively address homelessness.

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City of Garden Grove



FY 16-17

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Budget Summaries

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2014-15 (Actual)	2015-16 (Budget)	2015-16 (Projected)	2016-17 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>				
<u>GENERAL PURPOSE FUNDS</u>				
Sales Tax	\$ 19,251	\$ 20,500	\$ 22,052	\$ 22,000
Property Tax				
- General	13,657	13,800	15,414	14,500
- Paramedics	8,527	8,600	9,574	8,800
Property Transfer Tax	456	480	607	480
Motor Vehicle Tax	14,410	15,000	15,058	15,100
Franchises	2,533	2,400	2,577	2,400
Bldg. Permits & Other Fees	2,035	2,200	2,415	2,200
Deferred Municipal Support	2,788	3,428	3,428	3,728
Hotel Visitors Tax	17,217	19,000	20,897	23,500
Business Tax	2,416	2,400	2,514	2,400
Other Income	3,266	2,815	4,102	2,815
Traffic Fines	781	1,000	553	800
Parking Fines	994	1,010	1,020	1,010
Interest	264	200	253	200
Grant OH Support	38	39	32	50
Street Repair/Loan Payback	2,050	2,050	2,050	2,050
Sports Facility Income	97	100	106	100
Animal Control	N/A	N/A	N/A	200
Land Sales	0	2,000	2,774	0
GGTID Admin	0	0	0	0
Total General Purpose Fund	<u>90,780</u>	<u>97,022</u>	<u>105,426</u>	<u>102,333</u>
2015A Debt Refunding	<u>N/A</u>	<u>N/A</u>	<u>26,385</u>	<u>N/A</u>
Grand Total General Purpose Fund	90,780	97,022	131,811	102,333
<u>MISCELLANEOUS FUNDS</u>				
Gas Tax 2106/2107	2,030	1,700	1,927	2,000
Gas Tax 2105	1,046	1,000	990	1,000
Gas Tax 2103	1,873	800	905	800
Golf Course Operations	435	450	405	450
Self-Supporting Recreation	785	675	598	675
Police Seizure	86	90	3	40
Traffic Offender Impound Fees	55	80	52	80
Red Light Enforcement	763	700	643	700
Economic Development	0	0	0	0
Tourism Improv. Dist. - Transit	0	0	0	0
Land Sales Proceeds/ TID Str. Proj.	65	0	46	2,500
Total Miscellaneous Funds	<u>7,138</u>	<u>5,495</u>	<u>5,569</u>	<u>8,245</u>
TOTAL BASIC OPERATIONAL REVENUE	97,918	102,517	137,380	110,578
<u>CONSTRUCTION FUNDS (CAPITAL)</u>				
State Bonds Prop. 1B AB 1266	0	0	0	0
Cultural Arts	28	40	52	40
Park Fees	301	200	364	100
Drainage Fees	79	75	110	75
Traffic Mitigation Fees	24	50	30	50
Measure M-2	2,327	2,100	2,424	2,500
Development Agreement Fees	170	200	32	200
Total Construction Funds (Capital)	<u>2,929</u>	<u>2,665</u>	<u>3,012</u>	<u>2,965</u>
TOTAL BASIC CITY FUNDS	<u>\$ 100,847</u>	<u>\$ 105,182</u>	<u>\$ 140,392</u>	<u>\$ 113,543</u>

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2014-15 (Actual)	2015-16 (Budget)	2015-16 (Projected)	2016-17 (Budget)
<u>GRANT REVENUE FUNDS</u>				
Public Safety/Augmentation	\$ 731	\$ 650	\$ 632	\$ 700
CDBG/Home/ESG	3,149	2,801	3,799	2,662
Misc. Operational Grants	2,869	1,057	1,737	1,592
Misc. Capital Grants	<u>2,084</u>	<u>2,195</u>	<u>4,067</u>	<u>2,866</u>
TOTAL GRANT FUNDS	\$ 8,833	\$ 6,703	\$ 10,235	\$ 7,820
<u>SPECIAL ASSESSMENT FUNDS</u>				
Street Lighting	1,351	1,329	1,349	1,332
Main Street	28	27	28	27
Park Maintenance	707	700	660	700
GG Tourist Improvement District	<u>2,603</u>	<u>2,925</u>	<u>2,911</u>	<u>3,380</u>
TOTAL SPECIAL ASSESSMENTS	4,689	4,981	4,948	5,439
<u>WATER ENTERPRISE FUNDS</u>				
Water Revenue	<u>33,574</u>	<u>32,000</u>	<u>29,520</u>	<u>26,800</u>
TOTAL WATER FUNDS	33,574	32,000	29,520	26,800
<u>SUCCESSOR AGENCY FUND</u>				
Successor RDA	406	300	1,132	176
RDA Oblig. Retirement Fund	<u>20,526</u>	<u>17,879</u>	<u>15,838</u>	<u>19,834</u>
TOTAL SUCCESSOR AGENCY FUND	20,932	18,179	16,970	20,010
<u>CABLE CORPORATION FUNDS</u>				
Garden Grove Cable Corporation	<u>127</u>	<u>75</u>	<u>92</u>	<u>90</u>
TOTAL CABLE CORPORATION FUNDS	127	75	92	90
<u>HOUSING AUTHORITY FUNDS</u>				
Low/Mod Housing Agency	127	0	219	198
Housing Authority - Sec. 8	30,727	31,579	31,732	31,613
Housing Auth. - Civic Ctr Prop.	<u>89</u>	<u>80</u>	<u>79</u>	<u>566</u>
TOTAL HOUSING AUTHORITY FUNDS	30,943	31,659	32,030	32,377
<u>SEWER FUNDS</u>				
GGSD/Sewer - Operations	9,968	8,873	10,282	9,252
GGSD/Sewer - Capital	94	127	49	87
GGSD/Sewer - Replacement	43	53	17	43
COP 2006A/ Contingency	89	79	116	79
Sewer Fees	<u>49</u>	<u>368</u>	<u>142</u>	<u>39</u>
TOTAL SEWER FUNDS	10,243	9,500	10,606	9,500

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2014-15 (Actual)	2015-16 (Budget)	2015-16 (Projected)	2016-17 (Budget)
<u>SOLID WASTE FUNDS</u>				
GGSD/Solid Waste - Operations	<u>2,145</u>	<u>3,276</u>	<u>2,100</u>	<u>2,299</u>
TOTAL SOLID WASTE FUNDS	2,145	3,276	2,100	2,299
TOTAL ALL FUNDS	<u><u>\$ 212,333</u></u>	<u><u>\$ 211,555</u></u>	<u><u>\$ 246,893</u></u>	<u><u>\$ 217,878</u></u>

FY 2016-17

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

DEPARTMENTS	FY 15-16 (BUDGET) ^{①②}	FY 16-17 (ADOPTED) ^{①③}
Fire	\$ 21,550.1	\$ 23,000.8
Police	<u>50,758.9</u>	<u>52,795.7</u>
Subtotal Public Safety	\$ 72,309.0	\$ 75,796.5
City Manager ^④	2,145.3	33,507.5
Finance ^⑤	28,009.4	6,682.1
Comm. & Econ. Development ^{④⑤}	38,696.4	33,243.1
Public Works	58,793.6	59,793.7
Community Services	5,949.4	5,986.5
City Attorney	811.8	825.1
Human Resources	1,599.5	1,462.4
Information Technology	<u>779.6</u>	<u>772.2</u>
Subtotal Other	\$ 136,785.0	\$ 142,272.6
CITY TOTAL	<u>\$ 209,094.0</u>	<u>\$ 218,069.1</u>

① Excludes Capital Projects

② Excludes Basic Services - Fifteenth Year Depreciation of the City's Infrastructure.

③ Excludes Basic Services - Sixteenth Year Depreciation of the City's Infrastructure.

④ City Manager includes Housing Authority starting in FY 2016-17. Previously Housing Authority was part of Community Development.

⑤ Economic Development is part of Community & Economic Development starting in FY 2016-17. Previously Economic Development was part of Finance.

FY 2016-17
 BASIC SERVICES BUDGET (\$000)
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 10,953.0
Transfer from the Development Agreement Fee		600.0
Transfer from the Land Sale Proceeds (Vietnam War Museum)		900.0
Transfer from the Property Tax Law Suit Reserve		500.0
Transfer from the Tourism Improvement District		813.3
Transfer from the Workers Compensation Fund		1,400.0
Transfer from the Employee Benefit Fund		900.0
Transfer from the Insurance Fund		100.0
Transfer out to Cable		(438.3)
Estimated FY 16-17 Revenue		
General Fund ①	\$ 102,332.1	
Gasoline Tax	3,000.0	
Other Oper. Revenue	<u>8,210.0</u>	
 Total Estimated Revenue		 <u>113,542.1</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 129,270.1

EXPENDITURES

Public Safety Services		\$ (74,744.1)
Other Basic Services ②		<u>(37,536.2)</u>
Subtotal Operational		\$ (112,280.3)
 Capital Projects		 (4,991.0)
Information Technology Support		(39.9)
City Economic Development Projects		0.0
Retired Medical Reserve		0.0
Contingency Reserve		<u>0.0</u>
 Total Estimated Expenditures ③		 \$ (117,311.2)
 Basic Funds Balance (Gross)		 11,958.9
Less: Restricted Funds Balance		(11,897.2)

BALANCE GENERAL FUND \$ 61.7

SIXTEENTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE (14,220.0)
NOT FUNDED

NET BALANCE GENERAL FUND \$ (14,158.3)

- ① The General Fund was required to transfer \$274.7 to the Self Supporting Recreation Fund.
- ② Includes General Fund subsidy of \$412.8 for St. Lighting, \$803.1 for Park Maintenance, and \$438.3 for Cable.
- ③ The General Fund Expenditures are \$(105,747.4).

FY 2016-17

ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT*

DEPARTMENT SUMMARIES (\$000)

ADOPTED FY 16-17	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community & Economic Development	Public Works	Community Services	City Attorney	Human Resources	Information Technology	Subtotal Other	City Totals
TOTAL	\$ 23,000.8	\$ 52,795.7	\$ 75,796.5	\$ 33,507.5	\$ 6,682.1	\$ 33,243.1	\$ 59,793.7	\$ 5,986.5	\$ 825.1	\$ 1,462.4	\$ 772.2	\$ 142,272.6	\$ 218,069.1
Basic Services	22,664.1	52,080.0	74,744.1	1,746.5	4,282.8	7,921.1	15,967.5	4,757.1	825.1	1,270.9	765.2	\$ 37,536.2	\$ 112,280.3
Grant Services	336.7	703.7	1,040.4	0.0	0.0	2,595.0	92.3	715.6	0.0	180.1	1.9	\$ 3,584.9	\$ 4,625.3
Special Assessments	0.0	0.0	0.0	20.6	0.0	2,566.7	2,053.7	0.0	0.0	0.0	0.0	\$ 4,641.0	\$ 4,641.0
Water Services	0.0	6.0	6.0	158.7	1,153.4	29.8	31,921.6	11.5	0.0	7.6	4.6	\$ 33,287.2	\$ 33,293.2
Successor Agency	0.0	0.0	0.0	0.0	129.9	19,880.5	0.0	0.0	0.0	0.0	0.0	\$ 20,010.4	\$ 20,010.4
Cable Services	0.0	0.0	0.0	0.0	37.0	0.0	0.0	490.8	0.0	0.0	0.0	\$ 527.8	\$ 527.8
Housing Services	0.0	0.0	0.0	31,408.0	238.7	250.0	0.0	0.0	0.0	0.0	0.5	\$ 31,897.2	\$ 31,897.2
Sewer Services	0.0	6.0	6.0	134.9	418.5	0.0	8,463.8	5.8	0.0	3.8	0.0	\$ 9,026.8	\$ 9,032.8
Refuse Services	0.0	0.0	0.0	38.8	421.8	0.0	1,294.8	5.7	0.0	0.0	0.0	\$ 1,761.1	\$ 1,761.1

* Excludes Capital Projects and Information Technology Support

**FY 2016-17
SIXTEENTH YEAR DEPRECIATION
OF CITY'S INFRASTRUCTURE
DETAIL (\$000)**

Furniture/Equipment	\$ 300.0
Streets	10,900.0
Storm Drain System	1,420.0
Buildings/Park Assets	<u>1,600.0</u>
TOTAL SIXTEENTH YEAR DEPRECIATION	<u><u>\$ 14,220.0</u></u>

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Departmental Budgets

INTRODUCTION

DEPARTMENTAL BUDGETS

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.

- Organization Chart - A chart showing the general structure of the department, including the number of authorized personnel.

- Budget Detail - A listing of departmental divisions, including sources of funding and expenditures.

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CITY MANAGER'S OFFICE

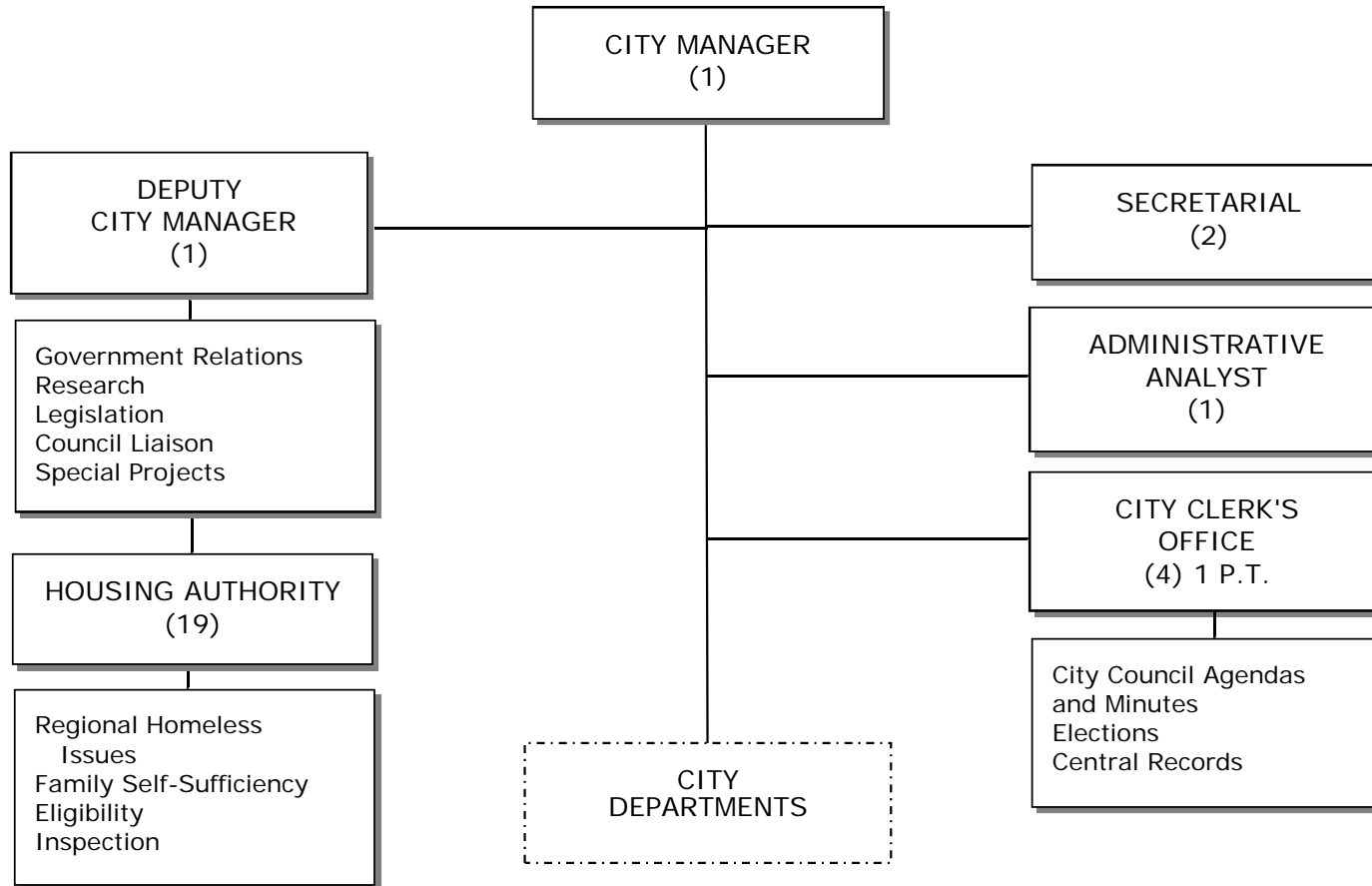
MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

2016-17 GOALS

1. Manage and facilitate implementation of the FY 2016-17 Action Plan to achieve priorities established by the City Council with specific focus on economic development, public safety, community engagement, financial sustainability, effective transparent government and community issues.
2. Implement an effective transition to the new City Council district structure.
3. Oversee the successful transition of animal care services to the City of Garden Grove Public Works Department and Orange County Humane Society.
4. Develop a specific strategy and objectives for business retention and expansion.
5. Manage and facilitate implementation of the management system review action plan to enhance organizational effectiveness.
6. Complete a comprehensive review and update of City Council policies and administrative regulations.
7. Continue to build upon the City's relationship with the Garden Grove Unified School District, other local agencies and the County of Orange.
8. Communicate strategic goals, organizational needs and direction to staff throughout the organization on a consistent basis.
9. Continue to enhance communication and coordination with residents on issues of concern to the community.
10. Maximize opportunities for additional federal funding for the Housing Authority.

City Manager's Office



Total Number of Employees - 29
 Full Time - 28
 Part Time - 1

FY 16-17

CITY MANAGER

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		16-17		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
<u>DIVISIONS</u>												
City Council												
0010	City Council	164.2	Housing/Water/ Sewer/Refuse	138.8			6.6			4.8	2.4	11.6
0011	Council Support	91.0		91.0								
0012	Council Contingency	41.6		41.6								
	Division Total	<u>296.8</u>		<u>271.4</u>			<u>6.6</u>			<u>4.8</u>	<u>2.4</u>	<u>11.6</u>
<u>Detail for Division:</u>												
	Labor	145.7		120.3			6.6			4.8	2.4	11.6
	Contractual Services	81.6		81.6								
	Commodities	27.8		27.8								
	Other	41.7		41.7								
	Capital Outlay											
	Division Total	<u>296.8</u>		<u>271.4</u>			<u>6.6</u>			<u>4.8</u>	<u>2.4</u>	<u>11.6</u>
City Manager												
0020	Management	586.9	Housing/Water/ Sewer/St. Ltg.	341.4		20.6	77.7			90.1	57.1	
0021	Operations	365.2	Housing/Sewer/ Refuse	312.3						40.1	0.9	11.9
0022	City Mgr. Projects	22.9		22.9								
0023	Research/Legislation	258.5	Sewer/Water/Housing	79.1			59.1			61.1	59.2	
0026	Customer Sv. Support	10.4		10.4								
	Division Total	<u>1,243.9</u>		<u>766.1</u>		<u>20.6</u>	<u>136.8</u>			<u>191.3</u>	<u>117.2</u>	<u>11.9</u>
<u>Detail for Division:</u>												
	Labor	1,058.0		580.2		20.6	136.8			191.3	117.2	11.9
	Contractual Services	123.3		123.3								
	Commodities	10.8		10.8								
	Other	51.8		51.8								
	Capital Outlay											
	Division Total	<u>1,243.9</u>		<u>766.1</u>		<u>20.6</u>	<u>136.8</u>			<u>191.3</u>	<u>117.2</u>	<u>11.9</u>
City Clerk												
0040	City Clerk	412.7		412.7								
0041	Central Records	137.8		137.8								
0042	Elections/Voter Assist.	214.6	Housing/Water/ Sewer/Refuse	158.5			15.3			10.2	15.3	15.3
	Division Total	<u>765.1</u>		<u>709.0</u>			<u>15.3</u>			<u>10.2</u>	<u>15.3</u>	<u>15.3</u>
<u>Detail for Division:</u>												
	Labor	497.4		497.4								
	Contractual Services	228.4		172.3			15.3			10.2	15.3	15.3
	Commodities	4.4		4.4								
	Other	34.9		34.9								
	Capital Outlay											
	Division Total	<u>765.1</u>		<u>709.0</u>			<u>15.3</u>			<u>10.2</u>	<u>15.3</u>	<u>15.3</u>

CITY MANAGER

		Total	Funding Source								
		16-17	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
Housing Authority											
4102	Hsg-Admin	2,383.7							2,383.7		
4103	Family Self-Sufficiency	116.7							116.7		
4104	Hsg-Vouchers HAP	25,101.3							25,101.3		
4107	Hsg-HAP Portability	3,600.0							3,600.0		
	Division Total	<u>31,201.7</u>							<u>31,201.7</u>		
Detail for Division:											
	Labor	2,006.5							2,006.5		
	Contractual Services	161.7							161.7		
	Commodities	33.9							33.9		
	Other	28,999.6							28,999.6		
	Capital Outlay										
	Division Total	<u>31,201.7</u>							<u>31,201.7</u>		
TOTAL FOR DEPARTMENT:											
	LABOR	3,707.6	1,197.9		20.6	143.4			2,202.6	119.6	23.5
	CONTRACTUAL SERVICES	595.0	377.2			15.3			171.9	15.3	15.3
	COMMODITIES	76.9	43.0						33.9		
	OTHER	29,128.0	128.4						28,999.6		
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT	<u>33,507.5</u>	<u>1,746.5</u>		<u>20.6</u>	<u>158.7</u>			<u>31,408.0</u>	<u>134.9</u>	<u>38.8</u>
AUTHORIZED POSITIONS FOR DEPARTMENT:											
	City Manager	1									
	Deputy City Manager	1									
	Deputy Director	1									
	City Clerk	1									
	Housing Supervisor	1									
	Admin. Secretary	1									
	Deputy City Clerk	1									
	Senior Admin. Aide	1									
	Sr. Housing Specialist	3									
	Administrative Analyst	1									
	Housing Specialist	10									
	Principal Office Assistant	3									
	Eligibility Technician	2									
	Office Assistant	1									
	TOTAL POSITIONS	<u>28</u>									

COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT

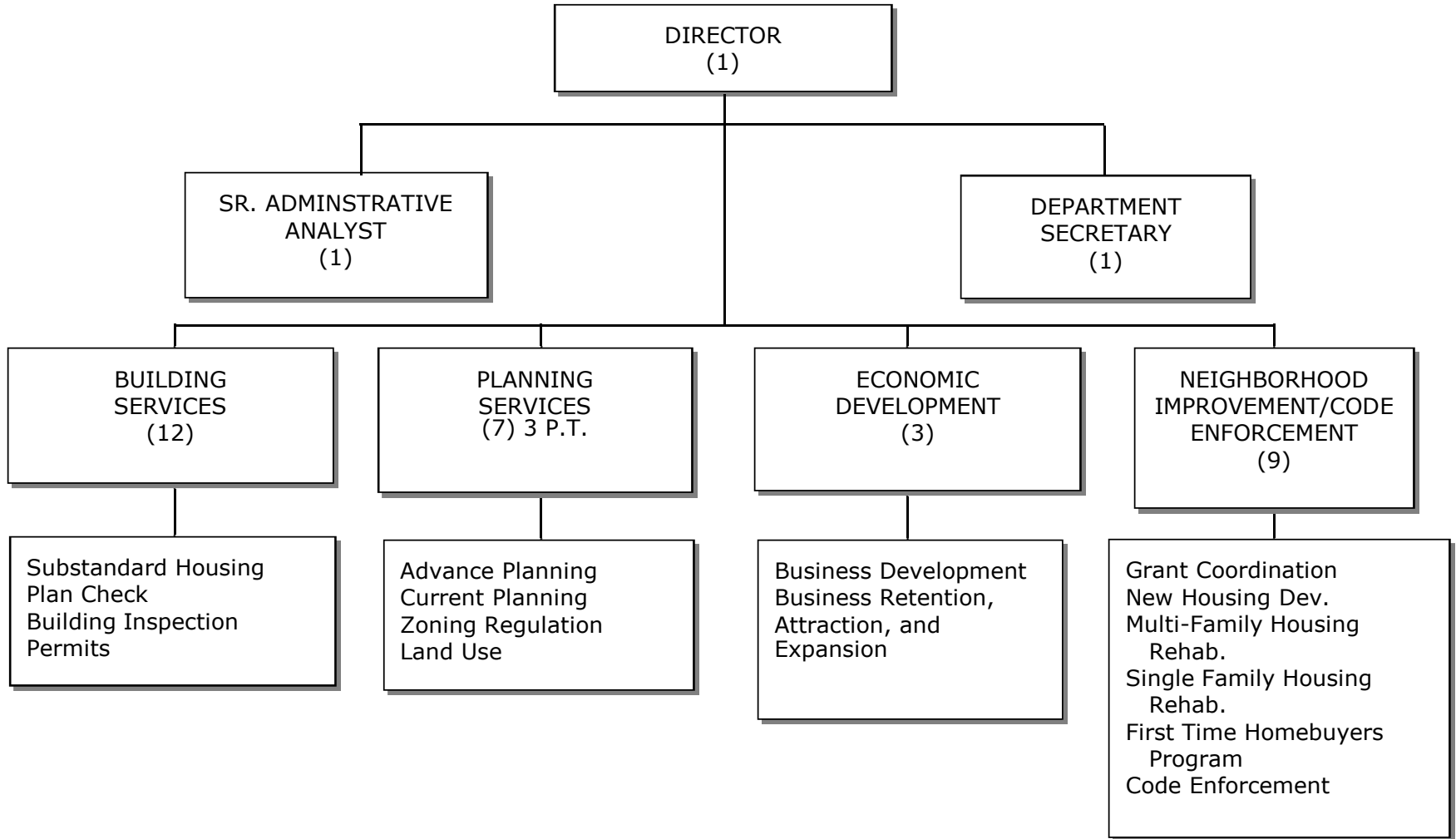
MISSION

Providing Quality Services through Creativity and Collaboration.

2016-17 GOALS

1. Revise the R-3 (Multi-Family Residential) Zone development standards to reflect code changes in lot size, set backs, and open space requirements to address the increasing customer demand for smaller lot sizes and multiple units.
2. Revise the sign code, to reduce our exposure to legal challenge, and determine what approaches are best suited for the City in the interim and long term.
3. Revise the Landscape provisions of the Zoning Code in order to be consistent with recently adopted state legislation on drought measures and water conservation.
4. Promote and market the mobile home rehab and home buyer program.
5. Continue working with the LAB LLC to preserve the cottages in the Civic Center area and bring neighborhood friendly stores/restaurants to blend in the long term goal of "Re-Imagine Garden Grove".
6. Continue to look for and apply for new funding sources and grants for Neighborhood Improvement.
7. The mission of the City of Garden Grove's economic development program is to strengthen and grow the city's economic base.
8. The goals of the City of Garden Grove's Economic Development Division are to a) increase the city's tax base, b) create and retain jobs within the city, c) address sales tax leakage and further diversify the sales tax base, d) create new markets, and e) build local and regional relationships to aid in the advancement of the Economic Development Mission.
9. Prepare to adopt the 2016 California Building Standards Code by January 1, 2017
10. Educate our diverse customers including contractors, designers, business owners and homeowners about the new changes to State Codes by using a variety of methods to reach a wide audience, including handouts and on-line resources at the Division website.

Community and Economic Development



Total Number of Employees - 37
 Full Time - 34
 Part Time - 3

COMMUNITY & ECONOMIC DEVELOPMENT

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		16-17		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
<u>DIVISIONS</u>												
Community Development Mgmt.												
2000	Comm. Dev. Mgmt.	721.1		721.1								
	Division Total	721.1		721.1								
<u>Detail for Division:</u>												
	Labor	542.6		542.6								
	Contractual Services	18.2		18.2								
	Commodities											
	Other	160.3		160.3								
	Capital Outlay											
	Division Total	721.1		721.1								
Building Services												
2100	Building Services Mgmt.	320.6		320.6								
2140	Building Abatement	460.0		460.0								
2160	Plan Check/Permits	1,253.7	Water	1,223.9			29.8					
2180	Inspection/General	276.3		276.3								
	Division Total	2,310.6		2,280.8			29.8					
<u>Detail for Division:</u>												
	Labor	1,538.3		1,508.5			29.8					
	Contractual Services	561.0		561.0								
	Commodities	25.4		25.4								
	Other	185.9		185.9								
	Capital Outlay											
	Division Total	2,310.6		2,280.8			29.8					
Planning Services												
2300	Planning Commission	6.3		6.3								
2302	Current Planning	531.5		531.5								
2304	General Plan Update	75.0		75.0								
2306	Advance Planning	411.7	AQMD	394.6	17.1							
2308	Planning Management	353.7		353.7								
	Division Total	1,378.2		1,361.1	17.1							
<u>Detail for Division:</u>												
	Labor	1,145.2		1,128.1	17.1							
	Contractual Services	145.9		145.9								
	Commodities	17.8		17.8								
	Other	69.3		69.3								
	Capital Outlay											
	Division Total	1,378.2		1,361.1	17.1							

COMMUNITY & ECONOMIC DEVELOPMENT

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		16-17		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
Economic Development												
2500	SRDA Administration	361.4	Successor RDA	13.8				347.6				
2502	Agency Debt Service	4,395.5	Successor RDA					4,395.5				
2503	Agency Real Property	226.0	Successor RDA/ Low Mod Hsg					176.0		50.0		
2511	Business Retention	10.0	Econ Dev	10.0								
2515	2014 TARB	3,910.1	Successor RDA					3,910.1				
2516	Katella Cottages N/P	180.2	Successor RDA					180.2				
2522	Residence Inn Rebate	1,600.0	Successor RDA					1,600.0				
2523	Hyatt Rebate	3,150.0	Successor RDA					3,150.0				
2525	Hyundai Rebate	180.0	Successor RDA					180.0				
2526	Katella Cottages	30.0	Successor RDA					30.0				
2534	LRPMP Appraisals	6.5	Successor RDA					6.5				
2544	2016 TARB	2,138.7	Successor RDA					2,138.7				
2547	2015A Lease Bonds	1,502.9		1,502.9								
2548	Limon Legal Fees	1,744.5	Successor RDA					1,744.5				
2553	Site B2 DDA	400.8	Successor RDA					400.8				
2554	Waterpark Hotel DDA	606.4	Successor RDA					606.4				
2557	Sycamore Walk DDA	13.6	Successor RDA					13.6				
2562	Brookhurst Tri DDA	1,000.6	Successor RDA					1,000.6				
2600	Econ Dev Admin	264.2	Econ Dev	264.2								
2601	VCB Visitor Conv. Bureau	2,001.0	GG TID			2,001.0						
2602	GG TID	565.7	GG TID			565.7						
2605	Harbor Crdr Transit	676.0	TID Transit	676.0								
2607	Hrbr Crdr St Impvmt	90.0	TID St Proj	90.0								
2621	CFL Sales Tax Rebate	135.0		135.0								
2701	Set Aside Admin	200.0	Low Mod Hsg							200.0		
	Division Total	<u>25,389.1</u>		<u>2,691.9</u>		<u>2,566.7</u>		<u>19,880.5</u>		<u>250.0</u>		
Detail for Division:												
	Labor	723.0		16.7				556.3		150.0		
	Contractual Services	2,302.9		246.9				1,956.0		100.0		
	Commodities	10.6		10.6								
	Other	22,352.6		2,417.7		2,566.7		17,368.2				
	Capital Outlay											
	Division Total	<u>25,389.1</u>		<u>2,691.9</u>		<u>2,566.7</u>		<u>19,880.5</u>		<u>250.0</u>		

COMMUNITY & ECONOMIC DEVELOPMENT

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		16-17		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
Neighborhood Improvement												
2700	CDBG Adm./Plan	326.6	CDBG		326.6							
2702	Code Enforcement	866.2		866.2								
2713	PI - HOME	70.0	HOME		70.0							
2714	HOME Admin.	136.6	HOME		136.6							
2730	Fair Housing Serv.	34.9	CDBG		34.9							
2732	Sr Hm Imp Grant Prg	26.7	CDBG		26.7							
2733	Comm Senior Serv	20.0	CDBG		20.0							
2740	CDBG Indirect	24.8	CDBG		24.8							
2805	Thomas House Shelter	30.0	Emerg. Shelter		30.0							
2807	Mercy House	17.5	Emerg. Shelter		17.5							
2818	Multi-Fam Acq/Rehab	437.0	HOME		437.0							
2829	Sec. 108 Repayment	1,226.9	CDBG		1,226.9							
2863	CALHOME Prog Income	100.0	CALHOME Reuse		100.0							
2874	ESG Admin.	13.1	Emerg. Shelter		13.1							
2875	Grandma's House	20.0	Emerg. Shelter		20.0							
2877	Interval House Crisis	85.8	Emerg. Shelter		85.8							
2880	OC Partnership	8.0	Emerg. Shelter		8.0							
	Division Total	<u>3,444.1</u>		<u>866.2</u>	<u>2,577.9</u>							
Detail for Division:												
	Labor	1,145.8		764.0	381.8							
	Contractual Services	940.5		11.4	929.1							
	Commodities	5.0		5.0								
	Other	1,352.8		85.8	1,267.0							
	Capital Outlay											
	Division Total	<u>3,444.1</u>		<u>866.2</u>	<u>2,577.9</u>							
TOTAL FOR DEPARTMENT:												
	LABOR	5,094.9		3,959.9	398.9		29.8	556.3			150.0	
	CONTRACTUAL SERVICES	3,968.5		983.4	929.1			1,956.0			100.0	
	COMMODITIES	58.8		58.8								
	OTHER	24,120.9		2,919.0	1,267.0	2,566.7		17,368.2				
	CAPITAL OUTLAY											
	TOTAL DEPARTMENT	<u>33,243.1</u>		<u>7,921.1</u>	<u>2,595.0</u>	<u>2,566.7</u>	<u>29.8</u>	<u>19,880.5</u>			<u>250.0</u>	

AUTHORIZED POSITIONS FOR DEPARTMENT:

Comm. Development Director	1	Senior Administrative Analyst	1
Building Official	1	Senior Program Specialist	3
Planning Services Manager	1	Senior Econ. Development Specialist	1
Economic Development Manager	1	Associate Planner	1
Senior Planner	2	Building Inspector	4
Senior Project Planner	3	Plans Examiner	1
Plan Check Engineer	1	Code Enforcement Officer	5
Supervising Building Inspector	1	Department Secretary	1
Planner	2	Permit Technician	1
Permit Center Supervisor	1	Senior Office Assistant	1
Senior Building Inspector	1		
		TOTAL POSITIONS	<u>34</u>

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COMMUNITY SERVICES DEPARTMENT

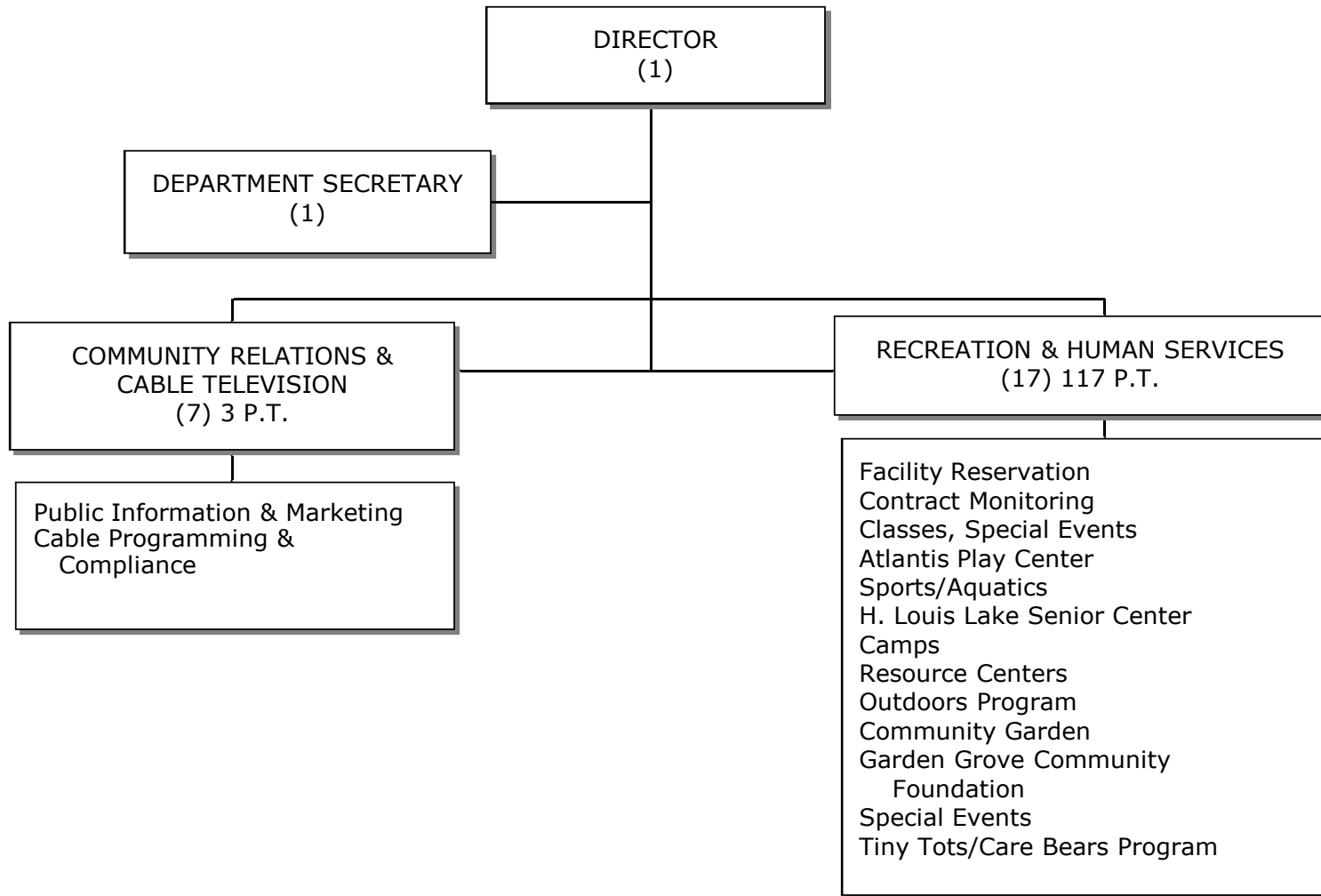
MISSION

The mission of the Community Services Department is to create and celebrate a healthy and vibrant community.

2016-17 GOALS

1. Celebrate the Re:Imagination of the Downtown area by continuing the City's Open Streets event; blending programming, demonstrations, music and food, as the Public "takes back the streets."
2. Continue implementation of the Strategic Plan for the Community Services Department, by strengthening the safety and security of the community by enhancing the collaboratives at the Family Resource Centers.
3. Continue and expand the Senior Mobility Program which provides senior residents greater access to City support services. These include: daily meal delivery, medical and pharmacy access, and recreational opportunities to improve individual health and wellness.
4. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community.
5. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communication, cable programming and access, programs and activities, and an informationally creative and accurate website.

Community Services



Total Number of Employees - 146
Full Time - 26
Part Time - 120

COMMUNITY SERVICES

		Total 16-17	Funding Source	Basic Services 16-17	Grant Services 16-17	Special Assessment Services 16-17	Water Services 16-17	Successor Agency 16-17	Cable Services 16-17	Housing Services 16-17	Sewer Services 16-17	Refuse Services 16-17
<u>DIVISIONS</u>												
Community Relations												
0050	Admin. Support	338.1		338.1								
0060	Public Information	512.0	Sewer/Refuse/Water	489.0			11.5				5.8	5.7
0062	Cable TV	1.2	GG Cable						1.2			
0063	G.G. Cable Programming	59.3	GG Cable						59.3			
0064	Community Access	430.4	GG Cable						430.4			
	Division Total	1,341.0		827.1			11.5		490.9		5.8	5.7
<u>Detail for Division:</u>												
	Labor	1,095.1		743.4					351.7			
	Contractual Services	61.4		10.2			11.5		28.2		5.8	5.7
	Commodities	16.2		8.3					7.9			
	Other	168.3		65.2					103.1			
	Capital Outlay											
	Division Total	1,341.0		827.1			11.5		490.9		5.8	5.7
Recreation & Human Services												
0024	Treasurer	1.0		1.0								
0059	City Partnership	25.0		25.0								
0061	Special Events	63.3		63.3								
2736	B/Clinton FRC	421.8		421.8								
4200	Community Services Mgmt	1,104.5	Self-Supp.	1,104.5								
4250	Sport Center/Gym	147.0		147.0								
4300	Recreation Services	133.7		133.7								
4304	Summer Camps	105.6	Self-Supp.	105.6								
4305	Aquatics	205.3	Self-Supp.	205.3								
4306	Facility Reserve	41.0	Self-Supp.	41.0								
4307	Adult Softball	63.4	Self-Supp.	63.4								
4308	Atlantis Park	141.1	Self-Supp.	141.1								
4309	Special Events/Self Supp.	5.6	Self-Supp.	5.6								
4310	Teen Programs	19.4		19.4								
4320	Park Patrol	190.8		190.8								
4330	Youth Sports	83.7		83.7								
4600	Senior Center/CDBG	159.7	CDBG		159.7							
4601	Snr/Mobility Program	205.0	Measure M2 - CTFP		205.0							
4605	Senior Center/Self-Supp.	26.0	Self-Supp.	26.0								
4606	CMC/Self-Support	48.5	Self-Supp.	48.5								
4607	CYC/Self-Support	8.6	Self-Supp.	8.6								
4608	Leisure Classes	172.3	Self-Supp.	172.3								
4609	Tiny Tots	70.0	Self-Supp.	70.0								
4610	Senior Center	324.8	Self-Supp.	324.8								
4620	Community Mtg. Center	307.4		307.4								
4630	Courtyard Center	21.9		21.9								
4640	Special Events	38.4		38.4								
4641	Outdoor Recreation	17.5	Self-Supp.	17.5								
4700	Cultural Arts	9.1	Self-Supp.	9.1								
4701	Arts Fund	30.0	Cultural Arts	30.0								
4905	MPFRC	454.0	FACT	103.2	350.8							
	Division Total	4,645.4		3,929.9	715.5							
<u>Detail for Division:</u>												
	Labor	3,101.5		2,797.8	303.7							
	Contractual Services	952.7		551.1	401.6							
	Commodities	225.2		222.4	2.8							
	Other	360.5		353.1	7.4							
	Capital Outlay	5.5		5.5								
	Division Total	4,645.4		3,929.9	715.5							

COMMUNITY SERVICES

	Total 16-17	Funding Source	Basic Services 16-17	Grant Services 16-17	Special Assessment Services 16-17	Water Services 16-17	Successor Agency 16-17	Cable Services 16-17	Housing Services 16-17	Sewer Services 16-17	Refuse Services 16-17
TOTAL FOR DEPARTMENT:											
LABOR	4,196.6		3,541.2	303.7				351.7			
CONTRACTUAL SERVICES	1,014.1		561.3	401.6		11.5		28.2		5.8	5.7
COMMODITIES	241.4		230.7	2.8				7.9			
OTHER	528.8		418.3	7.4				103.1			
CAPITAL OUTLAY	5.5		5.5								
TOTAL DEPARTMENT	5,986.4		4,757.0	715.5		11.5		490.9		5.8	5.7

AUTHORIZED POSITIONS FOR DEPARTMENT:

Community Services Director	1
Division Manager	2
Community Services Supervisor	1
Senior Administrative Analyst	1
Senior Program Specialist	6
Asst. Comm. Svs. Supervisor	3
Senior Administrative Aide	2
Department Secretary	1
Principal Office Assistant	1
Community Services Coordinator	6
Eligibility Technician	1
Office Assistant	1
TOTAL POSITIONS	26

FINANCE DEPARTMENT

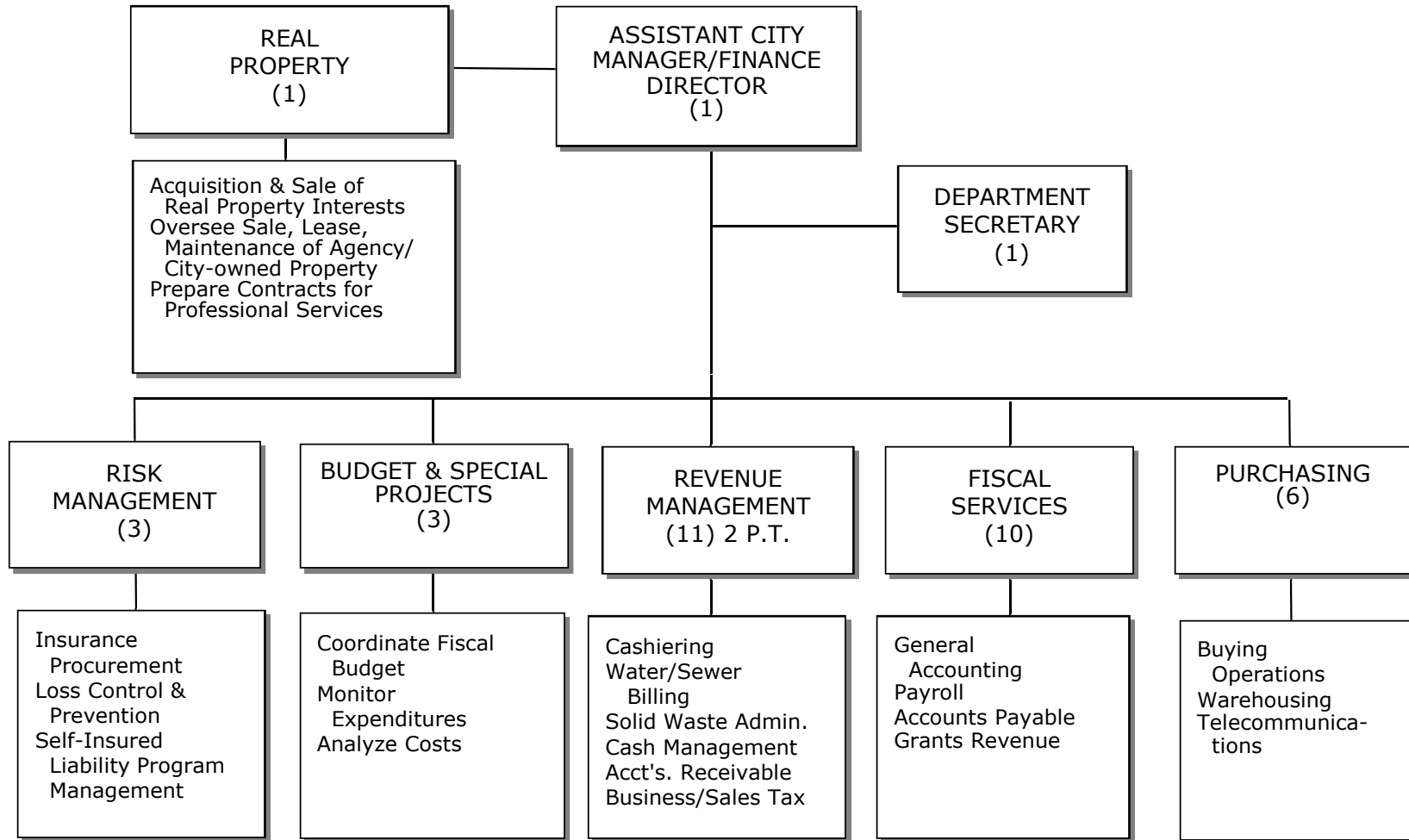
MISSION

The mission of the Finance Department is to provide accurate, timely, and appropriate financial and budget reporting, along with related organizational services to City Staff, administrative and elected officials, the media, and citizens of the community.

2016-17 GOALS

1. Continue to monitor and report on the City's financial position/annual budget, and update the five year and ten year financial plan/outlook for the City.
2. Work with Information Technology Department to automate procedures, and strengthen internal controls in Accounting, Budget, and Risk Management.
3. Implement the first phase of a citywide initiative to replace the current financial, human resources, payroll, budget, and procurement systems.
4. Implement a Two Year Operating Budget.
5. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
6. Receive the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting, and receive an unmodified independent audit opinion from our auditors.
7. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
8. Introduce a cost recovery fee for credit card payments if approved by City Council.
9. Revise the Purchasing Manual to include revisions to the Municipal Code, Ordinances, and Administrative Regulations, and provide City-wide training on all revisions.
10. Provide real estate services to other City departments, primarily through the implementation of projects approved as enforceable obligations.
11. Implement active risk management program by monitoring City's risk exposures and developing programs to mitigate risk.

Finance



Total Number of Employees - 38
Full Time - 36
Part Time - 2

FY 16-17

FINANCE

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		16-17		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
				16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
<u>DIVISIONS</u>												
Real Property												
0030	Real Property	2,045.7	Dev Agmt Fee/Land Sale Proceeds/Cable/Sewer/Housing/Water	1,861.1			6.9		37.0	134.0	6.7	
2535	Civic Center Prop Mgmt		Hsg Auth-CC Prop							37.0		
	Division Total	<u>2,082.7</u>		<u>1,861.1</u>			<u>6.9</u>		<u>37.0</u>	<u>171.0</u>	<u>6.7</u>	
<u>Detail for Division:</u>												
	Labor	13.5					6.8				6.7	
	Contractual Services	243.7		206.6			0.1			37.0		
	Commodities	1.2		1.2								
	Other	1,824.3		1,653.3					37.0	134.0		
	Capital Outlay											
	Division Total	<u>2,082.7</u>		<u>1,861.1</u>			<u>6.9</u>		<u>37.0</u>	<u>171.0</u>	<u>6.7</u>	
Finance Administration												
1000	Finance Admin/Analysis	497.5	Sewer/Refuse/Water	490.0			2.5				2.5	2.5
	Division Total	<u>497.5</u>		<u>490.0</u>			<u>2.5</u>				<u>2.5</u>	<u>2.5</u>
<u>Detail for Division:</u>												
	Labor	449.2		449.2								
	Contractual Services	20.8		13.3			2.5				2.5	2.5
	Commodities	4.9		4.9								
	Other	22.6		22.6								
	Capital Outlay											
	Division Total	<u>497.5</u>		<u>490.0</u>			<u>2.5</u>				<u>2.5</u>	<u>2.5</u>
Budget												
1010	Budget/Special Projects	422.8		422.8								
	Division Total	<u>422.8</u>		<u>422.8</u>								
<u>Detail for Division:</u>												
	Labor	405.0		405.0								
	Contractual Services	1.1		1.1								
	Commodities	0.5		0.5								
	Other	16.2		16.2								
	Capital Outlay											
	Division Total	<u>422.8</u>		<u>422.8</u>								
Fiscal Services												
1020	General Accounting	376.3	Successor RDA/Housing Sewer/Refuse/Water	166.8			51.2	44.0		46.3	49.4	18.6
1021	Financial Planning	708.0	Successor RDA/Housing Sewer/Refuse/Water	216.9			177.8	85.9		21.4	178.8	27.2
1022	Payroll	141.3		141.3								
1024	Accounts Payable	140.7	Sewer/Water	139.1			1.2				0.4	
1025	Transparency Softwr	20.0		20.0								
	Division Total	<u>1,386.3</u>		<u>684.1</u>			<u>230.2</u>	<u>129.9</u>		<u>67.7</u>	<u>228.6</u>	<u>45.8</u>
<u>Detail for Division:</u>												
	Labor	1,089.9		415.2			220.3	129.9		63.5	220.3	40.7
	Contractual Services	224.9		197.4			9.9			4.2	8.3	5.1
	Commodities	22.2		22.2								
	Other	49.3		49.3								
	Capital Outlay											
	Division Total	<u>1,386.3</u>		<u>684.1</u>			<u>230.2</u>	<u>129.9</u>		<u>67.7</u>	<u>228.6</u>	<u>45.8</u>

FINANCE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
Revenue Management												
1026	Business Tax Operations	533.0		533.0								
1030	Utility Billing	1,091.1	Water/Sewer				913.8				177.3	
1031	Refuse Billing	342.1	Refuse									342.1
1034	Revenue Operations	90.7	Sewer/Refuse	55.9							3.4	31.4
	Division Total	<u>2,056.9</u>		<u>588.9</u>			<u>913.8</u>				<u>180.7</u>	<u>373.5</u>
<u>Detail for Division:</u>												
	Labor	1,279.9		479.4			456.0				140.5	204.0
	Contractual Services	503.5		41.0			276.3				40.2	146.0
	Commodities	54.8		7.7			34.4					12.7
	Other	218.7		60.8			147.1					10.8
	Capital Outlay											
	Division Total	<u>2,056.9</u>		<u>588.9</u>			<u>913.8</u>				<u>180.7</u>	<u>373.5</u>
Purchasing												
1094	Purchasing	235.9		235.9								
	Division Total	<u>235.9</u>		<u>235.9</u>								
<u>Detail for Division:</u>												
	Labor	202.3		202.3								
	Contractual Services	12.9		12.9								
	Commodities	2.3		2.3								
	Other	18.4		18.4								
	Capital Outlay											
	Division Total	<u>235.9</u>		<u>235.9</u>								
TOTAL FOR DEPARTMENT:												
	LABOR	3,439.8		1,951.1			683.1	129.9		63.5	367.5	244.7
	CONTRACTUAL SERVICES	1,006.9		472.3			288.8			41.2	51.0	153.6
	COMMODITIES	85.9		38.8			34.4					12.7
	OTHER	2,149.5		1,820.6			147.1		37.0	134.0		10.8
	CAPITAL OUTLAY											
	TOTAL DEPARTMENT	<u>6,682.1</u>		<u>4,282.8</u>			<u>1,153.4</u>	<u>129.9</u>	<u>37.0</u>	<u>238.7</u>	<u>418.5</u>	<u>421.8</u>

FINANCE

Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
16-17	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17

AUTHORIZED POSITIONS FOR DEPARTMENT:

Assistant City Manager	1	Buyer	1
Division Manager	4	Accounting Technician	2
Principle Admin Analyst	2	Business Tax Inspector	1
Accounting Supervisor	2	Department Secretary	1
Senior Real Property Agent	1	Storekeeper	1
Senior Accountant	2	Principal Office Assistant	1
Business Tax Supervisor	1	Principal Account Specialist	5
Sr. Program Specialist	1	Senior Account Specialist	5
Utility Revenue Supervisor	1	Office Assistant	1
Accountant	1	Stock Clerk	2
		TOTAL POSITIONS	<u><u>36</u></u>

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FIRE DEPARTMENT

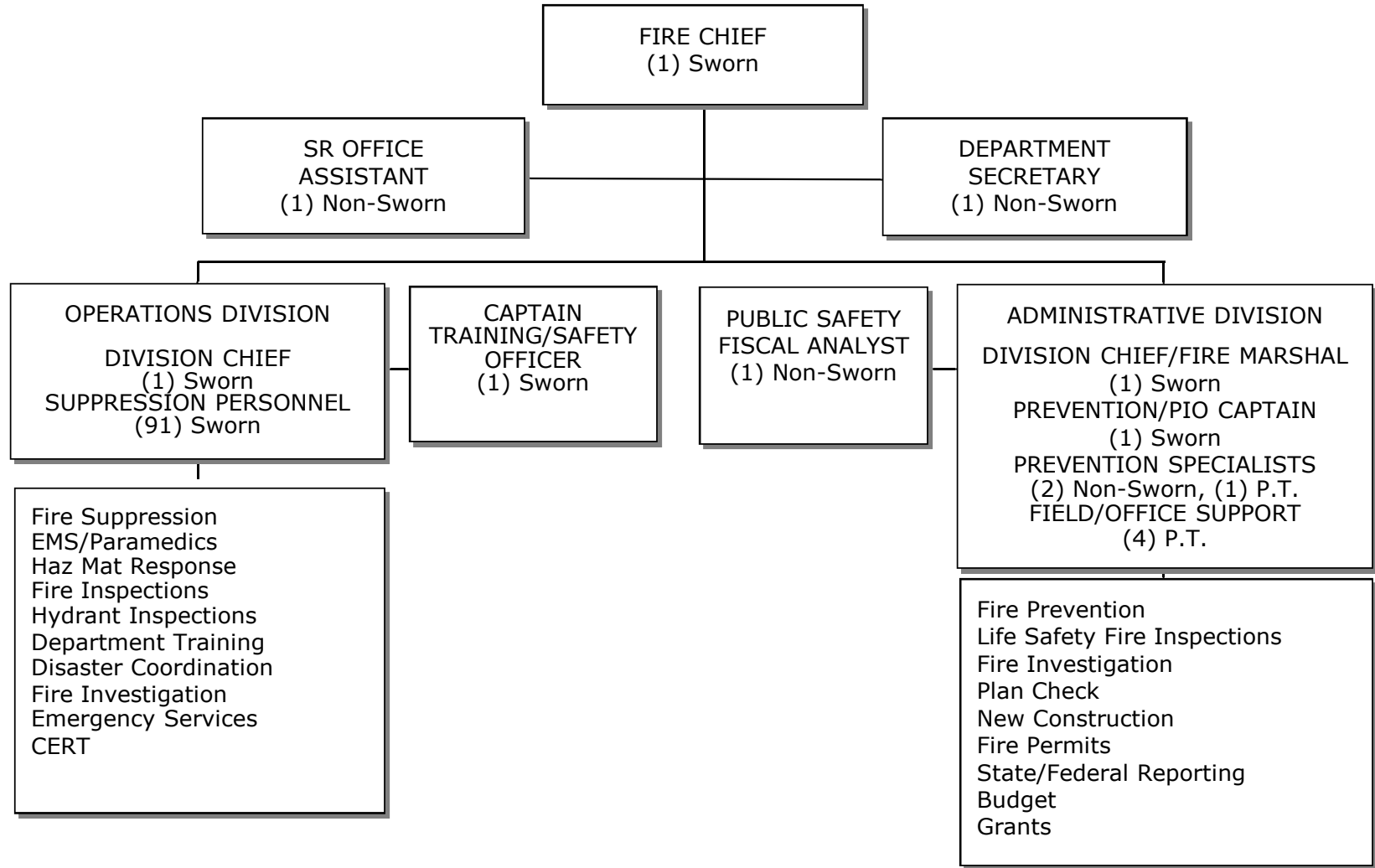
MISSION

The mission of the Fire Department is excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our community.

2016-17 GOALS

1. Continue to develop an organizational culture that is in alignment with the values of the City by forwarding an inclusive and collaborative management process to both fire management and all department personnel.
2. Continue to enhance public relations to our culturally diverse community and businesses through the expanded use of social media. Continue to be business friendly and work to find solutions that close the gap between local businesses, fire prevention, and building inspections.
3. Continue to seek creative solutions to replace and update aging Department technology, infrastructure, and apparatus focusing on fire station ADA compliance, establishing gender specific areas, and replacement of fire stations 6 and 7, as well as adding one reserve fire engine to the emergency fleet. The Department is also focusing on replacing the current Records Management System.
4. Work with the Human Resources Department to continue to seek diversity within the Department by reaching out to the community and informing them of Fire Department employment opportunities. The Department will maintain a current firefighter and firefighter/paramedic eligibility list.
5. Continue to be proactive seeking alternative funding for the purchase of equipment and special programs through both public and private grant sources.
6. Begin the implementation of the Fire Deployment Plan as received and approved by City Council.

Fire



Total Number of Employees - 106
 Full Time Sworn - 96
 Full Time Non-Sworn - 5
 Part Time - 5

FIRE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
DIVISIONS												
Fire Administration												
5001	Fire Management	406.3		406.3								
5002	Fire General Admin.	431.1	Prop. 172	414.8	16.3							
5003	Fire Prof Standards	15.0		15.0								
	Division Total	<u>852.4</u>		<u>836.1</u>	<u>16.3</u>							
<u>Detail for Division:</u>												
	Labor	680.2		680.2								
	Contractual Services	45.8		45.8								
	Commodities	25.6		25.6								
	Other	84.5		84.5								
	Capital Outlay	16.3			16.3							
	Division Total	<u>852.4</u>		<u>836.1</u>	<u>16.3</u>							
Fire Suppression												
5100	Fire Contrl Mgmt	3,329.7		3,329.7								
5101	Fire Cmbat/Contrl	937.2	Prop. 172	833.8	103.4							
5102	Emg.Med/Contrl	2,004.6		2,004.6								
5103	Comm./Fire Control	744.0	Prop. 172	709.3	34.7							
5104	Inspectn/Control	217.9		217.9								
5105	Emg. Stdby/Control	5,961.9	Prop. 172	5,857.8	104.1							
5106	MDT System	10.0	Prop. 172		10.0							
	Division Total	<u>13,205.3</u>		<u>12,953.1</u>	<u>252.2</u>							
<u>Detail for Division:</u>												
	Labor	10,241.0		10,241.0								
	Contractual Services	906.4		815.1	91.3							
	Commodities	185.7		149.3	36.4							
	Other	1,747.7		1,747.7								
	Capital Outlay	124.5			124.5							
	Division Total	<u>13,205.3</u>		<u>12,953.1</u>	<u>252.2</u>							
Paramedics												
5200	Paramed. Managment	3,092.1		3,092.1								
5202	Emg.Medic/Paramed.	3,453.2	Prop. 172	3,404.2	49.0							
5205	Emg.Stndby/Paramed.	987.9	Prop. 172	981.9	6.0							
	Division Total	<u>7,533.2</u>		<u>7,478.2</u>	<u>55.0</u>							
<u>Detail for Division:</u>												
	Labor	7,205.4		7,205.4								
	Contractual Services	17.5		11.5	6.0							
	Commodities	164.2		161.2	3.0							
	Other	100.1		100.1								
	Capital Outlay	46.0			46.0							
	Division Total	<u>7,533.2</u>		<u>7,478.2</u>	<u>55.0</u>							

FIRE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
Fire Prevention												
5056	Hazard Mat. Cleanup	57.0		57.0								
5300	Bureau Administration	410.8	Prop. 172	398.7	12.1							
5301	Technical Support	211.3		211.3								
5302	Permit Control	337.2		337.2								
5303	Fire Investigation	33.7		33.7								
5304	Fire Safety Education	6.1		6.1								
5305	Fire Plan Check	52.8		52.8								
	Division Total	<u>1,108.9</u>		<u>1,096.8</u>	<u>12.1</u>							
<u>Detail for Division:</u>												
	Labor	865.0		865.0								
	Contractual Services	98.9		98.9								
	Commodities	19.5		17.4	2.1							
	Other	115.5		115.5								
	Capital Outlay	10.0			10.0							
	Division Total	<u>1,108.9</u>		<u>1,096.8</u>	<u>12.1</u>							
Emergency Services												
5061	Citizen Emg. Res. Fire	15.2		15.2								
5400	Emergency Services	285.8	Prop. 172	284.7	1.1							
	Division Total	<u>301.0</u>		<u>299.9</u>	<u>1.1</u>							
<u>Detail for Division:</u>												
	Labor	187.3		187.3								
	Contractual Services	39.2		39.2								
	Commodities	12.0		10.9	1.1							
	Other	62.5		62.5								
	Capital Outlay											
	Division Total	<u>301.0</u>		<u>299.9</u>	<u>1.1</u>							
TOTAL FOR DEPARTMENT:												
	LABOR	19,178.9		19,178.9								
	CONTRACTUAL SERVICES	1,107.8		1,010.5	97.3							
	COMMODITIES	407.0		364.4	42.6							
	OTHER	2,110.3		2,110.3								
	CAPITAL OUTLAY	196.8			196.8							
	TOTAL DEPARTMENT	<u><u>23,000.8</u></u>		<u><u>22,664.1</u></u>	<u><u>336.7</u></u>							

FIRE

Total 16-17	Funding Source	Basic Services 16-17	Grant Services 16-17	Special Assessment Services 16-17	Water Services 16-17	Successor Agency 16-17	Cable Services 16-17	Housing Services 16-17	Sewer Services 16-17	Refuse Services 16-17
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AUTHORIZED POSITIONS FOR DEPARTMENT:

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	26
Fire Engineer	24
Firefighter	40
Public Safety Fiscal Analyst	1
Senior Fire Protection Specialist	2
Department Secretary	2
 TOTAL POSITIONS	 <u><u>101</u></u>

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HUMAN RESOURCES DEPARTMENT

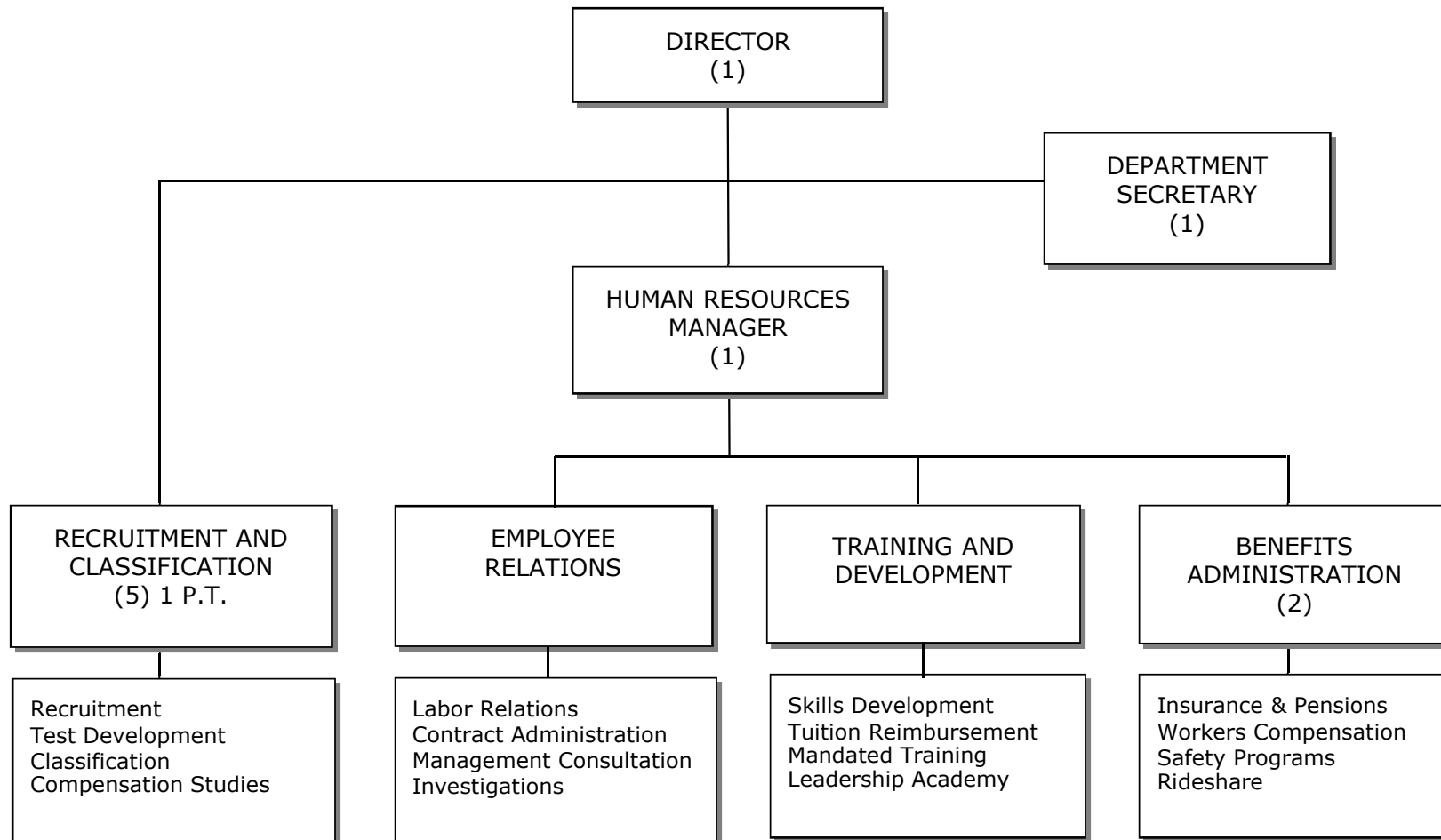
MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset--our employees.

2016-17 GOALS

1. Fill vacancies within budget constraints to fulfill the City's 2016-17 Action Plan.
2. Support start-up of Garden Grove Animal Care services, including organizational structure analysis, classification specification determination, and recruitment and selection of new staff.
3. Prepare and analyze data/cost projections for the implementation of the upcoming "Cadillac Tax" portion of the Affordable Care Act.
4. Negotiate Firefighter Union labor contract.
5. Create a Resolution for the City's part-time benefited employees.
6. Create and implement a tracking system determining employee eligibility for health benefits in compliance with the Affordable Care Act mandates.
7. In support of compliance with the Affordable Care Act mandated IRS reporting requirements, compile and analyze health benefit data for all employees and their dependents.
8. Continue the automation of benefits open enrollment, implementing the 2016 Employees Medical and Hospital Care Act (PEMHCA) risk-adjusted rates.

Human Resources



Total Number of Employees - 11
 Full Time - 10
 Part Time - 1

FY16-17

HUMAN RESOURCES

	Total 16-17	Funding Source	Basic Services 16-17	Grant Services 16-17	Special Assessment Services 16-17	Water Services 16-17	Successor Agency 16-17	Cable Services 16-17	Housing Services 16-17	Sewer Services 16-17	Refuse Services 16-17
<u>DIVISIONS</u>											
Human Resources											
6000	Recruit/Class/Comp	494.5	494.5								
6001	Employee Relations	568.6	568.6								
6004	AQMD/Rideshare	110.0	AQMD	110.0							
6005	Contingency	102.4	102.4								
6007	Employee Training	116.8	Sewer/Water	105.4		7.6				3.8	
6010	Rdshr Veh Equip Gas	39.3	AQMD		39.3						
6011	Rdshr Veh Equip CNG	30.8	AQMD		30.8						
	Division Total	<u>1,462.4</u>		<u>1,270.9</u>	<u>180.1</u>	<u>7.6</u>				<u>3.8</u>	
<u>Detail for Division:</u>											
	Labor	904.9		899.3	5.6						
	Contractual Services	265.0		240.3	20.0	3.2				1.5	
	Commodities	97.2		35.8	54.7	4.4				2.3	
	Other	195.3		95.5	99.8						
	Capital Outlay										
	Division Total	<u>1,462.4</u>		<u>1,270.9</u>	<u>180.1</u>	<u>7.6</u>				<u>3.8</u>	
<u>TOTAL FOR DEPARTMENT:</u>											
	LABOR	904.9		899.3	5.6	-					
	CONTRACTUAL SERVICES	265.0		240.3	20.0	3.2				1.5	
	COMMODITIES	97.2		35.8	54.7	4.4				2.3	
	OTHER	195.3		95.5	99.8						
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT	<u>1,462.4</u>		<u>1,270.9</u>	<u>180.1</u>	<u>7.6</u>				<u>3.8</u>	

AUTHORIZED POSITIONS FOR DEPARTMENT:

Human Resources Director	1
Division Manager	1
Principal Personnel Analyst	2
Senior Personnel Analyst	1
Personnel Analyst	2
Senior Administrative Aide	1
Department Secretary	1
Administrative Aide	1
TOTAL POSITIONS	<u><u>10</u></u>

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INFORMATION TECHNOLOGY

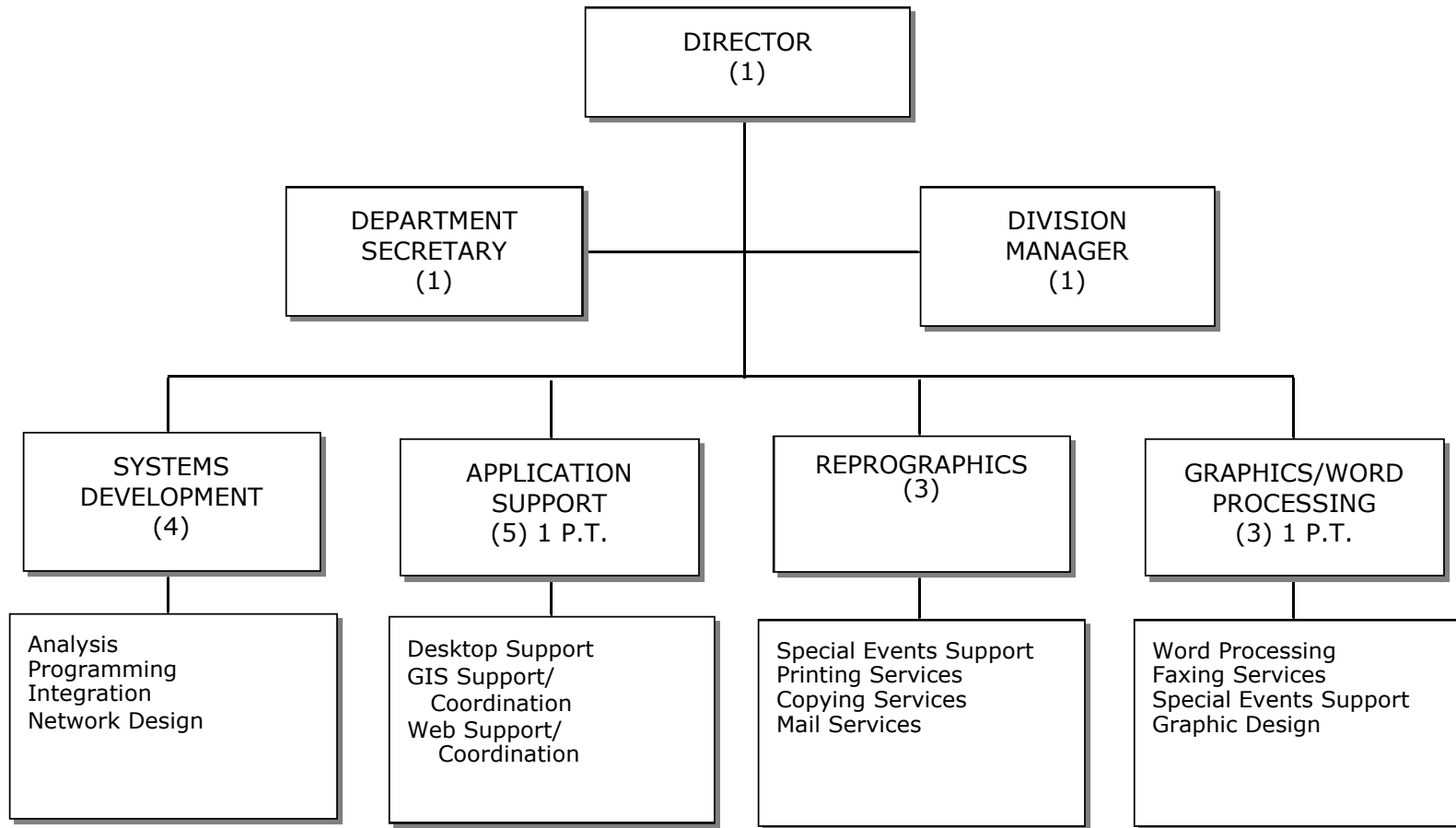
MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis and secure, open, integrated systems that support city staff, leadership, and an informed and involved public.

2016-17 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable information technology strategic plan based on important goals identified by the organization with an emphasis on the following:
 - a. Complete CMC Council Chamber renovations and implement electronic council agenda.
 - b. Implement Fire Department RMS
 - c. Update IT infrastructure (servers, storage, copiers, internet connection)

Information Technology



Total Number of Employees - 20
Full Time - 18
Part Time - 2

FY16-17

INFORMATION TECHNOLOGY

	Total 16-17	Funding Source	Basic Services 16-17	Grant Services 16-17	Special Assessment Services 16-17	Water Services 16-17	Successor Agency 16-17	Cable Services 16-17	Housing Services 16-17	Sewer Services 16-17	Refuse Services 16-17
Admin. Services											
0053 Reprographics	355.4	AQMD/Hsg/Water	348.4	1.9		4.6			0.5		
0054 Graphics/Word Proc.	416.8		416.8								
Division Total	<u>772.2</u>		<u>765.2</u>	<u>1.9</u>		<u>4.6</u>			<u>0.5</u>		
Detail for Division:											
Labor	646.1		644.2	1.9							
Contractual Services	49.9		44.8			4.6			0.5		
Commodities	30.0		30.0								
Other	46.2		46.2								
Capital Outlay											
Division Total	<u>772.2</u>		<u>765.2</u>	<u>1.9</u>		<u>4.6</u>			<u>0.5</u>		
TOTAL FOR DEPARTMENT:											
LABOR	646.1		644.2	1.9							
CONTRACTUAL SERVICES	49.9		44.8			4.6			0.5		
COMMODITIES	30.0		30.0								
OTHER	46.2		46.2								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>772.2</u>		<u>765.2</u>	<u>1.9</u>		<u>4.6</u>			<u>0.5</u>		
AUTHORIZED POSITIONS FOR DEPARTMENT:											
Info. Technology Director	1										
Information Systems Manager	1										
Sr. Info. Tech. Analyst	3										
Information Tech. Programmer	1										
GIS Coordinator	1										
Webmaster	1										
Information Tech. Technician	3										
Department Secretary	1										
Administrative Aide	1										
Graphics Designer	2										
Sr. Repro. Equip. Operator	1										
Repro. Equipment Operator	2										
TOTAL POSITIONS	<u>18</u>										

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POLICE DEPARTMENT

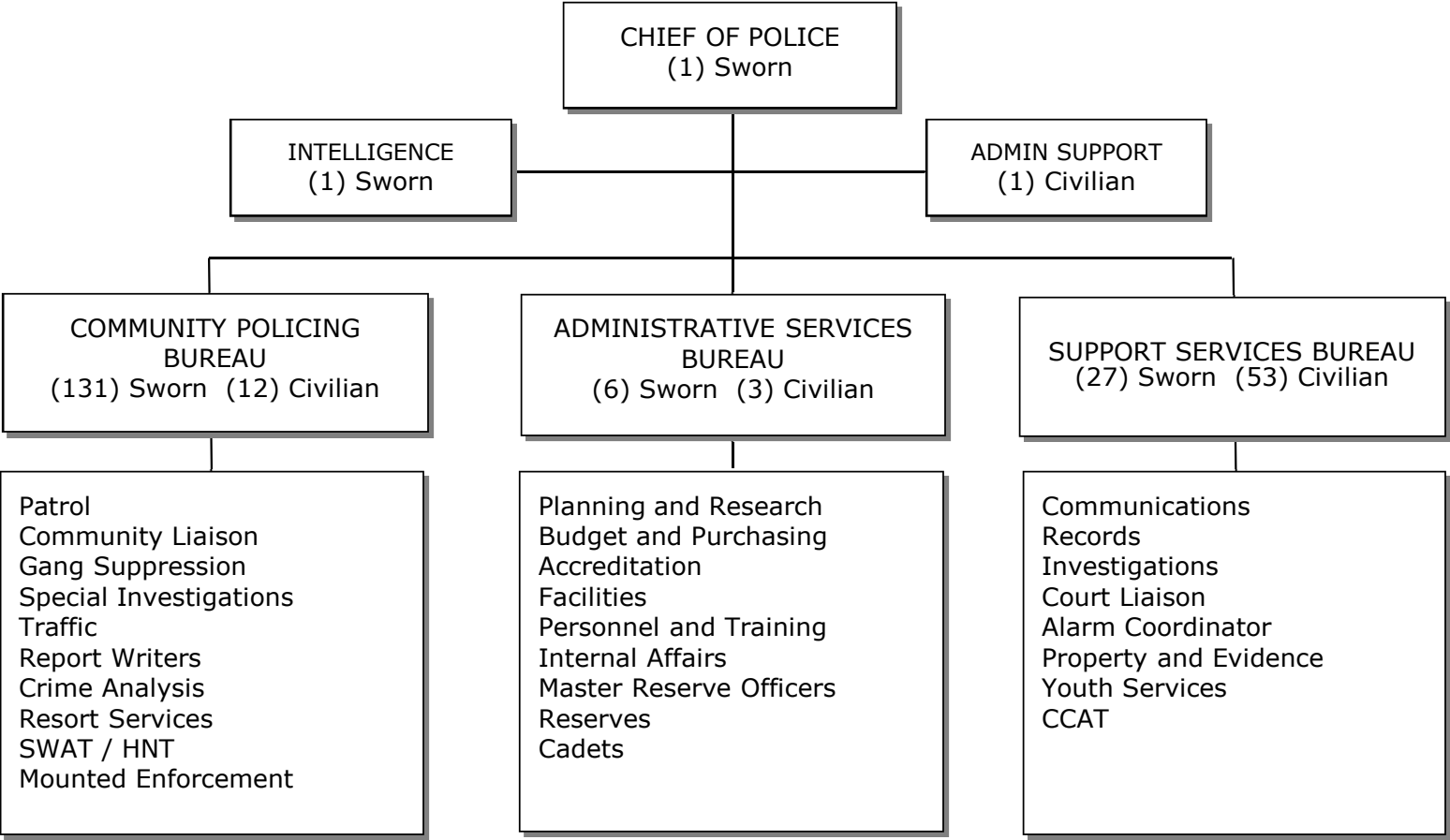
MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

2016-17 GOALS

1. In cooperation with Public Works, commence construction on the remodel of the Police Department's records division and front lobby area.
2. Initiate design plans for the remodel and reconstruction of the Police Department's communications center.
3. Purchase and implement use of the field reporting writing computer tablets for the patrol officers and CSO field report writers, which is the second phase of Spillman CAD software installation.
4. Incrementally increase the number of authorized police officer positions in order to increase the 'police officer to city population' ratio, which will allow for the Police Department to better provide a sense of safety and security to all residents and visitors of Garden Grove.

Police



Total Number of Employees - 289
 Full Time Sworn - 166
 Full Time Civilian - 69
 Part Time - 54

FY16-17

POLICE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
DIVISIONS												
Police Management												
6600	Police Program Mgmt	990.1		990.1								
	Division Total	990.1		990.1								
<u>Detail for Division:</u>												
	Labor	740.8		740.8								
	Contractual Services	77.3		77.3								
	Commodities	15.1		15.1								
	Other	156.9		156.9								
	Capital Outlay											
	Division Total	990.1		990.1								
Community Policing												
6700	Community Policing	2,355.8	Prop. 172	2,305.8	50.0							
6710	West Patrol Division	9,320.9		9,320.9								
6711	Report Writing	431.5		431.5								
6712	West Patrol OT	825.5		825.5								
6713	E-Citation	40.0		40.0								
6715	BSCC Local Allocation	35.0	State Grants		35.0							
6730	East Patrol Division	10,008.2		10,008.2								
6731	East Patrol OT	850.7		850.7								
6740	Neighborhood Traffic Unit	1,520.6		1,520.6								
6742	Motorbike Cap Lease	184.2		184.2								
6746	Red LT Enforc Prog	181.4	Red Lite Enf Prog	181.4								
6747	Traffic Offender	144.1	Traffic Offender	144.1								
6760	Gang Suppression	1,674.5		1,674.5								
6762	Gang Suppr-CDBG	110.0	CDBG		110.0							
6780	Special Services Unit	1,255.2		1,255.2								
6860	Community Liaison	455.2		455.2								
6890	Jail Services	657.6	JAG/Prop. 172	495.1	180.4							
6963	Crime Analysis	137.7		137.7								
	Division Total	30,206.0		29,830.6	375.4							
<u>Detail for Division:</u>												
	Labor	28,221.4		28,076.4	145.0							
	Contractual Services	845.1		664.7	180.4							
	Commodities	135.4		85.4	50.0							
	Other	964.1		964.1								
	Capital Outlay	40.0		40.0								
	Division Total	30,206.0		29,830.6	375.4							

POLICE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
Administrative Services												
6800	Admin. Serv. Bureau	996.9	Forfeit/Seizure/Prop. 172	990.7	6.2							
6805	Reserves - Benefitted	54.4		54.4								
6840	Post Cert Training	50.0	Post Reimbursements		50.0							
6850	Cadets/POA	221.2		221.2								
6870	Professional Standards	1,689.9		1,689.9								
6875	Police Vehicles	3,026.2		3,026.2								
6876	800 MHz P25 RDO Depr	151.3	Water/Sewer	148.3			1.5				1.5	
6877	800 MHz Veh Fnd Debt	448.7	Water/Sewer	439.7			4.5				4.5	
6880	Crossing Guards	197.0		197.0								
	Division Total	<u>6,835.6</u>		<u>6,767.4</u>	<u>56.2</u>		<u>6.0</u>				<u>6.0</u>	
<u>Detail for Division:</u>												
	Labor	2,572.5		2,572.5								
	Contractual Services	442.9		386.7	56.2							
	Commodities	51.4		51.4								
	Other	3,768.8		3,756.8			6.0				6.0	
	Capital Outlay											
	Division Total	<u>6,835.6</u>		<u>6,767.4</u>	<u>56.2</u>		<u>6.0</u>				<u>6.0</u>	
Support Services												
6795	Youth Services	1,316.2		1,316.2								
6796	Graffiti Reward	5.0		5.0								
6900	Departmental Services	1,168.3	Prop. 172	1,142.8	25.5							
6910	Records	2,443.2		2,443.2								
6920	Communications	2,936.9		2,936.9								
6960	Investigations	4,584.6		4,584.6								
6962	SPEC Enf. Team	1,005.6	Prop. 172	798.0	207.6							
6980	Property/Evidence	1,304.2	Prop. 172	1,265.2	39.0							
	Division Total	<u>14,764.0</u>		<u>14,491.9</u>	<u>272.1</u>							
<u>Detail for Division:</u>												
	Labor	11,944.0		11,754.8	189.2							
	Contractual Services	1,535.5		1,511.7	23.8							
	Commodities	592.9		552.2	40.7							
	Other	691.6		673.2	18.4							
	Capital Outlay											
	Division Total	<u>14,764.0</u>		<u>14,491.9</u>	<u>272.1</u>							
TOTAL FOR DEPARTMENT:												
	LABOR	43,478.7		43,144.5	334.2							
	CONTRACTUAL SERVICES	2,900.8		2,640.4	260.4							
	COMMODITIES	794.8		704.1	90.7							
	OTHER	5,581.4		5,551.0	18.4		6.0				6.0	
	CAPITAL OUTLAY	40.0		40.0								
	TOTAL DEPARTMENT	<u>52,795.7</u>		<u>52,080.0</u>	<u>703.7</u>		<u>6.0</u>				<u>6.0</u>	

POLICE

Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17

AUTHORIZED POSITIONS FOR DEPARTMENT:

Police Chief	1
Police Captain	3
Police Lieutenant	7
Police Sergeant	22
Police Communications Manager	1
Police Records Manager	1
Police Officer	72
Police Officer A/MO (Master)	36
Police Officer B/MO (Corporal)	25
Public Safety Fiscal Analyst	1
Police Services Supervisor	1
Communications Shift Supv.	4
Special Officer	4
Public Safety Dispatcher	13
Sr. Administrative Aide	1
Department Secretary	1
Police Records Shift Supv.	3
Sr. Community Service Officer	10
Principal Office Assistant	2
Community Service Officer	11
Police Records Specialist	16
 TOTAL POSITIONS	 <u>235</u>

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PUBLIC WORKS DEPARTMENT

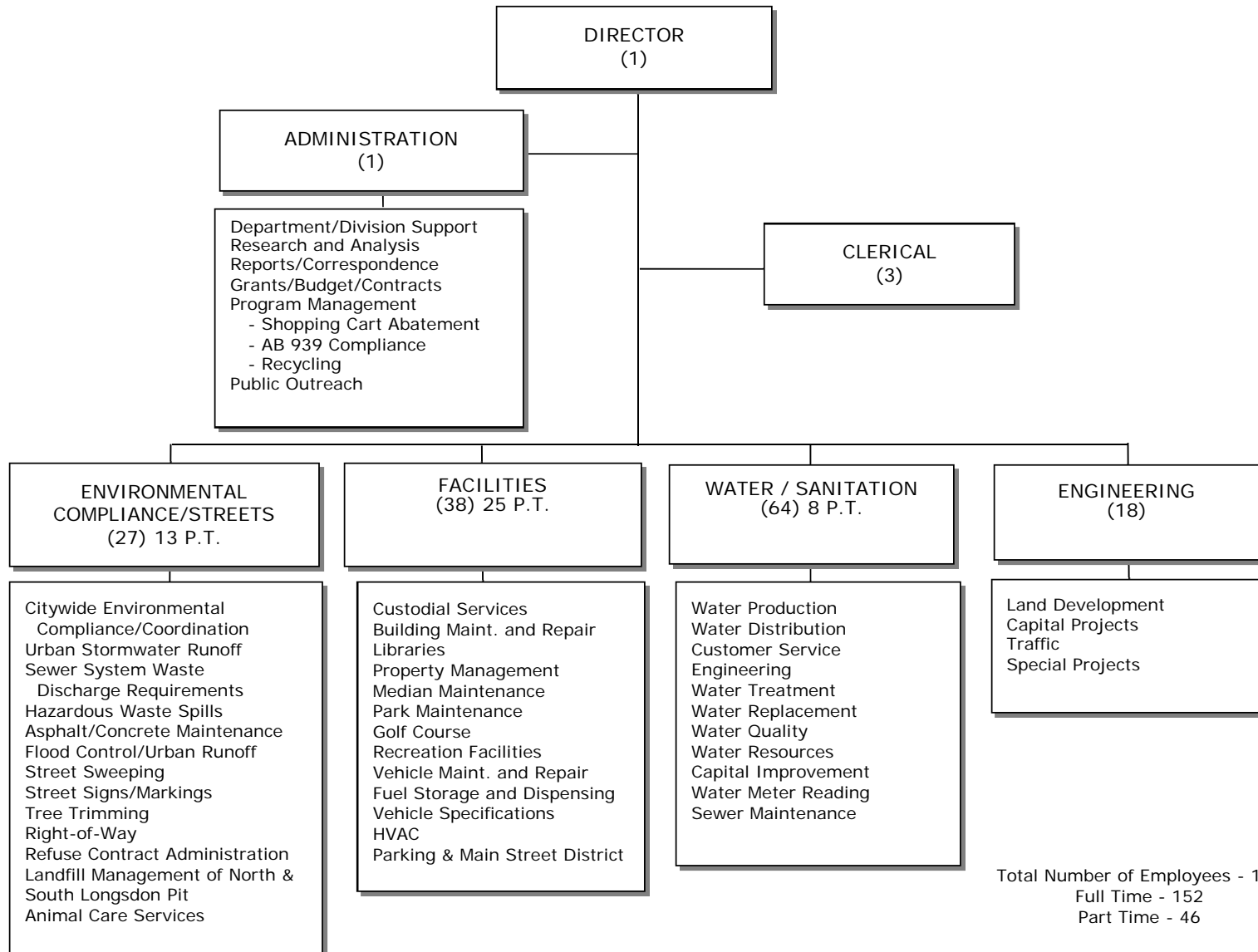
MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2016-17 GOALS

1. Implement the \$18.7 million 2016-17 Capital Improvement Plan for maintaining the City's aging infrastructure, improving safety, stimulating the economy and protecting natural resources.
2. Continue to identify and implement various infrastructure projects, including the improvement of pavement conditions for residential streets, construction of water and sewer mains, Americans With Disabilities Act (ADA) upgrades for City facilities, and conservation projects throughout the City medians and facilities.
3. Maintain an ongoing current GIS based Infrastructure Asset Management System for better management of planning for repair and replacement of publicly owned assets in a timely manner.
4. Enhance the public outreach program by disseminating current information of Public Works Department services, programs, projects, policies and procedures throughout various media outlets.
5. Improve workforce planning and succession planning for long-term success by developing valuable skilled employees through mentorship, education/training, cross training and leadership assignments.
6. Deliver high quality, efficient, basic core services under existing minimal staffing levels and funding to enhance customer service and meet community needs.
7. Promote teamwork within divisions and other departments to streamline functions for improving service levels.
8. Implement a cost effective, high quality in-house Animal Care and Shelter service program to encourage responsible pet ownership through education, enforcement, and community partnerships with the goal of protecting the health and safety of the community.

Public Works



FY16-17

PUBLIC WORKS

		Total			Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		16-17	Funding Source		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		16-17			16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
DIVISIONS													
Engineering Services													
3123	Traffic Sig. Maintenance	612.1	Gas Tax/St. Lighting		369.0		243.1						
3205	Traffic Engineering	333.5	Gas Tax		333.5								
3206	Red Lt. Safety Program	576.7	Red Lite Enf Prog		576.7								
3210	Street Lighting	1,450.1	St. Lighting		412.8		1,037.3						
3220	Dedicated Fac./Water	75.9	Water					75.9					
3230	Dedicated Fac./Sewer	67.0	Sewer									67.0	
3240	Capital Imprvmt Plan	249.8	Sewer/Refuse		70.8							121.3	57.7
3241	Special Projects	149.1			149.1								
3242	Operation Engineering	124.3	Gas Tax		124.3								
3247	Home Imp./Developmt	420.6			420.6								
	Division Total	4,059.1			2,456.8		1,280.4	75.9				188.3	57.7
<u>Detail for Division:</u>													
	Labor	1,627.5			1,091.7		213.9	75.9				188.3	57.7
	Contractual Services	2,099.3			1,142.2		957.1						
	Commodities	71.6			69.1		2.5						
	Other	260.7			153.8		106.9						
	Capital Outlay												
	Division Total	4,059.1			2,456.8		1,280.4	75.9				188.3	57.7
Water Services													
3700	Water Operations	6,445.2	Water					6,445.2					
3710	Water Production	14,290.6	Water					14,290.6					
3780	Water LTD, Depr., O/H	7,238.3	Water					7,238.3					
3781	Water LTD - 2010A	910.2	Water					910.2					
3782	Water LTD - 2010B	258.3	Water					258.3					
3783	Water LTD - 2010C	204.1	Water					204.1					
3784	2015 Water Rev Bonds	1,296.4	Water					1,296.4					
	Division Total	30,643.1						30,643.1					
<u>Detail for Division:</u>													
	Labor	3,762.3						3,762.3					
	Contractual Services	374.2						374.2					
	Commodities	14,989.5						14,989.5					
	Other	11,359.1						11,359.1					
	Capital Outlay	158.0						158.0					
	Division Total	30,643.1						30,643.1					

PUBLIC WORKS

	Total 16-17	Funding Source	Basic Services 16-17	Grant Services 16-17	Special Assessment Services 16-17	Water Services 16-17	Successor Agency 16-17	Cable Services 16-17	Housing Services 16-17	Sewer Services 16-17	Refuse Services 16-17
Public Works - Administration											
3000 Public Works Gen.Admin	385.6	Water/St.Ltg./Sewer/ Refuse	153.3		31.0	91.2				18.3	91.8
Division Total	<u>385.6</u>		<u>153.3</u>		<u>31.0</u>	<u>91.2</u>				<u>18.3</u>	<u>91.8</u>
<u>Detail for Division:</u>											
Labor	255.4		59.9		31.0	58.0				14.7	91.8
Contractual Services	21.3		12.2			5.5				3.6	
Commodities	7.3		7.3								
Other	101.6		73.9			27.7					
Capital Outlay											
Division Total	<u>385.6</u>		<u>153.3</u>		<u>31.0</u>	<u>91.2</u>				<u>18.3</u>	<u>91.8</u>
Street Maintenance											
3110 Street M/S/P	75.8	Gas Tax	75.8								
3111 Seal Coating	489.8	Gas Tax	489.8								
3112 Asphalt Maint./Overlay	960.1	Gas Tax	960.1								
3113 Concrete Maintenance	712.7	Gas Tax	712.7								
3114 Drainage/Misc. Maint.	375.9	Water			375.9						
3115 Graffiti Removal	370.9	Gas Tax	370.9								
3116 R/W & Street Cleaning	1,105.3	Gas Tax	1,105.3								
3117 Spill Cleanup	110.0	Gas Tax	110.0								
3118 Tree Maintenance	1,260.1	Gas Tax	1,260.1								
3119 Animal Shelter Service	1,591.9		1,591.9								
3120 Traffic Maint. M/S/P	20.4	Gas Tax	20.4								
3121 Traffic Sign Maintenance	222.2	Gas Tax	222.2								
3122 Traffic Painting	203.7	Gas Tax	203.7								
Division Total	<u>7,498.8</u>		<u>7,122.9</u>			<u>375.9</u>					
<u>Detail for Division:</u>											
Labor	3,067.0		2,782.8			284.2					
Contractual Services	2,424.8		2,389.3			35.5					
Commodities	454.3		452.9			1.4					
Other	1,177.9		1,123.1			54.8					
Capital Outlay	374.8		374.8								
Division Total	<u>7,498.8</u>		<u>7,122.9</u>			<u>375.9</u>					
Building Maintenance											
3130 HVAC	215.4		215.4								
3131 Energy Retrofit	155.1		155.1								
3300 Facility Maint. M/S/P	71.5		71.5								
3310 Custodial Services	1,227.0		1,227.0								
3320 Building Maint.& Repair	2,062.6		2,062.6								
Division Total	<u>3,731.6</u>		<u>3,731.6</u>								
<u>Detail for Division:</u>											
Labor	2,239.1		2,239.1								
Contractual Services	989.1		989.1								
Commodities	206.1		206.1								
Other	297.3		297.3								
Capital Outlay											
Division Total	<u>3,731.6</u>		<u>3,731.6</u>								

PUBLIC WORKS

	Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
	16-17		16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17	16-17
Parks Maintenance											
2509	Parking District	4.0			4.0						
2510	Main St. Assmt. District	38.5			38.5						
3500	Parks/Greenbelt M/S/P	42.7	42.7								
3510	Grounds Maintenance	1,551.3	1,196.9			354.4					
3530	Parks Maintenance	700.0			700.0						
3540	R/W Landscape M/S/P	49.9	49.9								
3541	Median Maintenance	717.1	717.1								
3550	Willowick Golf Course	75.7			75.7						
	Division Total	3,179.2	2,082.3		742.5	354.4					
<u>Detail for Division:</u>											
	Labor	1,861.8	1,150.4		426.0	285.4					
	Contractual Services	693.6	490.4		158.8	44.4					
	Commodities	173.2	121.0		32.2	20.0					
	Other	450.6	320.5		125.5	4.6					
	Capital Outlay										
	Division Total	3,179.2	2,082.3		742.5	354.4					
Environmental Compliance											
3010	Environmental Mgmt	411.8		52.7		43.7				266.7	48.7
3043	NPDES Program	705.0		367.6		337.4					
	Division Total	1,116.8		420.3		381.1				266.7	48.7
<u>Detail for Division:</u>											
	Labor	423.2	151.4			65.7				158.3	47.8
	Contractual Services	590.5	203.0			314.5				73.0	
	Commodities	86.2	60.5							25.7	
	Other	16.9	5.4			0.9				9.7	0.9
	Capital Outlay										
	Division Total	1,116.8	420.3			381.1				266.7	48.7
Sewer											
3800	Sewer Oper.	7,765.0								7,765.0	
3810	Sewer Inspect	254.4								225.6	
	Division Total	7,990.6								7,990.6	
<u>Detail for Division:</u>											
	Labor	2,201.5								2,201.5	
	Contractual Services	1,134.9								1,134.9	
	Commodities	241.2								241.2	
	Other	4,413.0								4,413.0	
	Capital Outlay										
	Division Total	7,990.6								7,990.6	

PUBLIC WORKS

	Total 16-17	Funding Source	Basic Services 16-17	Grant Services 16-17	Special Assessment Services 16-17	Water Services 16-17	Successor Agency 16-17	Cable Services 16-17	Housing Services 16-17	Sewer Services 16-17	Refuse Services 16-17
Solid Waste											
3900 Refuse Services	1,043.0	Refuse									1,043.0
3950 Waste Mgmt. Recycling	53.5	Refuse									53.5
Division Total	1,096.5										1,096.5
<u>Detail for Division:</u>											
Labor	24.7										24.7
Contractual Services	350.6										350.6
Commodities	2.3										2.3
Other	718.9										718.9
Capital Outlay											
Division Total	1,096.5										1,096.5
Recycling											
3953 Bev Recycling Grant	44.2	CA Dept Conserv		44.2							
3983 Used Oil 14th Cycle	48.1	Used Oil		48.1							
Division Total	92.3			92.3							
<u>Detail for Division:</u>											
Labor											
Contractual Services	92.3			92.3							
Commodities											
Other											
Capital Outlay											
Division Total	92.3			92.3							
TOTAL FOR DEPARTMENT:											
LABOR	15,462.5		7,475.3		670.9	4,531.5				2,562.8	222.0
CONTRACTUAL SERVICES	8,770.6		5,226.2	92.3	1,115.9	774.1				1,211.5	350.6
COMMODITIES	16,231.7		916.9		34.7	15,010.9				266.9	2.3
OTHER	18,796.0		1,974.0		232.4	11,447.1				4,422.7	719.8
CAPITAL OUTLAY	532.8		374.8			158.0					
TOTAL DEPARTMENT	59,793.6		15,967.2	92.3	2,053.9	31,921.6				8,463.9	1,294.7
AUTHORIZED POSITIONS FOR DEPARTMENT:											
Public Works Director	1		Construction Inspector	3		Sr. Park Maintenance Worker	7				
City Engineer	1		Custodial Supervisor	1		Sr. Sewer Maintenance Worker	3				
Water Services Manager	1		Senior Engineering Technician	2		Sr. Street Maintenance Worker	8				
Senior Civil Engineer	1		Senior Water Production Oper.	5		Principal Office Asst.	4				
Traffic Engineer	1		Public Works Foreman	6		Sewer Maintenance Worker	7				
Division Manager	2		Senior Environ. Serv. Spec.	2		Street Maintenance Worker	7				
Environmental Services Manager	1		Animal Control Officer	1		Water Service Worker	14				
Project Engineer	2		Water Quality Technician	2		Park Maintenance Worker	7				
Associate Engineer	7		Fire Apparatus Mechanic	1		Small Engine Mechanic	1				
Sr. Project Planner	1		Senior Water Service Worker	5		Maint. Repair Helper	1				
Principal Administrative Analyst	1		Department Secretary	1		Equipment Service Worker	1				
Public Works Supervisor	10		Traffic Signal Electrician	1		Custodian	2				
Assistant Engineer	1		Water Production Operator	4							
Principal Engineering Tech.	1		Equipment Mechanic	6							152
Senior Administrative Analyst	2		Heavy Equipment Operator	3							
Senior Water Quality Tech.	1		Permit Technician	1							
Senior Animal Control Officer	1		Maintenance Repair Worker	6							
Senior Traffic Signal Electrician	1		Water Customer Serv. Worker	3							
Water Production Electrician	1										

CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

CITY ATTORNEY

	Total 16-17	Funding Source	Basic Services 16-17	Grant Services 16-17	Special Assessment Services 16-17	Water Services 16-17	Successor Agency 16-17	Cable Services 16-17	Housing Services 16-17	Sewer Services 16-17	Refuse Services 16-17
<u>DIVISIONS</u>											
City Attorney											
5510 Legal Services	788.9	Econ Development	788.9								
5520 Special Legal Project	<u>36.2</u>		<u>36.2</u>								
Division Total	<u>825.1</u>		<u>825.1</u>								
<u>Detail for Division:</u>											
Labor											
Contractual Services	815.3		815.3								
Commodities											
Other	9.8		9.8								
Capital Outlay											
Division Total	<u>825.1</u>		<u>825.1</u>								
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR											
CONTRACTUAL SERVICES	815.3		815.3								
COMMODITIES											
OTHER	9.8		9.8								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u><u>825.1</u></u>		<u><u>825.1</u></u>								

Special Budgets

FY 2016-17

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq.& Maint.) ^②	Main St.	G.G. Tourism Improvement District	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>						
Beginning Balance	\$ 0.0	\$ 23.0	\$ 46.8	\$ 0.0	\$ 0.0	\$ 69.8
FY 16-17 Assessments	1,331.8	0.0	27.2	3,380.0	700.0	5,439.0
Transfer To TID Street Projects	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>(813.3)</u>	<u>0.0</u>	<u>(813.3)</u>
Total Funds Available	1,331.8	23.0	74.0	2,566.7	700.0	4,695.5
<u>EXPENSES</u>						
Operations & Maintenance	1,331.8 ^①	4.1	38.4	2,566.7	700.0 ^③	4,641.0
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,331.8	4.1	38.4	2,566.7	700.0	4,641.0
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 18.9</u>	<u>\$ 35.6</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 54.5</u>

① St. Lighting total budget \$1,745 with General Fund subsidizing \$413.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Park Maintenance Total Assessable Costs \$1,508 with General Fund subsidizing \$803.

COMPARISON FY 2015-16 WITH FY 2016-17
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

CDBG Categories	FY 15-16	FY 16-17	Change	% Change
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 352.7	\$ 351.4	\$ (1.3)	(0.4%)
Building Abatement	140.6	0.0	(140.6)	(100.0%)
Code Enforcement	0.0	0.0	0.0	N/A
Fair Housing Services	34.9	34.9	0.0	0.0%
Sr. Hm. Imp. Grant Program	0.0	26.7	26.7	N/A
Sr. Meals & Services	20.0	20.0	0.0	0.0%
Section 108 Repayment	1,198.0	1,226.9	28.9	2.4%
Senior Citizens Center	160.7	159.7	(1.0)	(0.6%)
Focus Neighborhood Unit	110.0	110.0	0.0	0.0%
Capital Improvements				
Harbor Cor. Acq. Blight	1.0	1.0	0.0	0.0%
Fire Station Prop.	<u>1.0</u>	<u>1.0</u>	<u>0.0</u>	<u>0.0%</u>
TOTAL	\$ 2,018.9	\$ 1,931.6	\$ (87.3)	(4.3%)

Water Supply Budget

GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 175,000, the water demand is approximately 6.5 billion gallons per year. Garden Grove has 13 active wells with a pumping capacity of over 35,000 gallons per minute strategically located throughout the City. Its reservoirs have a total storage capacity of 53 million gallons. Four import water connections provide the City with a total import capacity of 22,440 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods and recent environmental decisions have further limited flow from the State Water Project. The need to conserve our water has become very important during wet as well as dry years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on the projected supply and demand for water by its customers on a daily basis.

GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

In 2015, the State Water Resource Control Board mandated an updated water conservation regulation in response to the increasingly severe drought conditions. Under the State's regulations, local agencies must implement the stage of their water conservation ordinance that includes mandatory, limited irrigation days. Therefore, the City declared a Stage 2 - Mandatory Conservation - Water Alert. The State's regulations also imposed conservation targets to agencies throughout the state to achieve a statewide 25 percent reduction in water usage through October 2016. The City has been implementing other mandatory restrictions since 2009, which has resulted in a significant reduction of water usage by the City. This was accomplished through public education, the removal of turf from City medians and replacement with drought-tolerant plants, offering residential and commercial water conservation rebates, and continuing our leak detection and prevention program. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

The first tranche of bond money used to fund the design and construction of additions and improvements to the City's municipal water system during the years 2010 through 2013 have been exhausted. The second tranche will be implemented in future fiscal years, if needed. In the meantime, the design and construction of capital improvement projects will be financed with the water revenue. Bond projects included completion of several fire flow deficiency improvement projects, the replacement of natural gas engines at the West Garden Grove Booster Pump Station, and continuation of replacement of defective components within the water system. In addition, the construction of a new water transmission main from the east to west part of the City has been completed. A new well has also been completed at the Lampson Booster Pump Station.

CITY OF GARDEN GROVE WATER SUPPLY PROGRAM

BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system replacement value.
5. Maintain system and facilities up to regulatory industry standards by adequately funding new Capital Improvement Programs.
6. Continue design and construction of priority capital projects conforming to the annual budget.

ISSUES

- A. Federal and State Issues
 1. New and stricter water quality mandates.
 2. New and stricter requirements for NPDES permit.
 3. New and stricter discharge requirements.
 4. Comply with new AQMD regulations on natural gas engines.
 5. Comply with all state and federal water quality standards.
 6. Continue to implement new State-mandated certification requirements.
 7. Continue monitoring for unregulated contaminants as required by the EPA.
 8. Comply with new State-mandated emergency conservation requirements.
- B. Local Issues
 1. Continue to improve the infrastructure of the distribution system.
 2. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
 3. Continue to improve the Geographic Information System (GIS) for water systems.
 4. Prepare a water financial analysis to offset the revenue deficit due to the drought and mandatory conservation.

WATER SERVICES BUDGET

FY 2015-16 - 2017-18

(\$000)

<u>FUNDS AVAILABLE</u>	FY 15-16 Adopted Budget	FY 15-16 Projected Year End	FY 16-17 Adopted Budget	FY 17-18 Forecast
BEGINNING BALANCE	\$ 9,864.0	\$ 9,864.0	\$ 9,382.0	\$ 1,887.5
BOND PROCEEDS (annual allocation)	0.0	0.0	0.0	0.0
TRANSFER FROM REPLACEMENT	0.0	0.0	0.0	0.0
REVENUES	32,000.0	26,000.0	26,800.0	26,800.0
ANNUAL COMMODITY INDEX	0.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
ADJUSTMENT	0.0	0.0	0.0	8,930.6
TOTAL FUNDS AVAILABLE	41,864.0	35,864.0	36,182.0	37,618.1
 <u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	4,888.6	4,888.6	5,388.0	5,605.2
CONTRACTUAL SERVICES	1,011.7	1,011.7	1,097.6	1,137.3
COMMODITIES	1,153.1	1,153.1	1,231.3	1,275.9
VEHICLE / EQUIPMENT RENTALS	943.2	943.2	966.6	1,001.6
INSURANCE	263.3	263.3	263.3	263.3
ADMIN SUPPORT COSTS	2,371.9	2,371.9	2,534.9	2,626.6
PURCHASED WATER	14,881.5	13,000.0	14,290.6	16,269.8
LONG TERM DEBT	2,671.9	2,671.9	2,664.2	2,675.4
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	2,600.0	2,600.0	3,150.0	3,213.0
STREET REPAIR CHARGE	1,550.0	1,550.0	1,550.0	1,550.0
CAPITAL EQUIPMENT	254.0	254.0	158.0	0.0
REPLACEMENT SINKING FUND	0.0	0.0	0.0	0.0
RATE STABILIZATION FUND	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	32,589.2	30,707.7	33,294.5	35,618.1
PROJECTED AMOUNT UNDER SPENT	0.0	0.0	0.0	0.0
NET OPERATION EXPENDITURES	32,589.2	30,707.7	33,294.5	35,618.1
 <u>WATER CAPITAL EXPENDITURES</u>				
WATER MAINS	1,100.0	1,100.0	500.0	1,000.0
PRODUCTION CAPITAL	1,900.0	1,900.0	500.0	1,000.0
TOTAL CAPITAL EXPENDITURES	3,000.0	3,000.0	1,000.0	2,000.0
FUNDS AVAILABLE	41,864.0	35,864.0	36,182.0	37,618.1
WATER EXPENDITURES	35,589.2	33,707.7	34,294.5	37,618.1
ENDING BALANCE	\$ 6,274.8	\$ 2,156.3	\$ 1,887.5	\$ 0.0

WATER CAPITAL PROJECTS

FIVE YEAR PLAN
(\$000)

<u>PROJECTS</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>
1. WATER MAINS	\$ 1,100	\$ 500	\$ 1,000	\$ 1,000	\$ 1,000
2. PRODUCTION CAPITAL	<u>1,900</u>	<u>500</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
TOTAL	\$ 3,000	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

FY 2016-17

CURRENT ESTIMATED COSTS

PROJECTS	NEW CAPITAL	REPLACEMENT
Water Services	\$ 0	\$ 880
Water Meter	0	310
Fire Hydrants	0	850
Main Valve	0	1,110
Water Main Improvements	500	0
Production Projects	500	0
	\$ 1,000	\$ 3,150

WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	\$3,150
LESS REPLACEMENT COSTS	<u>(3,150)</u>
ENDING BALANCE	\$ 0

<u>PROJECTS</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>
1. WATER SERVICE	780	880	898	916	934
2. WATER METER	260	310	316	322	329
3. FIRE HYDRANT	650	850	867	884	902
4. MAIN VALVE	910	1,110	1,132	1,155	1,178
5. WATER MAIN	0	0	0	0	0
6. PRODUCTION	0	0	0	0	0
7. NATURAL GAS ENGINE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$2,600</u>	<u>\$3,150</u>	<u>\$3,213</u>	<u>\$3,277</u>	<u>\$3,343</u>

WATER REPLACEMENT PROJECTS

1. Replace deficient water service lines.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

WATER COST FACTOR

(PER ACRE FOOT)

	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>
IMPORT WATER COST	\$ 923.5	\$ 942.0	\$ 979.0	\$ 1,028.0	\$ 1,133.3
POWER COSTS	\$ 51.0	\$ 53.0	\$ 54.0	\$ 56.0	\$ 58.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 322.0	\$ 402.0	\$ 422.0	\$ 443.0	\$ 465.0
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 547.0	\$ 549.0	\$ 576.0	\$ 605.0	\$ 636.0
BASIN PRODUCTION PERCENTAGE	75%	75%	70%	70%	70%

Successor Agency

CITY OF GARDEN GROVE AS SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development is to wind down the affairs of the former Agency for Community Development pursuant to the Dissolution Act while completing the implementation of certain disposition and development agreements as enforceable obligations.

FISCAL YEAR 2016-17
MAJOR PROGRAM OBJECTIVES

SUCCESSOR AGENCY

1. Continue the wind-down of the former Agency for Community Development and administration of the Successor Agency.
2. Implement the expansion portion of the Disposition and Development Agreement with McWhinney (Garden Grove, MXD LLC) regarding the waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
3. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Brookhurst, LLC) for a medium/high density commercial and residential mixed-use project for the Brookhurst Triangle, located at the northwest corner of Brookhurst Street and Garden Grove Boulevard.
4. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Garden Grove, LLC) for a second hotel located adjacent to the Sheraton Hotel on the west side of Harbor Boulevard.

THE CITY OF GARDEN GROVE AS SUCCESSOR AGENCY
 TO THE GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
 FISCAL YEAR 2016-17 ADOPTED BUDGET ANALYSIS (\$000)

	Total Adopted Budget
<hr/>	
<u>Funds Available:</u>	
Reserves and Ending Balances	\$ 0.0
Operating Revenues	<u>20,010.4</u>
Total Funds Available	\$ 20,010.4
 <u>Less: Operating Expenditures:</u>	
Administrative Allowance (Schedule 1)	(477.4)
Recognized Obligation Payments (Schedule 2)	<u>(19,533.0)</u>
Total Expenditures	\$ (20,010.4)
Net Amount Available	<u><u>\$ 0.0</u></u>

SCHEDULE 1
 ANALYSIS OF SUCCESSOR AGENCY
 ADOPTED ADMINISTRATIVE ALLOWANCE PACKAGES (\$000)
 FISCAL YEAR 2016-17

Package No.	Description	Adopted Budget
	ADMINISTRATIVE ALLOWANCE	
1020	General Accounting	\$ 43.9
1021	Financial Planning	85.9
2500	SRDA Administration	<u>347.6</u>
	TOTAL ADMINISTRATIVE ALLOWANCE	<u>\$ 477.4</u>

SCHEDULE 2
ANALYSIS OF SUCCESSOR AGENCY
ADOPTED RECOGNIZED OBLIGATION PAYMENT SCHEDULE (ROPS) (\$000)
FISCAL YEAR 2016-17

Package No.	Description	Adopted Budget
	ROPS	
2502	Agency Debt Service	\$ 4,395.5
2503	Agency Real Prop.	176.0
2515	2014 Tax Allocation Refunding Bond (TARB)	3,910.1
2516	Katella Cottages N/P	180.2
2522	Residence Inn Rebate	1,600.0
2523	Hyatt Rebate	3,150.0
2525	Hyundai Rebate	180.0
2526	Katella Cottages	30.0
2534	LRPMP Appraisals	6.6
2544	2016 Tax Allocation Refunding Bond (TARB)	2,138.7
2548	Limon Legal Fees	1,744.5
2553	Site B2 DDA	400.8
2554	Waterpark Hotel DDA	606.4
2557	Sycamore Walk DDA	13.6
2562	Brookhurst Triangle DDA	<u>1,000.6</u>
	TOTAL ROPS	<u>\$ 19,533.0</u>

Housing Authority

HOUSING AUTHORITY
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

FISCAL YEAR 2016-17
PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 2,500 initial and biennial inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.
5. Monitor former Agency affordable housing agreements.
6. Maintain owned civic center properties.

HOUSING AUTHORITY

FY 2016-17

ADOPTED BUDGET
(\$000)

<u>Program Descriptions</u>	<u>Amount</u>
City Administration	\$ 411.1
Property Management	287.0
Vouchers Program	31,084.9
Family Self-Sufficiency Program	<u>116.7</u>
TOTAL	<u>\$ 31,899.7</u>

HOUSING AUTHORITY ADOPTED BUDGET
 FY 2016-17
 (\$000)

Housing Assistance Grant	16-17 Adopted Budget	Funding Source
Activity:		
Council/Commission		
0010 City Council	\$ 4.8	Housing Authority
City Management		
0020 Management	90.1	Housing Authority
0021 Operations	40.1	Housing Authority
0023 Research/Legislation	61.1	Housing Authority
0042 Elect/Voter Assist	<u>10.2</u>	Housing Authority
Subtotal	201.5	
Support Services		
0053 Reprographics	0.5	Housing Authority
9983 Information Systems	<u>2.6</u>	Housing Authority
Subtotal	3.1	
Real Property		
0030 Real Property	134.0	Housing Authority
2535 Civic Center Property Mgmt.	37.0	Housing Authority - Civic Center Properties
Subtotal	<u>171.0</u>	
Fiscal Services		
1020 General Accounting	46.3	Housing Authority
1021 Financial Planning	<u>21.4</u>	Housing Authority
Subtotal	67.7	
Community Improvement		
2701 Set Aside Administration	200.0	Low/Mod Housing Agency
Housing Authority		
4102 Housing Administration	2,383.7	Housing Authority
4103 Family Self-Sufficiency	116.7	Housing Authority
4104 Housing - Vouchers/HAP	25,101.2	Housing Authority
4107 Housing - HAP Portability	<u>3,600.0</u>	Housing Authority
Subtotal	31,201.6	
Successor Agency Project		
2503 Agency Real Property	50.0	Low/Mod Housing Agency
Total Program	<u>\$ 31,899.7</u>	

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Sanitary District

GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Waste Services of Southern California, LLC. With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted rates for all residential and non-residential customers on September 13, 2005. In February 2012, the Garden Grove Sanitary District Board approved annual inflation rates, based on the Engineering News Record, for a period of five years.

The rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money used for projects completed in the years 2006 and 2010 have been exhausted. The second tranche will be implemented in future fiscal years, if needed. In the meantime, the design and construction of capital improvement projects will be financed with the sewer revenue.

GARDEN GROVE SANITARY DISTRICT

BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system replacement value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

A. Federal and State Issues

1. New and stricter Sanitary Sewer Management Plan and other requirements.
2. Comply with new AQMD regulations on three lift station backup generators and one portable by-pass pump system.

B. Local Issues

1. Comply with all State and Federal sanitary sewer requirements.
2. Implement fat, oil and grease control program.
3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT
SEWER BUDGET
FY 2015-16 - 2017-18
(\$000)

	2015-16 Adopted Budget	FY 15-16 Projected Year End	FY 16-17 Adopted Budget	FY 17-18 Forecast
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 19,528.7	\$ 19,528.7	\$ 25,000.0	\$ 20,466.1
BOND PROCEEDS (Annual Allocation)	0.0	0.0	0.0	0.0
REVENUES	9,500.0	9,500.0	9,500.0	9,500.0
ADJUSTMENT	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
FUNDS AVAILABLE	29,028.7	29,028.7	34,500.0	29,966.1
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	2,952.7	2,952.7	3,049.9	3,184.4
CONTRACTUAL SERVICES	1,207.9	1,207.9	1,285.3	1,336.6
COMMODITIES	312.9	312.9	336.5	349.9
VEHICLE / EQUIPMENT RENTALS	311.4	311.4	286.3	297.7
INSURANCE	41.7	41.7	41.7	43.4
ADMIN SUPPORT COSTS	642.7	642.7	720.0	749.0
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE	1,466.5	1,466.5	1,464.2	1,465.0
CAPITAL EQUIPMENT	80.0	80.0	0.0	0.0
LATERAL LOAN PROGRAM	0.0	0.0	0.0	0.0
OPERATING RESERVE	0.0	0.0	0.0	0.0
SEWER SYSTEM CONTINGENCY RESERVE	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
TOTAL OPERATION EXPENDITURES	7,015.8	7,015.8	7,183.9	7,426.0
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	2,321.7	2,321.7	1,850.0	1,924.0
NEW CAPITAL IMPROVEMENTS	<u>3,500.0</u>	<u>3,500.0</u>	<u>5,000.0</u>	<u>5,000.0</u>
CAPITAL EXPENDITURES	5,821.7	5,821.7	6,850.0	6,924.0
TOTAL EXPENDITURES	12,837.5	12,837.5	14,033.9	14,350.0
FUNDS AVAILABLE	29,028.7	29,028.7	34,500.0	29,966.1
EXPENDITURES	<u>12,837.5</u>	<u>12,837.5</u>	<u>14,033.9</u>	<u>14,350.0</u>
ENDING BALANCE (Reserved for Capital)	\$ 16,191.2	\$ 16,191.2	\$ 20,466.1	\$ 15,616.1

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER
(\$000)

FY 2016-17

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	\$ 5,000	\$ 1,850
TOTAL	<u>\$ 5,000</u>	<u>\$ 1,850</u>

SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

<u>PROJECTS</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>
1. SEWER MAINS	<u>\$ 3,500</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 4,000</u>
TOTAL	<u>\$ 3,500</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 5,000</u>	<u>\$ 4,000</u>

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	<u>\$ 1,850</u>
LESS REPLACEMENT COSTS	<u>(1,850)</u>
ENDING BALANCE	<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>
1. SEWER MAIN REPLACEMENT	\$ 2,122	\$ 1,650	\$ 1,724	\$ 1,801	\$ 1,881
2. MANHOLE REHABILITATION	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
TOTAL	<u><u>\$ 2,322</u></u>	<u><u>\$ 1,850</u></u>	<u><u>\$ 1,924</u></u>	<u><u>\$ 2,001</u></u>	<u><u>\$ 2,081</u></u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT
SOLID WASTE BUDGET
FY 2015-16 - FY 2017-18
(\$000)

<u>FUNDS AVAILABLE</u>	<u>FY 15-16 Adopted Budget</u>	<u>FY 15-16 Projected Year End</u>	<u>FY 16-17 Adopted Budget</u>	<u>FY 17-18 Forecast</u>
BEGINNING BALANCE	\$ 0.0	\$ 0.0	\$ 133.9	\$ 471.6
REVENUES	<u>3,276.0</u>	<u>2,080.4</u> ①	<u>2,299.0</u>	<u>2,453.1</u>
FUNDS AVAILABLE	\$ 3,276.0	\$ 2,080.4	\$ 2,432.9	\$ 2,924.7
 <u>OPERATIONS EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 499.2	\$ 499.2	\$ 490.2	\$ 500.0
CONTRACTUAL SERVICES	1,797.0	507.0 ②	525.3	535.8
COMMODITIES	28.7	28.7	26.9	26.9
INSURANCE	13.9	13.9	13.9	13.9
STREET REPAIR CHARGE	500.0	500.0	500.0	500.0
ADMIN SUPPORT	197.7	197.7	205.0	213.2
OPERATING RESERVE	100.0	100.0	100.0	100.0
LANDFILL RESERVE	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>	<u>100.0</u>
TOTAL OPERATIONS EXPENDITURES	\$ 3,236.5	\$ 1,946.5	\$ 1,961.3	\$ 1,989.8
FUNDS AVAILABLE	\$ 3,276.0	\$ 2,080.4	\$ 2,432.9	\$ 2,924.7
EXPENDITURES	<u>3,236.5</u>	<u>1,946.5</u>	<u>1,961.3</u>	<u>1,989.8</u>
ENDING BALANCE	\$ 39.5	\$ 133.9	\$ 471.6	\$ 934.9

① Refuse Service Fee no longer collected. Reduce estimated revenue.

② Pass Thru Refuse Collection Contract no longer expensed. Reduce estimated contractual services.

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Cable Television

GARDEN GROVE CABLE TELEVISION (GGTV3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Time Warner Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

Community Access

- Public Access programming produced by local service clubs or community groups
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment

Government Access

- Televising City Council and Successor Agency to the Garden Grove Agency for Community Development meetings.
- Producing promotional videos including annual State of the City and Garden Grove Pride videos.
- Producing training and recruitment videos.
- Producing promotional and public information Internet content.
- Producing long-form documentary programming.

CABLE BUDGET
 FY 2016-17
 (\$000's)

	Adopted Budget FY 15-16	Adopted Budget FY 16-17
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 0.0	\$ 0.0
Revenue - Time Warner	75.0	90.0
Transfer In - General Fund	<u>510.7</u>	<u>438.3</u>
Total Funds Available	585.7 ①	528.3 ②
 <u>EXPENDITURES</u>		
Real Property	46.5	37.0
Cable TV	1.2	1.2
G.G. Cable Programming	14.1	59.2
Community Access	523.9	430.4
Information Technology	<u>N/A</u>	<u>0.5</u>
Total Expenses	585.7	528.3
 <u>FUND BALANCE RESERVE</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>

① Cable total budget \$585.7 with General Fund transferring in \$510.7

② Cable total budget \$528.3 with General Fund transferring in \$438.3

Capital Improvements

INTRODUCTION

2016-17 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

Capital Improvement Plan

The City of Garden Grove is responsible for the planning and implementation of capital improvements within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2016-17 Capital Improvement Plan has been developed based upon needs analyses, and priorities have been established considering safety, level of congestion, condition of existing infrastructure and availability of funding. The major capital improvements can be categorized as follows:

Community Services

Community Services projects are designed to improve the City's park system and publicly-used facilities. Over the next fiscal year, identified projects include improvements to the City Council Chamber and Eastgate Park Playground, placement of a new LED sign at the festival amphitheater and replacement of light poles at parks citywide.

Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Street improvements consist of road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program.

Engineering Services projects are designed to improve the drainage, traffic signalization and timing and street systems throughout the City. Improvements include street reconstruction, upgrades to traffic signals, design and construction of storm drainage systems, and sidewalk and wheelchair ramp improvements. Specific street projects for this fiscal year will include, among others, the Magnolia and Knott Street Reconstruction Projects, both partially funded by federal grants.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES
 FY 2016-17
 (\$000)

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
City Council Chamber Improvements	\$ 400.0 (081)		\$ 400.0
Replacement of Light Poles at Parks Citywide	100.0 (081)		100.0
TOTAL	\$ 500.0		\$ 500.0

CAPITAL IMPROVEMENTS - COMM. & ECON. DEVELOPMENT
 FY 2016-17
 (\$000)

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
Harbor Corridor Acquisition		\$ 1.0 (161)	\$ 1.0
Fire Station Prop.		1.0 (161)	1.0
TOTAL		\$ 2.0	\$ 2.0

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2016-17
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
1. Knott Street Rehabilitation (Garden Grove - Lampson)	\$ 47.0 (421) 732.0 (422)	24.5 (231)	\$ 803.5
2. Magnolia Street Reconstruction (Trask - Garden Grove)	900.0 (061) 1,168.0 (422)	24.5 (231)	2,092.5
3. Westminster Rehabilitation (Bowen - Euclid)	65.0 (422)	26.6 (231)	91.6
4. 2016 Tier 1 Median Irrigation Retrofit Projects		500.0 (424)	500.0
5. PE Right-of-Way Bicycle & Pedestrian Trail		1,891.0 (359)	1,891.0
<u>STREET MAINTENANCE</u>			
1. Residential Overlay Program	800.0 (075)		800.0
2. Concrete Replacement Capital	234.0 (111)		234.0
<u>STORM DRAIN IMPROVEMENTS</u>			
1. Grooved Cross Gutter Replacement Program	160.0 (082)		160.0
<u>TRAFFIC IMPROVEMENTS</u>			
1. Haster/Lampson Traffic Signal Modification		220.0 (359)	220.0
2. M2 Magnolia St. Traffic Signal Synchronization	142.0 (422)		142.0
3. M2 Brookhurst St. Traffic Signal Synchronization	75.0 (064) 83.0 (422)		158.0
4. Little Saigon Circulator Feasibility Study	<u>10.0 (422)</u>	<u>50.0 (424)</u>	<u>60.0</u>
Total	<u><u>4,416.0</u></u>	<u><u>2,736.6</u></u>	<u><u>7,152.6</u></u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
(Available Beginning Balance Plus FY 16-17 Estimated Revenue)
(\$000)

BASIC / SPECIAL			GRANT / OTHER		
Gas Tax (2105)	(061)	\$ 900.0	Rubberized Pavement Grant	(231)	\$ 75.6
Traffic Mitigation Fee	(064)	75.0	Highway Safety Improvement Grant	(359)	220.0
Drainage Fees	(082)	160.0	Active Transportation Program Grant	(359)	1,891.0
Measure M-1 Turnback	(421)	47.0	M2 CTFP - Tier 1 Grant Program	(424)	<u>550.0</u>
Measure M-2 Fairshare	(422)	<u>2,200.0</u>			
Subtotal		\$ 3,382.0	Subtotal		\$ 2,736.6

STREET MAINTENANCE FUNDING SUMMARY

Gas Tax (2103)	(075)	\$ 800.0
General Fund	(111)	<u>234.0</u>
Subtotal		\$ 1,034.0

GRAND TOTAL \$ 7,152.6

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER
FY 2016-17
(\$000)

<u>DESCRIPTION</u>	CURRENT ESTIMATED COSTS	
	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Sewer Main Improvements	<u>\$ 5,000.0</u>	<u>\$ 1,850.0</u>
TOTAL	\$ 5,000.0	\$ 1,850.0

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
FY 2016-17
(\$000)

PROJECTS	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Water Services	\$	\$ 880.0
Water Meter		310.0
Fire Hydrants		850.0
Main Valve		1,110.0
Water Main Improvements	500.0	
Water Production Capital	500.0	
TOTAL	\$ 1,000.0	\$ 3,150.0

FACILITY MAINTENANCE PLAN
FY 2016-17
(\$000)

<u>PROJECT</u>	<u>FUNDING</u>	<u>AMOUNT REQUESTED</u>
Fire Stations Remodel Plans	(105)	\$ 75,000

CAPITAL IMPROVEMENTS, PROJECTS,
STREETS AND FACILITIES MAINTENANCE
FUNDING SUMMARY
(\$000)

FY 2016-17

Funding	Total
State Gas Tax 2105 (061)	\$ 900.0
Traffic Mitigation (064)	75.0
State TCRF (Traffic Congestion Relief Fund) (075)	800.0
Park Fee (081)	500.0
Drainage (082)	160.0
Public Safety (105)	75.0
General Purpose (111)	234.0
CDBG (161)	2.0
CIWMB (231)	75.6
Federal Park Grants (359)	2,111.0
Measure M - Turnback (421)	47.0
M2 Local Fairshare (422)	2,200.0
Measure M2 - CTFP (424)	550.0
Water Capital (602)	1,000.0
Water Replacement (603)	3,150.0
Sewer Capital (631)	5,000.0
Sewer Replacement (632)	1,850.0
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TOTAL	\$ 18,729.6

Statistics

GENERAL STATISTICS

Garden Grove is the 26th largest city in California

Incorporation	June 18, 1956
Population	177,303
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	33.3 acres
Parks and Recreation	186 acres (25 sites)
Water System	6.5 billion gallons used per year
Countywide Assessed Valuation (15-16)	\$504,650,359,684
Citywide Assessed Valuation (15-16)	\$14,275,470,802
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.070 per \$100 City assessed valuation

FISCAL YEAR 2016-17

ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2015-16	Year End Fiscal Year 2015-16	Adopted Budget Fiscal Year 2016-17
Fire	101	101	101
Sworn	96	96	96
Non-Sworn	5	5	5
Police	230	230	235
Sworn	161	161	166
Non-Sworn	69	69	69
Subtotal Public Safety	331	331	336
City Manager	9	9	28 ①
Finance	39	39	36 ②
Community & Economic Development	50	50	34 ①②
Public Works	150	149	152
Community Services	27	26	26
City Attorney	0	0	0
Human Resources	9	10	10
Information Technology	17	18	18
Subtotal Other	301	301	304
CITY TOTALS	632	632	640

① Responsibility for Housing Authority was transferred from Community & Economic Development to City Manager.

② Responsibility for Economic Development was transferred from Finance to Community & Economic Development.

FY 2015-16 New, Refunded, (Deleted), and/or (Defunded) Positions In Adopted Budget

Housing Supervisor (Pos. #O273) - Community Development	(1)
Housing Specialists (Pos. #'s O156, O164, & O234) - Community Development	(3)
Clerical Assistant (Pos. #O163) - Community Development	(1)
Water Service Worker (Pos. #R096) - Public Works	1
Community Services Supervisors (Pos. #'s R235 & R278) - Community Services	(2)
Senior Administrative Aide (Pos. #R374) - Community Services	1
Police Officers (Pos. #'s R024 & R027) - Police	2
Public Safety Dispatcher (Pos. #R206) - Police	1
Community Service Officer (Pos. #R427) - Police	(1)
Personnel Analyst (Pos. #R452) - Human Resources	1

Total FY 2015-16 Adopted Positions 632 (ss)

(ss) Includes 24 positions which were funded by grants and other sources.

FY 2015-16 New, Refunded, (Deleted), and/or (Defunded) Positions Modified During Fiscal Year

Senior Administrative Aide (Pos. #R395) - Public Works	(1)
Senior Administrative Aide (Pos. #R395) - Human Resources	1
Community Services Supervisor (Pos. #R430) - Community Services (Reclassified to Webmaster)	(1)
Webmaster (Pos. #R430) - Information Technology	1

Total FY 2015-16 Positions at Year End 632 (tt)

(tt) Includes 24 positions which were funded by grants and other sources.

FY 2016-17 New and/or (Deleted) Positions In Adopted Budget

Deputy Director (Pos. #O021) - City Manager	1
Housing Supervisor (Pos. #O118) - City Manager	1
Senior Housing Specialist (Pos. #'s O160, O174, & O175) - City Manager	3
Housing Specialist (Pos. #'s O082, O153, O154, O155, O159, O171, O195, O225, O233, & O235) - City Manager	10
Principal Office Assistant (Pos. #O096) - City Manager	1
Eligibility Technician (Pos. #'s O185 & O197) - City Manager	2
Office Assistant (Pos. #O168) - City Manager	1
Public Safety Administrative Officer (Pos. #R015) - City Manager	(1)
Administrative Analyst (Pos. #R097) - City Manager	1
Senior Project Planner (Pos. #'s R025 & R033) - Finance	(2)
Senior Economic Development Specialist (Pos. #R035) - Finance	(1)
Deputy Director (Pos. #O021) - Community & Economic Development	(1)
Housing Supervisor (Pos. #O118) - Community & Economic Development	(1)
Senior Housing Specialist (Pos. #'s O160, O174, & O175) - Community & Economic Development	(3)
Housing Specialist (Pos. #'s O082, O153, O154, O155, O159, O171, O195, O225, O233, & O235) - Community & Economic Development	(10)
Principal Office Assistant (Pos. #O096) - Community & Economic Development	(1)
Eligibility Technician (Pos. #'s O185 & O197) - Community & Economic Development	(2)
Office Assistant (Pos. #O168) - Community & Economic Development	(1)
Senior Project Planner (Pos. #'s R025 & R033) - Community & Economic Development	2
Senior Economic Development Specialist (Pos. #R035) - Community & Economic Development	1
Building Inspector (Pos. #'s R038 & R264) - Community & Economic Development	(2)
Senior Building Inspector (Pos. #R101) - Community & Economic Development	1
Permit Technician (Pos #R089) - Community & Economic Development	1
Senior Animal Control Officer (Pos. #R110) - Public Works	1
Animal Control Officer (Pos. #R105) - Public Works	1
Maintenance Repair Helper (Pos. #R102) - Public Works	1
Police Officer (Pos. #'s R039, R040, R249, R686, & R779) - Police	5

Total FY 2016-17 Adopted Positions 640 (uu)

(uu) Includes 24 positions which were funded by grants and other sources.

ADOPTED FISCAL YEAR 2016-17
LABOR ADDITIONS / ADJUSTMENTS / DELETIONS / TRANSFERS

1. CITY MANAGER - DEPARTMENT - 0

Eliminate (1)	- Full Time	- Public Safety Administrative Officer (Pos.#R015)	Division 02
Add 1	- Full Time	- Administrative Analyst (Pos. #R097)	Division 02
Transfer In 1	- Full Time	- Deputy Director (Pos. #O021)	Division 70
Transfer In 1	- Full Time	- Housing Supervisor (Pos. #O118)	Division 70
Transfer In 3	- Full Time	- Senior Housing Specialists (Pos. #'s O160, O174, & O175)	Division 70
Transfer In 10	- Full Time	- Housing Specialists (Pos. #'s O082, O153, O154, O155, O159, O171, O195, O225, O233, & O235)	Division 70
Transfer In 1	- Full Time	- Principal Office Assistant (Pos. #O096)	Division 70
Transfer In 2	- Full Time	- Eligibility Technicians (Pos. #'s O185 & O197)	Division 70
Transfer In 1	- Full Time	- Office Assistant (Pos. #O168)	Division 70
Total - Eliminate (1) Full Time Position Add 1 Full Time Position Transfer In 19 Full Time Positions			

2. FINANCE - DEPARTMENT - 1

Transfer Out (2)	- Full Time	- Senior Project Planners (Pos. #'s R025 & R033)	Division 28
Transfer Out (1)	- Full Time	- Senior Economic Development Specialist (Pos.#R035)	Division 28
Total - Transfer Out (3) Full Time Positions			

3. COMMUNITY & ECONOMIC DEVELOPMENT - DEPARTMENT - 2

Eliminate (2)	- Full Time	- Building Inspectors (Pos. #'s R038 & R264)	Division 25
Add 1	- Full Time	- Senior Building Inspector (Pos. #R101)	Division 25
Add 1	- Full Time	- Permit Technician (Pos. #R089)	Division 25
Transfer Out (1)	- Full Time	- Deputy Director (Pos. #O021)	Division 70
Transfer Out (1)	- Full Time	- Housing Supervisor (Pos. #O118)	Division 70
Transfer Out (3)	- Full Time	- Senior Housing Specialists (Pos. #'s O160, O174, & O175)	Division 70
Transfer Out (10)	- Full Time	- Housing Specialists (Pos. #'s O082, O153, O154, O155, O159, O171, O195, O225, O233, & O235)	Division 70
Transfer Out (1)	- Full Time	- Principal Office Assistant (Pos. #O096)	Division 70
Transfer Out (2)	- Full Time	- Eligibility Technicians (Pos. #'s O185 & O197)	Division 70
Transfer Out (1)	- Full Time	- Office Assistant (Pos. #O168)	Division 70
Transfer In 2	- Full Time	- Senior Project Planners (Pos. #'s R025 & R033)	Division 28
Transfer In 1	- Full Time	- Senior Economic Development Specialist (Pos.#R035)	Division 28
Total - Eliminate (2) Full Time Positions Add 2 Full Time Positions Transfer Out (19) Full Time Positions Transfer In 3 Full Time Positions			

ADOPTED FISCAL YEAR 2016-17
LABOR ADDITIONS / ADJUSTMENTS / DELETIONS / TRANSFERS

4. PUBLIC WORKS - DEPARTMENT - 3

Eliminate (1)	- Part Time	- Public Works Trainee (PT - Pos. #P306)	Division 37
Add 1	- Full Time	- Maintenance Repair Helper (Pos. #R102)	Division 37
Add 1	- Full Time	- Animal Control Officer (Pos. #R105)	Division 41
Add 1	- Full Time	- Senior Animal Control Officer (Pos. #R110)	Division 41
Add 1	- Part Time	- Office Assistant	Division 41

Total - Eliminate (1) Part Time Position
Add 1 Part Time Position
Add 3 Full Time Positions

5. FIRE - DEPARTMENT - 5

Eliminate (6)	- Part Time	- Interns	Division 53
Add 1	- Part Time	- Fire Prevention Technician	Division 53
Reclassify 3	- Full Time	- Fire Fighters To Fire Fighter/Paramedics (Pos. #'s R588, R620, & R646)	Division 52

Total - Eliminate (6) Part Time Positions
Add 1 Part Time Position
Reclassify 3 Full Time Positions

6. POLICE - DEPARTMENT - 6

Add 5	- Full Time	- Police Officers (Pos. #'s R039, R040, R249, R686, & R779)	Division 67
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Total - Add 5 Full Time Positions

7. GRAND TOTAL

ELIMINATE	(3) - FULL TIME POSITIONS
ADD	11 - FULL TIME POSITIONS
ELIMINATE	(7) - PART TIME POSITIONS
ADD	2 - PART TIME POSITIONS
RECLASSIFY	3 - FULL TIME POSITIONS
TRANSFER OUT	(22)- FULL TIME POSITIONS
TRANSFER IN	22 - FULL TIME POSITIONS

FIVE-YEAR REVENUE SUMMARY
FY 2012-13 THROUGH FY 2016-17 (\$000)

	2012-13 (Actual)	2013-14 (Actual)	2014-15 (Actual)	2015-16 (Projected)	2016-17 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 19,805	20,285	19,251	22,052	\$ 22,000
Property Tax					
- General	13,045	12,933	13,657	15,414	14,500
- Paramedics	7,612	8,048	8,527	9,574	8,800
Property Transfer Tax	511	461	456	607	480
Motor Vehicle Tax	13,921	13,903	14,410	15,058	15,100
Franchises	2,496	2,484	2,533	2,577	2,400
Bldg. Permits & Other Fees	1,661	2,311	2,035	2,415	2,200
Deferred Municipal Support	2,688	2,841	2,788	3,428	3,728
Hotel Visitors Tax	14,448	16,443	17,217	20,897	23,500
Business Tax	2,317	2,319	2,416	2,514	2,400
Other Income	3,790	2,791	3,266	4,102	2,815
Traffic Fines	1,013	975	781	553	800
Parking Fines	875	900	994	1,020	1,010
Interest	383	340	264	253	200
Grant OH Support	291	40	38	32	50
Street Repair/Loan Payback	1,850	1,850	2,050	2,050	2,050
Sports Facility Income	87	98	97	106	100
Animal Control	N/A	N/A	N/A	N/A	200
Land Sales	0	1,307	0	2,774	0
GGTID Admin	N/A	111	0	0	N/A
Total General Purpose Fund	<u>86,793</u>	<u>90,440</u>	<u>90,780</u>	<u>105,426</u>	<u>102,333</u>
2015A Debt Refunding	N/A	N/A	N/A	<u>26,385</u>	N/A
Grand Total General Purpose Fund	<u>86,793</u>	<u>90,440</u>	<u>90,780</u>	<u>131,811</u>	<u>102,333</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	1,797	1,673	2,030	1,927	2,000
Gas Tax 2105	788	1,138	1,046	990	1,000
Gas Tax 2103	1,380	2,207	1,873	905	800
Golf Course Operations	529	447	435	405	450
Self-Supporting Recreation	639	688	785	598	675
Police Seizure	77	61	86	3	40
Traffic Offender Impound Fees	96	83	55	52	80
Red Light Enforcement Program	763	757	763	643	700
Economic Development	N/A	N/A	0	0	0
Tourism Improv. Dist. - Transit	N/A	N/A	0	0	0
Land Sale Proceeds/ TID Str. Proj.	126	111	65	46	2,500
Total Miscellaneous Funds	<u>6,195</u>	<u>7,165</u>	<u>7,138</u>	<u>5,569</u>	<u>8,245</u>
TOTAL BASIC OPERATIONAL REVENUE	92,988	97,605	97,918	137,380	110,578
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop. 1B AB 1266	86	0	0	0	0
Cultural Arts	42	91	28	52	40
Park Fees	1,194	130	301	364	100
Drainage Fees	99	115	79	110	75
Traffic Mitigation Fees	84	46	24	30	50
Measure M-2	2,122	2,230	2,327	2,424	2,500
Development Agreement Fees	15	1,111	170	32	200
Total Construction Funds (Capital)	<u>3,642</u>	<u>3,723</u>	<u>2,929</u>	<u>3,012</u>	<u>2,965</u>
TOTAL BASIC CITY FUNDS	<u>\$ 96,630</u>	<u>\$ 101,328</u>	<u>100,847</u>	<u>\$ 140,392</u>	<u>\$ 113,543</u>

FIVE-YEAR REVENUE SUMMARY
FY 2012-13 THROUGH FY 2016-17 (\$000)

	2012-13 (Actual)	2013-14 (Actual)	2014-15 (Actual)	2015-16 (Projected)	2016-17 (Budget)
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	\$ 616	\$ 672	\$ 731	\$ 632	\$ 700
CDBG/HOME/ESG	2,777	2,466	3,149	3,799	2,662
Misc. Operational Grants	2,495	1,624	2,869	1,737	1,592
Misc. Capital Grants	1,891	1,617	2,084	4,067	2,866
TOTAL GRANT FUNDS	<u>7,779</u>	<u>6,379</u>	<u>8,833</u>	<u>\$ 10,235</u>	<u>7,820</u>
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,350	1,368	1,351	1,349	1,332
Main Street	35	28	28	28	27
Park Maintenance	713	706	707	660	700
GG Tourist Improvement District	2,300	2,330	2,603	2,911	3,380
TOTAL SPECIAL ASSESSMENTS	<u>4,398</u>	<u>4,432</u>	<u>4,689</u>	<u>4,948</u>	<u>5,439</u>
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	33,866	35,721	33,574	29,520	26,800
TOTAL WATER FUNDS	<u>33,866</u>	<u>35,721</u>	<u>33,574</u>	<u>29,520</u>	<u>26,800</u>
<u>SUCCESSOR AGENCY FUND</u>					
SUCCESSOR RDA	523	698	406	1,132	176
RDA Oblig. Retire Fund	21,412	20,205	20,526	15,838	19,834
TOTAL SUCCESSOR AGENCY FUND	<u>21,935</u>	<u>20,903</u>	<u>20,932</u>	<u>16,970</u>	<u>20,010</u>
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	99	53	127	92	90
TOTAL CABLE CORPORATION FUNDS	<u>99</u>	<u>53</u>	<u>127</u>	<u>92</u>	<u>90</u>
<u>HOUSING AUTHORITY FUNDS</u>					
Low/Mod Housing Agency	736	92	127	219	198
Housing Authority - Sec. 8	30,583	30,658	30,727	31,732	31,613
Housing Auth. - Civic Ctr Prop.	67	89	89	79	566
TOTAL HOUSING AUTHORITY FUNDS	<u>31,386</u>	<u>30,839</u>	<u>30,943</u>	<u>32,030</u>	<u>32,377</u>
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	9,597	9,676	9,968	10,282	9,252
GGSD/Sewer - Capital	268	138	94	49	87
GGSD/Sewer - Replacement	21	53	43	17	43
Cert. Of Part./Series A-2006	10	95	89	116	79
Sewer Fees	312	399	49	142	39
TOTAL SEWER FUNDS	<u>10,208</u>	<u>10,361</u>	<u>10,243</u>	<u>10,606</u>	<u>9,500</u>
<u>REFUSE FUNDS</u>					
GGSD/Refuse - Operations	3,143	2,077	2,145	2,100	2,299
TOTAL REFUSE FUNDS	<u>3,143</u>	<u>2,077</u>	<u>2,145</u>	<u>2,100</u>	<u>2,299</u>
TOTAL ALL FUNDS	<u>\$ 209,444</u>	<u>\$ 212,093</u>	<u>\$ 212,333</u>	<u>\$ 246,893</u>	<u>\$ 217,878</u>

**FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2012-13 THROUGH 2016-17 (\$000)**

Department	2012-13 (Actual)	2013-14 (Actual)	2014-15 (Actual)	2015-16 (Budget)	2016-17 (Budget)
<u>Basic Services</u>					
Fire	\$ 19,954	\$ 19,741	\$ 21,406	\$ 21,242	\$ 22,664
Police	44,475	46,015	48,127	50,122	52,080
City Manager	1,386	1,341	1,731	1,859	1,747
Finance	3,804	3,627	4,081	5,293	4,283
Comm. & Econ. Development	2,798	3,429	4,219	4,696	7,921
Public Works	14,521	13,035	13,528	14,374 ①	15,967 ②
Community Services	4,319	4,532	4,936	4,664	4,757
City Attorney	750	802	819	812	825
Human Resources	981	985	1,102	1,318	1,271
Information Technology	587	613	638	773	805
Total Basic Services	\$ 93,575	\$ 94,120	\$ 100,587	\$ 105,153	\$ 112,320
<u>Grant Services</u>					
Fire	493	431	276	308	337
Police	1,073	1,087	1,767	637	704
Finance	N/A	1	254	0	0
Comm. & Econ. Development	2,568	2,197	3,052	2,645	2,595
Public Works	151	111	787	93	92
Community Services	749	772	767	723	716
Human Resources	188	196	148	197	180
Information Technology	0	0	0	2	2
Total Grant Services	\$ 5,222	\$ 4,795	\$ 7,051	\$ 4,605	\$ 4,626
<u>Special Assessment</u>					
City Manager	19	18	34	20	20
Finance	2,602	2,604	1,817	2,209	0
Comm. & Econ. Development	N/A	N/A	N/A	N/A	2,567
Public Works	2,110	2,034	2,052	2,046 ①	2,054 ②
Human Resources	N/A	N/A	N/A	6	N/A
Total Special Assessment	\$ 4,731	\$ 4,656	\$ 3,903	\$ 4,281	\$ 4,641
<u>Water Services</u>					
Police	N/A	N/A	N/A	N/A	6
City Manager	127	108	174	129	159
Finance	757	777	911	1,066	1,153
Comm. & Econ. Development	30	15	27	23	30
Public Works	27,059	27,523	30,557	31,297	31,922
Community Services	0	N/A	15	11	11
Human Resources	22	24	0	58	7
Information Technology	0	0	0	5	6
Total Water Services	\$ 27,995	\$ 28,447	\$ 31,684	\$ 32,589	\$ 33,294

① FY 15/16: St. Lighting total budget \$1,725 with General Fund subsidizing \$396; Park Maintenance Total Assessable Costs \$1,480 with General Fund subsidizing \$776.

② FY 16/17: St. Lighting total budget \$1,745 with General Fund subsidizing \$413; Park Maintenance Total Assessable Costs \$1,508 with General Fund subsidizing \$803.

**FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2012-13 THROUGH 2016-17 (\$000)**

Department	2012-13 (Actual)	2013-14 (Actual)	2014-15 (Actual)	2015-16 (Budget)	2016-17 (Budget)
<u>Successor Agency</u>					
Finance	22,749	37,974	15,330	18,159	130 ^③
Comm. & Econ. Development	N/A	N/A	N/A	N/A	19,880 ^③
Public Works	N/A	N/A	N/A	20	N/A
Total Successor Agency	<u>\$ 22,749</u>	<u>\$ 37,974</u>	<u>\$ 15,330</u>	<u>\$ 18,179</u>	<u>\$ 20,010</u>
<u>Cable Services</u>					
Finance	N/A	N/A	N/A	47	37
Community Services	<u>105</u>	<u>105</u>	<u>117</u>	<u>539</u>	<u>491</u>
Total Cable Services	<u>\$ 105</u>	<u>\$ 105</u>	<u>\$ 117</u>	<u>\$ 586</u> ^④	<u>\$ 528</u> ^⑤
<u>Housing Services</u>					
City Manager	10	9	10	9	31,408 ^③
Finance	169	74	129	428	239
Comm. & Econ. Development	31,729	30,523	30,737	31,331	250 ^③
Public Works	14	N/A	0	N/A	N/A
Human Resources	1	N/A	0	0	N/A
Information Technology	<u>0</u>	<u>0</u>	<u>0</u>	<u>1</u>	<u>3</u>
Total Housing Services	<u>\$ 31,923</u>	<u>\$ 30,606</u>	<u>\$ 30,876</u>	<u>\$ 31,769</u>	<u>\$ 31,900</u>
<u>Sewer Services</u>					
Police	N/A	N/A	N/A	N/A	6
City Manager	102	85	132	107	135
Finance	297	238	326	376	418
Public Works	6,226	5,929	6,859	8,411	8,464
Community Services	0	0	3	6	6
Human Resources	30	20	0	16	4
Information Technology	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>1</u>
Total Sewer Services	<u>\$ 6,655</u>	<u>\$ 6,272</u>	<u>\$ 7,320</u>	<u>\$ 8,916</u>	<u>\$ 9,034</u>
<u>Refuse Services</u>					
City Manager	23	17	19	20	39
Finance	266	280	297	433	422
Public Works	2,296	1,191	1,182	2,572	1,295
Community Services	0	0	0	6	5
Human Resources	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>6</u>	<u>N/A</u>
Total Refuse Services	<u>\$ 2,585</u>	<u>\$ 1,488</u>	<u>\$ 1,498</u>	<u>\$ 3,037</u>	<u>\$ 1,761</u>
TOTAL CITY OPERATIONS	<u><u>\$ 195,540</u></u>	<u><u>\$ 208,463</u></u>	<u><u>\$ 198,366</u></u>	<u><u>\$ 209,115</u></u>	<u><u>\$ 218,114</u></u>
<u>Capital</u>					
Basic Services	6,736	12,893	6,439	4,422	4,991
Grant Services	1,008	2,118	2,160	1,992	2,739
Special Assessment	0	0	0	0	0
Water Services	11,584	7,229	6,594	5,600	4,150
Successor Agency	0	0	1,872	0	0
Sewer Services	<u>5,331</u>	<u>5,429</u>	<u>1,815</u>	<u>5,822</u>	<u>6,850</u>
Total Capital	<u>\$ 24,659</u>	<u>\$ 27,669</u>	<u>\$ 18,880</u>	<u>\$ 17,836</u>	<u>\$ 18,730</u>
TOTAL ALL FUNDS	<u><u>\$ 220,199</u></u>	<u><u>\$ 236,132</u></u>	<u><u>\$ 217,246</u></u>	<u><u>\$ 226,951</u></u>	<u><u>\$ 236,844</u></u>

③ Responsibility for Housing Authority was transferred from Community & Economic Development to City Manager; responsibility for Economic Development was transferred from Finance to Community & Economic Development.

④ FY 15/16: Cable total budget \$586 with General Fund transferring in \$511.

⑤ FY 16/17: Cable total budget \$528 with General Fund transferring in \$438.

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5-Year Forecast

FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the nine components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will progress as planned; and grant activities will receive level or reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities to match funding expectations; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds include beginning balances, replacement reserves, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

The City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development's funds only include those funds allocated by the County Auditor Controller pursuant to California Department of Finance approved Recognized Obligation Payment Schedules (ROPS). These monies fund administration, debt service payments, and redevelopment project payments.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances and replacement reserves needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

FIVE-YEAR
REVENUE PROJECTION
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 22,000	\$ 22,500	\$ 23,063	\$ 23,639	\$ 24,230
Property Tax					
- General	14,500	14,800	15,096	15,398	15,706
- Paramedics	8,800	8,976	9,156	9,339	9,525
Property Transfer Tax	480	480	500	500	500
Motor Vehicle Tax	15,100	15,200	15,580	15,970	16,369
Franchises	2,400	2,500	2,500	2,500	2,500
Bldg. Permits & Other Fees	2,200	2,200	2,200	2,200	2,200
Deferred Municipal Support	3,728	3,728	3,728	3,660	3,660
Hotel Visitors Tax	23,500	25,000	27,000	28,080	29,203
Business Tax	2,400	2,400	2,400	2,400	2,400
Other Income	2,815	2,815	3,000	3,000	3,000
Traffic Fines	800	800	800	800	800
Parking Fines	1,010	1,010	1,000	1,000	1,000
Interest	200	300	300	300	500
Grant OH Support	50	50	50	40	40
Street Repair/Loan Payback	2,050	2,050	2,050	2,050	2,050
Sports Facility Income	100	100	100	100	100
Animal Control	200	400	400	400	400
Land Sales	0	0	0	0	0
GGTID Admin	0	0	0	0	0
Total General Purpose Funds	<u>102,333</u>	<u>105,309</u>	<u>108,923</u>	<u>111,376</u>	<u>114,183</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	2,000	2,000	2,000	2,000	2,000
Gas Tax 2105	1,000	1,000	1,000	1,000	1,000
Gas Tax 2103	800	800	800	800	800
Golf Course Operations	450	450	450	450	450
Self-Supporting Recreation	675	675	675	675	675
Police Seizure	40	40	40	40	40
Traffic Offender Impound Fees	80	80	80	80	80
Red Light Enforcement Program	700	700	700	700	700
Economic Development	0	0	0	0	0
Tourism Improv. Dist - Transit	0	0	0	0	0
Land Sales Proceeds	2,500	0	0	0	0
Tourism Improv. Dist - Str. Proj.	0	0	0	0	0
Total Miscellaneous Funds	<u>8,245</u>	<u>5,745</u>	<u>5,745</u>	<u>5,745</u>	<u>5,745</u>
TOTAL BASIC OPERATIONAL REVENUE	110,578	111,054	114,668	117,121	119,928
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop 1B AB 1266	0	0	0	0	0
Cultural Arts	40	40	40	40	40
Park Fees	100	100	100	200	200
Drainage Fees	75	75	75	80	80
Traffic Mitigation Fees	50	50	50	50	50
Measure M-2	2,500	2,700	2,800	2,800	2,800
Development Agreement Fees	200	200	200	200	200
Total Construction Funds (Capital)	<u>2,965</u>	<u>3,165</u>	<u>3,265</u>	<u>3,370</u>	<u>3,370</u>
TOTAL BASIC CITY FUNDS	<u>\$ 113,543</u>	<u>\$ 114,219</u>	<u>\$ 117,933</u>	<u>\$ 120,491</u>	<u>123,298</u>
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	700	716	734	741	749
CDBG/HOME/ESG	2,662	2,529	2,402	2,282	2,168
Misc. Operational Grants	1,592	1,592	1,592	1,592	1,592
Misc. Capital Grants	<u>2,866</u>	<u>6,950</u>	<u>6,550</u>	<u>6,550</u>	<u>6,550</u>
TOTAL GRANT FUNDS	7,820	11,787	11,278	11,165	11,059

FIVE-YEAR
REVENUE PROJECTION (CONT'D)
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,332	1,332	1,332	1,332	1,332
Main Street	27	27	27	27	27
Park Maintenance	700	700	700	700	700
GG Tourist Improvement District	<u>3,380</u>	<u>3,596</u>	<u>3,884</u>	<u>4,039</u>	<u>4,201</u>
TOTAL SPECIAL ASSESSMENT FUNDS	5,439	5,655	5,943	6,098	6,260
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	<u>26,800</u>	<u>26,800</u>	<u>30,709</u>	<u>31,237</u>	<u>31,787</u>
TOTAL WATER FUNDS	26,800	26,800	30,709	31,237	31,787
<u>SUCCESSOR AGENCY FUND</u>					
Successor RDA	176	134	0	0	0
RDA Oblig. Retirement Fund	<u>19,834</u>	<u>16,183</u>	<u>20,234</u>	<u>13,144</u>	<u>12,857</u>
TOTAL SUCCESSOR AGENCY FUND	20,010	16,317	20,234	13,144	12,857
<u>CABLE CORPORATION FUND</u>					
Garden Grove Cable Corporation	<u>90</u>	<u>90</u>	<u>90</u>	<u>90</u>	<u>90</u>
TOTAL CABLE CORPORATION FUND	90	90	90	90	90
<u>HOUSING AUTHORITY FUNDS</u>					
Low/Mod Housing Agency	198	29	29	29	29
Housing Authority - Sec. 8	31,613	31,929	32,248	32,571	32,897
Housing Auth. - Civic Ctr. Prop.	<u>566</u>	<u>80</u>	<u>80</u>	<u>80</u>	<u>80</u>
TOTAL HOUSING AUTHORITY FUNDS	32,377	32,038	32,357	32,680	33,006
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations & Fees	<u>9,500</u>	<u>9,500</u>	<u>9,789</u>	<u>10,125</u>	<u>10,487</u>
TOTAL SEWER FUNDS	9,500	9,500	9,789	10,125	10,487
<u>SOLID WASTE FUNDS</u>					
GGSD/Solid Waste - Operations	<u>2,299</u>	<u>2,453</u>	<u>2,491</u>	<u>2,530</u>	<u>2,570</u>
TOTAL SOLID WASTE FUNDS	2,299	2,453	2,491	2,530	2,570
TOTAL ALL FUNDS	<u>\$ 217,878</u>	<u>\$ 218,859</u>	<u>\$ 230,824</u>	<u>\$ 227,560</u>	<u>231,414</u>

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS
(In Thousands of Dollars)

Department	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
OPERATIONS					
<u>Basic Services</u>					
Fire	\$ 22,664	\$ 23,562	\$ 24,505	\$ 25,485	\$ 26,504
Police	52,080	\$ 54,144	\$ 56,310	\$ 58,562	\$ 60,905
City Manager	1,747	\$ 1,816	\$ 1,889	\$ 1,964	\$ 2,043
Finance	4,283	\$ 4,453	\$ 4,631	\$ 4,816	\$ 5,009
Comm. & Econ. Development	7,921	\$ 8,235	\$ 8,564	\$ 8,907	\$ 9,263
Public Works	15,967	① \$ 16,600	\$ 17,264	\$ 17,954	\$ 18,673
Community Services	4,757	\$ 4,946	\$ 5,143	\$ 5,349	\$ 5,563
City Attorney	825	\$ 858	\$ 892	\$ 928	\$ 965
Human Resources	1,271	\$ 1,321	\$ 1,374	\$ 1,429	\$ 1,486
Information Technology	805	\$ 837	\$ 870	\$ 905	\$ 941
TOTAL BASIC SERVICES	112,320	116,771	121,442	126,300	131,352
<u>Grant Services</u>					
Fire	337	409	413	417	421
Police	704	855	720	702	686
Comm. & Econ. Development	2,595	3,150	2,584	2,508	2,437
Public Works	92	112	94	92	90
Community Services	716	869	732	714	698
Human Resources	180	218	184	180	175
Information Technology	2	2	2	2	2
TOTAL GRANT SERVICES	4,626	5,615	4,728	4,615	4,509
<u>Special Assessment</u>					
City Manager	20	21	22	22	23
Comm. & Econ. Development	2,567	2,658	2,779	2,844	2,909
Public Works	2,054	① 2,127	2,224	2,276	2,328
TOTAL SPECIAL ASSESSMENT	4,641	4,805	5,024	5,142	5,259
<u>Water Services</u>					
Police	6	6	7	7	7
City Manager	159	170	179	189	196
Finance	1,153	1,233	1,298	1,372	1,424
Comm. & Econ. Development	30	32	34	36	37
Public Works	31,922	34,150	35,940	37,974	39,430
Community Services	11	12	12	13	14
Human Resources	7	7	8	8	9
Information Technology	6	6	7	7	7
TOTAL WATER SERVICES	33,294	35,618	37,485	39,606	41,125

① FY 16/17: St. Lighting total budget \$1,745 with General Fund subsidizing \$413; Park Maint. Total Assessable Costs \$1,508 with General Fund subsidizing \$803.

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS (CONT'D)
(In Thousands of Dollars)

Department	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Successor Agency</u>					
Finance	130 ②	106	131	85	84
Comm. & Econ. Development	19,880 ②	16,211	20,103	13,059	12,773
TOTAL SUCCESSOR AGENCY	20,010	16,317	20,234	13,144	12,857
<u>Cable Services</u>					
Finance	37	37	37	37	37
Community Services	491	500	509	518	527
TOTAL CABLE SERVICES	528 ③	537	546	555	564
<u>Housing Services</u>					
City Manager	31,408 ②	31,510	31,795	32,113	32,434
Finance	239	240	242	244	247
Comm. & Econ. Development	250 ②	251	253	256	258
Information Technology	3	3	3	3	3
TOTAL HOUSING SERVICES	31,900	32,004	32,293	32,616	32,942
<u>Sewer Services</u>					
Police	6	6	6	7	7
City Manager	135	140	144	149	154
Finance	418	433	447	462	478
Public Works	8,464	8,760	9,055	9,361	9,682
Community Services	6	6	6	7	7
Human Resources	4	4	4	4	5
Information Technology	1	1	1	1	1
TOTAL SEWER SERVICES	9,034	9,350	9,665	9,991	10,334
<u>Solid Waste Services</u>					
City Manager	39	40	40	41	41
Finance	422	429	434	438	443
Public Works	1,295	1,316	1,330	1,345	1,360
Community Services	5	5	5	5	5
Information Technology	0	0	0	0	0
TOTAL SOLID WASTE SERVICES	1,761	1,790	1,809	1,829	1,849
TOTAL CITY OPERATIONS	\$ 218,114	\$ 222,807	\$ 233,226	\$ 233,798	\$ 240,791
<u>Capital Improv. Fund Sources</u>					
Basic	4,991	6,192	5,117	5,678	4,879
Grants	2,739	6,950	6,550	6,550	6,550
Special Assessment	0	0	0	0	0
Water	4,150	5,213	5,277	5,343	5,410
Successor Agency	0	0	0	0	0
Sewer	6,850	6,924	7,001	6,081	6,164
TOTAL CITY CAPITAL	18,730	25,279	23,945	23,652	23,003
TOTAL CITY EXPENDITURE	\$ 236,844	\$ 248,086	\$ 257,171	\$ 257,450	\$ 263,794

② Responsibility for Housing Authority was transferred from Community & Economic Development to City Manager; responsibility for Economic Development was transferred from Finance to Community & Economic Development.

③ FY 16/17: Cable total budget \$528 with General Fund transferring in \$438.

FIVE-YEAR PROJECTION
LABOR USAGE

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
Fire	101	101	101	101	101
Sworn	96	96	96	96	96
Non-sworn	5	5	5	5	5
Police	235	235	235	235	235
Sworn	166	166	166	166	166
Non-sworn	69	69	69	69	69
Subtotal Public Safety	336	336	336	336	336
City Manager	28 ①	28	28	28	28
Finance	36 ②	36	36	36	36
Community & Economic Development	34 ①②	34	34	34	34
Public Works	152	152	152	152	152
Community Services	26	26	26	26	26
City Attorney	0	0	0	0	0
Human Resources	10	10	10	10	10
Information Technology	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>	<u>18</u>
Subtotal Other	<u>304</u>	<u>304</u>	<u>304</u>	<u>304</u>	<u>304</u>
CITY TOTALS	<u><u>640</u></u>	<u><u>640</u></u>	<u><u>640</u></u>	<u><u>640</u></u>	<u><u>640</u></u>

① Responsibility for Housing Authority was transferred from Community & Economic Development to City Manager.

② Responsibility for Economic Development was transferred from Finance to Community & Economic Development.

PROJECTED SOURCES & USES OF
BASIC FUNDS
FISCAL YEAR 2016-17 THROUGH 2020-21
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
Reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Transfers	4,775 ①	518	578	607	636
Beginning Balance	10,953	11,959	10,897	9,897	8,897
Estimated Revenue	<u>113,542</u>	<u>114,219</u>	<u>117,933</u>	<u>120,491</u>	<u>123,298</u>
Total Sources of Funds	129,270	126,696	129,408	130,995	132,831
<u>Uses</u>					
Operations	112,280 ②	116,771	121,442	126,300	131,352
Capital Improvements	4,991	6,192	5,117	5,678	4,879
Info. Tech. Support	40	0	0	0	0
Contingency Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	117,311	122,963	126,559	131,978	136,231
EST. BALANCE (Deficit)	11,959	3,733	2,849	(983)	(3,400)
Less: Restricted Balance	(11,897)	(10,897)	(9,897)	(8,897)	(7,897)
Balancing Measures	<u>0</u>	<u>7,164</u> ③	<u>7,048</u> ③	<u>9,880</u> ③	<u>11,297</u> ③
NET BALANCE	<u>62</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

① Includes General Fund transfer out \$438 to Cable.

② Includes General Fund subsidy of \$413 for St. Lighting & \$803 for Park Maintenance.

③ General Fund structural deficit.

PROJECTED SOURCES & USES OF
GRANT SERVICES FUNDS
FISCAL YEAR 2016-17 THROUGH 2020-21
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 323	\$ 778	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Public Safety Aug.	700	716	734	741	749
CDBG/Home/ESG	2,662	2,529	2,402	2,282	2,168
Misc. Operational	1,592	1,592	1,592	1,592	1,592
Misc. Capital	<u>2,866</u>	<u>6,950</u> ①	<u>6,550</u>	<u>6,550</u>	<u>6,550</u>
Total Revenues	7,820	11,787	11,278	11,165	11,059
TOTAL SOURCES	8,143	12,565	11,278	11,165	11,059
<u>Uses</u>					
Operations	4,626	5,615	4,728	4,615	4,509
Capital Improvements	<u>2,739</u>	<u>6,950</u> ①	<u>6,550</u>	<u>6,550</u>	<u>6,550</u>
Total Expenditures	7,365	12,565	11,278	11,165	11,059
ESTIMATED BALANCE	<u>\$ 778</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

① Streets - To maintain the condition pavement index (CPI) to an industry standard, the City requires an additional \$2.5M in arterial rehabilitation funding and \$900,000 in residential street funding.

Drainage - Per the City's Drainage Master Plan, the City requires an additional \$3.5M in drainage funding in FY 17-18 for design and construction of the Belgrave Channel Improvements and Yockey/Newland Phase II Drainage Projects.

PROJECTED SOURCES & USES OF
SPECIAL ASSESSMENT FUNDS
FISCAL YEAR 2016-17 THROUGH 2020-21
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
<u>Beginning Balance</u>					
Street Lighting Assessments	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Parking District	23	20	17	10	4
Main St.	47	35	23	15	6
GG Tourism Improvemt. District	0	0	0	0	0
Park Maintenance	0	0	0	0	0
Total Beginning Balance	70	55	40	25	10
<u>Revenues</u>					
Street Lighting Assessments	1,332	1,332	1,332	1,332	1,332
Parking District	0 ②	0	0	0	0
Main Street	27	27	27	27	27
GG Tourism Improvemt. District	3,380	3,596	3,884	4,039	4,201
Park Maintenance	700	700	700	700	700
Total Revenue	5,439	5,655	5,943	6,098	6,260
<u>Transfers</u>					
Street Lighting Assessments	0	0	0	0	0
Parking District	0	0	0	0	0
Main Street	0	0	0	0	0
GG Tourism Improvemt. District	(813)	(865)	(934)	(972)	(1,010)
Park Maintenance	0	0	0	0	0
Total Transfers	(813)	(865)	(934)	(972)	(1,010)
Total Funds Available	4,696	4,845	5,049	5,152	5,259
<u>Uses</u>					
Street Lighting Assessments	1,332 ①	1,332	1,332	1,332	1,332
Parking District	4	4	4	4	4
Main Street	38	38	38	38	33
GG Tourism Improvemt. District	2,567	2,731	2,950	3,068	3,190
Park Maintenance	700 ③	700	700	700	700
Capital Improvements	0	0	0	0	0
Total Uses of Funds	4,641	4,805	5,024	5,142	5,259
Estimated Ending Balance	\$ 55	\$ 40	\$ 25	\$ 10	\$ 0

① St. Lighting total budget \$1,745 with General Fund subsidizing \$413.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Park Maintenance Total Assessable Costs \$1,508 with General Fund subsidizing \$803.

PROJECTED SOURCES & USES OF
WATER ENTERPRISE FUNDS
FISCAL YEAR 2016-17 THROUGH 2020-21
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 9,382	\$ 1,888	\$ 0	\$ 0	\$ 0
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Draw from Sinking Fund	0	0			0
Current Revenues	26,800	26,800	30,709	31,237	31,787
Annual Commodity Charge	0	0	0	0	0
Rate Adjustment *	<u>0</u>	<u>8,930</u>	<u>8,776</u>	<u>10,369</u>	<u>11,338</u>
Total Revenues	26,800	35,730	39,485	41,606	43,125
TOTAL OPERATING & RESERVE FUNDS AVAILABLE	36,182	37,618	39,485	41,606	43,125
<u>Uses</u>					
Operations and Maintenance					
General/Water Production	23,237	25,553	27,314	29,323	30,721
Depreciation	3,150	3,213	3,277	3,343	3,410
Deferred Municipal Support	2,535	2,627	2,679	2,733	2,787
Debt Service	2,664	2,675	2,665	2,657	2,657
Operating Reserves	0	0	0	0	0
Capital Improvements	1,000	2,000	2,000	2,000	2,000
Street Repair Charge	1,550	1,550	1,550	1,550	1,550
Capital Equipment	158	0	0	0	0
Replacement Sinking Fund	0	0	0	0	0
Rate Stabilization Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses	34,294	37,618	39,485	41,606	43,125
Projected Amt. Under Spent	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Net Total Uses	34,294	37,618	39,485	41,606	43,125
ESTIMATED ENDING BALANCE	<u>\$ 1,888</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

* Adjustment required to balance

PROJECTED SOURCES AND USES OF
THE SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT FUNDS
FISCAL YEAR 2016-17 THROUGH 2020-21
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)*	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	0	\$ 0
<u>Revenues</u>					
Operating Revenues	20,010	16,317	20,234	13,144	12,857
Total Funds Available	<u>20,010</u>	<u>16,317</u>	<u>20,234</u>	<u>13,144</u>	<u>12,857</u>
<u>Uses</u>					
Recognized Obligation Payments	19,533	15,928	19,752	12,831	12,551
Administrative Allowance	<u>477</u>	<u>389</u>	<u>482</u>	<u>313</u>	<u>306</u>
Total Uses	20,010	16,317	20,234	13,144	12,857
ESTIMATED ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

*FY 2018-19: Increase due to Brookhurst Triangle Phase II.

PROJECTED SOURCES AND USES OF
CABLE FUNDS
FISCAL YEAR 2016-17 THROUGH 2020-21
(\$000)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner	90	90	90	90	90
Franchise Fees	0	0	0	0	0
Transfer In-General Fund	<u>438</u>	<u>447</u>	<u>456</u>	<u>465</u>	<u>474</u>
TOTAL SOURCES	528 ①	537	546	555	564
<u>Uses</u>					
Real Property	37	37	37	37	37
Cable TV	1	1	1	1	1
GG Cable Programming	59	59	59	59	59
Community Access	<u>431</u>	<u>440</u>	<u>449</u>	<u>458</u>	<u>467</u>
TOTAL USES	528	537	546	555	564
ESTIMATED ENDING BAL.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

① Cable total budget \$528 with General Fund transferring in \$438.

PROJECTED SOURCES AND USES OF
HOUSING AUTHORITY FUNDS
FISCAL YEAR 2016-17 THROUGH 2020-21
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
<u>Beginning Balance</u>					
Low/Mod Hsg. Agency	\$ 400	\$ 348	\$ 302	\$ 286	\$ 270
Hsg. Auth. - Section 8	0	0	0	0	0
Hsg. Auth. - CC Prop.	0	529	609	689	769
Total Beg. Balance	400	877	911	975	1,039
<u>Revenues</u>					
Low/Mod Hsg. Agency	198	29	29	29	29
Hsg. Auth. - Section 8	31,613	31,929	32,248	32,571	32,897
Hsg. Auth. - CC Prop.	566	80	80	80	80
Total Revenue	32,377	32,038	32,357	32,680	33,006
<u>Transfers</u>					
Low/Mod Hsg. Agency	0	0	0	0	0
Hsg. Auth. - Section 8	0	0	0	0	0
Hsg. Auth. - CC Prop.	0	0	0	0	0
Total Transfers	0	0	0	0	0
Total Funds Available	32,777	32,915	33,268	33,655	34,045
<u>Uses</u>					
Low/Mod Hsg. Agency	250	75	45	45	45
Hsg. Auth. - Section 8	31,613	31,929	32,248	32,571	32,897
Hsg. Auth. - CC Prop.	37	0	0	0	0
Total Uses of Funds	31,900	32,004	32,293	32,616	32,942
<u>Estimated End. Balance</u>					
Low/Mod Hsg. Agency	348	302	286	270	254
Hsg. Auth. - Section 8	0	0	0	0	0
Hsg. Auth. - CC Prop.	529	609	689	769	849
Total Estimated Ending Balance	<u>\$ 877</u>	<u>\$ 911</u>	<u>\$ 975</u>	<u>\$ 1,039</u>	<u>\$ 1,103</u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SEWER FUNDS
FISCAL YEAR 2016-17 THROUGH 2020-21
(In Thousands of Dollars)

Sewer	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 25,000	\$ 20,466	\$ 15,616	\$ 10,739	\$ 6,873
Revenues					
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Property Tax	2,527	2,527	2,628	2,733	2,843
Sewer Permits	0	0	0	0	0
Interest/Other	238	238	156	107	69
Sewer User Fees	6,735	6,735	7,004	7,285	7,576
Operating Reserve Transfer	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	9,500	9,500	9,789	10,125	10,487
Total Funds Available	34,500	29,966	25,405	20,864	17,360
<u>Uses</u>					
Operations & Maintenance					
General	5,000	5,212	5,420	5,637	5,863
Administrative Service Charge	720	749	779	810	843
Debt Services	1,464	1,465	1,465	1,463	1,465
Depreciation	1,850	1,924	2,001	2,081	2,164
Debt Issuance Cost/Reserve	0	0	0	0	0
Operating Reserve	0	0	0	0	0
Capital Improvements	5,000	5,000	5,000	4,000	4,000
Sewer System Contingency Reserve	0	0	0	0	0
Sewer Lateral Loan Program	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	14,034	14,350	14,665	13,991	14,334
ESTIMATED ENDING BALANCE	<u>\$ 20,466</u>	<u>\$ 15,616</u>	<u>\$ 10,739</u>	<u>\$ 6,873</u>	<u>\$ 3,026</u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SOLID WASTE
FISCAL YEAR 2016-17 THROUGH 2020-21
(In Thousands of Dollars)

	2016-17 (Budget)	2017-18 (Projected)	2018-19 (Projected)	2019-20 (Projected)	2020-21 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 134	\$ 472	\$ 935	\$ 517	\$ 118
<u>Revenues</u>					
Franchise Fee	1,750	1,867	1,897	1,927	1,957
Admin. Refuse Service	160	171	173	176	179
Property Tax	359	383	389	395	401
Miscellaneous Revenue	30	32	32	32	32
Anticipated Adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	2,299	2,453	2,491	2,530	2,570
Total Funds Available	2,433	2,925	3,426	3,047	2,687
<u>Uses</u>					
<u>Operations & Maintenance</u>					
Contractual Services	463	474	481	489	497
General	531	541	550	558	567
Administrative Support	205	213	216	220	223
Street Repair Charge	500	500	500	500	500
Landfill Monitoring	62	62	62	62	62
Operating Reserve	100	100	100	100	100
Landfill Reserve	<u>100</u>	<u>100</u>	<u>1,000</u>	<u>1,000</u>	<u>700</u>
Total Expenditures	1,961	1,990	2,909	2,929	2,649
ESTIMATED ENDING BALANCE	<u>\$ 472</u>	<u>\$ 935</u>	<u>\$ 517</u>	<u>\$ 118</u>	<u>\$ 38</u>

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5-Year Capital Improvements

INTRODUCTION

FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

Capital Improvement Plan

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Pavement Management, Drainage, Sewer and Water Master Plan. Priorities have been established considering safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities. Over the next five fiscal years, identified projects include improvements to Magnolia, Eastgate and Woodbury Parks and floor replacement at the Garden Grove Park Gymnasium.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and street systems throughout the City. Improvements identified in the Five-Year Plan include: arterial street rehabilitation, intersection improvements, signal modifications at major intersections and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, will be used to finance most of these projects, along with Gas Tax and mitigation fees. Staff will continue to pursue grant funding opportunities to secure financing for major public works projects.

Other Public Works projects can be divided into three sub-categories, residential streets, sewers and water. Residential overlays as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

Facilities Maintenance Plan

The Facilities Maintenance Plan was developed to ensure that the City's buildings are properly serviced and maintained on a regular basis, along with meeting ADA compliance standards. As with the capital improvement plan, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects in the future, identified under this Plan, will include Fire Station Remodeling and Energy Management System Upgrades to City Hall and the Community Meeting Center.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES
(\$000)

Projects - Prioritized	Estimated Costs
FY 2016-17	
City Council Chamber Improvements	\$ 400.0
Replacement of Light Poles in Parks Citywide	100.0
Total	\$ 500.0
FY 2017-18	
Eastgate Park	\$ 450.0
Woodbury Park	750.0
Atlantis Play Center	500.0
Gymnasium at Garden Grove Park	50.0
Buena Clinton Youth & Family Center	50.0
Park Light Poles	410.0
Total	\$ 2,210.0
FY 2018-19	
Magnolia Park Restrooms	\$ 50.0
Magnolia Park	90.0
Gymnasium at Garden Grove Park	50.0
GG Gymnasium	50.0
Park Light Poles	410.0
Buena Clinton Youth & Family Center	50.0
Total	\$ 700.0
FY 2019-20	
Gymnasium at Garden Grove Park	\$ 50.0
Garden Grove Park	750.0
Buena Clinton Youth & Family Center	50.0
Park Light Poles	410.0
Total	\$ 1,260.0
FY 2020-21	
Gymnasium at Garden Grove Park	\$ 50.0
Park Light Poles	410.0
Total	\$ 460.0

CAPITAL IMPROVEMENTS - COMM. & ECON. DEVELOPMENT
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
FY 2016-17			
Harbor Corridor Acquisition		\$ 1.0	\$ 1.0
Fire Station Prop		<u>1.0</u>	<u>1.0</u>
Total		\$ 2.0	\$ 2.0
FY 2017-18			
Civic Center Lighting Conceptual Master Plan	<u>\$ 36.7</u>		<u>\$ 36.7</u>
Total	\$ 36.7		\$ 36.7
FY 2018-19			
Civic Center Lighting Conceptual Master Plan	<u>\$ 37.5</u>		<u>\$ 37.5</u>
Total	\$ 37.5		\$ 37.5
FY 2019-20			
Civic Center Lighting Conceptual Master Plan	<u>\$ 38.3</u>		<u>\$ 38.3</u>
Total	\$ 38.3		\$ 38.3
FY 2020-21			
Civic Center Lighting Conceptual Master Plan	<u>\$ 39.2</u>		<u>\$ 39.2</u>
Total	\$ 39.2		\$ 39.2

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2016-17
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Knott Street Rehabilitation - (Garden Grove - Lampson)	\$ 47.0 732.0	\$ 24.5	\$ 803.5
Magnolia Street Reconstruction - (Trask - Garden Grove)	900.0 1,168.0	24.5	2,092.5
Westminster Rehabilitation - (Bowen - Euclid)	65.0	26.6	91.6
2016 Tier 1 Median Irrigation Retrofit Projects		500.0	500.0
PE Right-of-Way Bicycle & Pedestrian Trail		1,891.0	1,891.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program	800.0		800.0
Concrete Replacement Capital	234.0		234.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Grooved Cross Gutter Replacement Program	160.0		160.0
<u>TRAFFIC IMPROVEMENTS</u>			
Haster/Lampson Traffic Signal Modification		220.0	220.0
M2 Magnolia St. Traffic Signal Synchronization	142.0		142.0
M2 Brookhurst St. Traffic Signal Synchronization	75.0 83.0		158.0
Little Saigon Circulator Feasibility Study	<u>10.0</u>	<u>50.0</u>	<u>60.0</u>
Total	<u>\$ 4,416.0</u>	<u>\$ 2,736.6</u>	<u>\$ 7,152.6</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2017-18
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Westminster Rehabilitation (Bowen - Euclid) (PMP)*	\$ 1,600.0		\$ 1,600.0
Chapman Rehabilitation (Brookhurst - Nelson) (PMP)*	1,200.0	\$ 400.0	1,600.0
Arterial Rehabilitation Program (PMP)*		1,100.0	1,100.0
Citywide Intersection Improvement Program		1,000.0	1,000.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	400.0	900.0	1,300.0
Concrete Replacement Capital	230.0		230.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		2,000.0	2,000.0
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements		50.0	50.0
Traffic Signal Modifications	150.0		150.0
New Traffic Signals	200.0		200.0
Total	<u>\$ 3,780.0</u>	<u>\$ 6,950.0</u>	<u>\$ 10,730.0</u>

* Per 2014 Pavement Management Plan (PMP), annual funding level should be \$5.6 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2018-19
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Chapman Rehabilitation (Brookhurst - Nelson) - (PMP)*	\$ 400.0		\$ 400.0
Arterial Rehabilitation Program (PMP)*	2,400.0	\$ 1,500.0	3,900.0
Citywide Intersection Improvements		1,000.0	1,000.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	800.0	500.0	1,300.0
Concrete Replacement Capital	230.0		230.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		2,000.0	2,000.0
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements		50.0	50.0
Traffic Signal Modifications	150.0		150.0
New Traffic Signals	<u>200.0</u>		<u>200.0</u>
Total	<u>\$ 4,180.0</u>	<u>\$ 6,550.0</u>	<u>\$ 10,730.0</u>

* Per 2014 Pavement Management Plan (PMP), annual funding level should be \$5.6 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2019-20
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Rehabilitation Program (PMP)*	\$ 2,800.0	\$ 1,500.0	\$ 4,300.0
Citywide Intersection Improvements		1,000.0	1,000.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	800.0	500.0	1,300.0
Concrete Replacement Capital	230.0		230.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		2,000.0	2,000.0
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements		50.0	50.0
Traffic Signal Modifications	150.0		150.0
Traffic Signals	<u>200.0</u>		<u>200.0</u>
Total	<u>\$ 4,180.0</u>	<u>\$ 6,550.0</u>	<u>\$ 10,730.0</u>

* Per 2014 Pavement Management Plan (PMP), annual funding level should be \$5.6 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2020-21
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Rehabilitation Program (PMP)*	\$ 2,800.0	\$ 1,500.0	\$ 4,300.0
Citywide Intersection Improvements		1,000.0	1,000.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	800.0	500.0	1,300.0
Concrete Replacement Capital	230.0		230.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		2,000.0	2,000.0
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements		50.0	50.0
Traffic Signal Modifications	150.0		150.0
New Traffic Signals	<u>200.0</u>		<u>200.0</u>
Total	<u>\$ 4,180.0</u>	<u>\$ 6,550.0</u>	<u>\$ 10,730.0</u>

* Per 2014 Pavement Management Plan (PMP), annual funding level should be \$5.6 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER
(\$000)

PROJECTS	<u>CURRENT ESTIMATED COST</u>	
	NEW CAPITAL	REPLACEMENT
FY 2016-17		
Sewer Main Improvements	\$ 5,000.0	\$ 1,850.0
Total	\$ 5,000.0	\$ 1,850.0
FY 2017-18		
Sewer Main Improvements	\$ 5,000.0	\$ 1,924.0
Total	\$ 5,000.0	\$ 1,924.0
FY 2018-19		
Sewer Main Improvements	\$ 5,000.0	\$ 2,001.0
Total	\$ 5,000.0	\$ 2,001.0
FY 2019-20		
Sewer Main Improvements	\$ 4,000.0	\$ 2,081.0
Total	\$ 4,000.0	\$ 2,081.0
FY 2020-21		
Sewer Main Improvements	\$ 4,000.0	\$ 2,164.2
Total	\$ 4,000.0	\$ 2,164.2

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
FY 2016-17		
Water Services		\$ 880.0
Water Meter		310.0
Fire Hydrants		850.0
Main Valve		1,110.0
Water Main Improvements	500.0	
Water Production Capital	<u>500.0</u>	
Total	\$ 1,000.0	\$ 3,150.0
FY 2017-18		
Water Services		\$ 897.6
Water Meter		316.2
Fire Hydrants		867.0
Main Valve		1,132.2
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,213.0
FY 2018-19		
Water Services		\$ 915.6
Water Meter		322.5
Fire Hydrants		884.3
Main Valve		1,154.9
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,277.3

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
FY 2019-20		
Water Services		\$ 933.9
Water Meter		329.0
Fire Hydrants		902.0
Main Valve		1,177.9
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,342.8
FY 2020-21		
Water Services		\$ 952.5
Water Meter		335.6
Fire Hydrants		920.1
Main Valve		1,201.5
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,409.7

FACILITY MAINTENANCE PLAN
(\$000)

PROJECT	COSTS
FY 2016-17	
Fire Stations Remodel Plans	<u>\$ 75.0</u>
Total	\$ 75.0
FY 2017-18	
Fire Station #2 Roof Replacement	\$ 45.0
PD Annex Roof Replacement	70.0
Amphitheater Roof Replacement	<u>50.0</u>
Total	\$ 165.0
FY 2018-19	
Energy Management System Upgrades to City Hall	<u>\$ 200.0</u>
Total	\$ 200.0
FY 2019-20	
Fire Station #5 Remodel for Gender Specific and Roof Replacement	<u>\$ 200.0</u>
Total	\$ 200.0
FY 2020-21	
Fire Station #3	<u>\$ 200.0</u>
Total	\$ 200.0